



**SAN GABRIEL VALLEY COUNCIL OF GOVERNMENTS\*  
AGENDA AND NOTICE OF THE MEETING OF THE CITY  
MANAGERS' STEERING COMMITTEE**

**Date: Wednesday, December 1, 2021 – 12:00 PM**

**Zoom Meeting Link: <https://zoom.us/j/97543124400>**

**Livestream is Available at: <https://youtu.be/6F5SdTX8yIA>**

**Chair**

**Marcella Marlowe  
San Marino**

Thank you for participating in the City Managers' Steering Committee meeting. The City Managers' Steering Committee encourages public participation and invites you to share your views on agenda items.

**Vice-Chair**

**Jessica Binnquist  
Alhambra**

**MEETINGS: Regular Meetings of the City Managers' Steering Committee are held on the first Wednesday of each month at 12:00 noon at the Foothill Transit Office (100 S. Vincent Ave., Suite 200 West Covina, CA 91790.** The City Managers' Steering Committee agenda packet is available at the San Gabriel Valley Council of Government's (SGVCOG) Office, 1000 South Fremont Avenue, Suite 10210, Alhambra, CA, and on the website, [www.sgvkog.org](http://www.sgvkog.org). Copies are available via email upon request ([sgv@sgvkog.org](mailto:sgv@sgvkog.org)). Documents distributed to a majority of the Committee after the posting will be available for review in the SGVCOG office and on the SGVCOG website. Your attendance at this public meeting may result in the recording of your voice.

**Immediate Past-Chair**

**Bob Russi  
La Verne**

**Northeast Representatives**

**Sergio Gonzalez  
Azusa  
Adam Raymond  
Glendora**

**PUBLIC PARTICIPATION:** Your participation is welcomed and invited at all City Managers' Steering Committee meetings. Time is reserved at each regular meeting for those who wish to address the Committee. SGVCOG requests that persons addressing the Committee refrain from making personal, slanderous, profane or disruptive remarks.

**Southeast Representatives**

**Dan Fox  
Diamond Bar**

**Central Representatives**

**Gloria Molleda  
Rosemead  
Rachel Barbosa  
South El Monte**

**TO ADDRESS THE CITY MANAGERS' STEERING COMMITTEE:** At a regular meeting, the public may comment on any matter within the jurisdiction of the Committee during the public comment period and may also comment on any agenda item at the time it is discussed. At a special meeting, the public may only comment on items that are on the agenda. Members of the public wishing to speak are asked to complete a comment card or simply rise to be recognized when the Chair asks for public comments to speak. We ask that members of the public state their name for the record and keep their remarks brief. If several persons wish to address the Committee on a single item, the Chair may impose a time limit on individual remarks at the beginning of discussion. **The City Managers' Steering Committee may not discuss or vote on items not on the agenda.**

**Southwest Representatives**

**Rene Bobadilla  
Montebello  
Mark Lazzaretto  
San Gabriel**

**Northwest Representatives**

**Mark Alexander  
La Canada Flintridge  
Kevin Kearney  
Bradbury**

**AGENDA ITEMS:** The Agenda contains the regular order of business of the City Managers' Steering Committee. Items on the Agenda have generally been reviewed and investigated by the staff in advance of the meeting so that the City Managers' Steering Committee can be fully informed about a matter before making its decision.

**At-Large Representatives**

**Ron Bow  
Monterey Park  
Bryan Cook  
Temple City  
Dominic Lazzaretto  
Arcadia  
Chris Constantin  
San Dimas**

**CONSENT CALENDAR:** Items listed on the Consent Calendar are considered to be routine and will be acted upon by one motion. There will be no separate discussion on these items unless a Committee member or citizen so requests. In this event, the item will be removed from the Consent Calendar and considered after the Consent Calendar. If you would like an item on the Consent Calendar discussed, simply tell staff or a member of the Committee.



In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the SGVCOG office at (626) 457-1800. Notification 48 hours prior to the meeting will enable the SGVCOG to make reasonable arrangement to ensure accessibility to this meeting.



**\*MEETING MODIFICATIONS DUE TO THE STATE AND LOCAL EMERGENCY RESULTING FROM THE THREAT OF COVID-19:** AB 361 (Rivas), signed by California Governor Gavin Newsom on September 16, 2021, authorizes local agencies to hold public meetings via teleconferencing and allows for members of the public to observe and address the meeting telephonically or electronically to promote social distancing due to the state and local emergency resulting from the threat of the Novel Coronavirus (COVID-19).

To follow the new provisions in AB 361 and ensure the safety of Committee Members and staff for the purpose of limiting the risk of COVID-19, in-person public participation at the City Managers' Steering Committee meeting scheduled for December 1, 2021, at 12:00 PM will not be allowed. To allow for public participation, the City Managers' Steering Committee will conduct its meeting through Zoom Video Communications. To participate in the meeting, download Zoom on any phone or computer device and copy and paste the following link into your browser to access the live meeting: <https://zoom.us/j/97543124400>. You may also access the meeting via the livestream link on the front of the agenda page.

Submission of Public Comments: For those wishing to make public comments on agenda and non-agenda items you may submit comments via email or by Zoom.

- Email: Please submit via email your public comment to Katie Ward ([kward@sgvcog.org](mailto:kward@sgvcog.org)) at least 1 hour prior to the scheduled meeting time. Please indicate in the Subject Line of the email "FOR PUBLIC COMMENT." Emailed public comments will be read into the record and will be part of the recorded meeting minutes. Public comment may be summarized in the interest of time, however the full text will be provided to all members of the Committee prior to the meeting.
- Zoom: Through Zoom, you may speak by using the web interface "Raise Hand" feature. Wait to be called upon by staff, and then you may provide verbal comments for up to 3 minutes. Public comment is taken at the beginning of the meeting for items not on the agenda. Public comment is also accepted at the beginning of each agenda item.

Any member of the public requiring a reasonable accommodation to participate in this meeting should contact Katie Ward at least 48 hours prior to the meeting at (626) 214-8160 or at [kward@sgvcog.org](mailto:kward@sgvcog.org).

### **PRELIMINARY BUSINESS**

1. Call to Order
2. Roll Call
3. Public Comment (*If necessary, the Chair may place reasonable time limits on all comments*)
4. Changes to the Agenda Order: Identify emergency items arising after agenda posting and requiring action prior to next regular meeting.

### **CONSENT CALENDAR**

5. City Managers' Steering Committee Minutes – Page 1  
*Recommended Action: Approve City Managers' Steering Committee Minutes.*
6. Adopt Resolution 21-02-CMS Making Specified Findings to Enable the City Managers' Steering Committee to Continue to Hold Meetings Via Teleconferencing – Page 5  
*Recommendation Action: Adopt Resolution 21-02-CMS making certain findings that the existence of a local and state of emergency in California caused by the ongoing COVID-19 pandemic continues to directly impact the ability of the SGVCOG to hold public meetings safely in person thereby necessitating an ability to continue holding meetings via teleconferencing.*
7. SGVCOG Strategic Plan Update – Page 7  
*Recommended Action: Receive and file.*

### **UPDATE ITEMS** (*It is anticipated that the Committee may take action on the following matters*)

8. Regional Crisis Response Program Coordination: Caitlin Sims, Principal Management Analyst, SGVCOG  
*Recommended Action: For information only.*
9. Statewide Redistricting Update: Evan McLaughlin, Vice President, Redistricting Partners – Page 15  
*Recommended Action: For information only.*
10. Executive Director's Report  
*Recommended Action: For information only.*

### **ANNOUNCEMENTS/COMMITTEE MEMBER ITEMS**

### **ADJOURN**





**SGVCOG City Managers' Steering Committee **Special** Meeting**  
**Unapproved Minutes**  
**November 3, 2021**  
**1:00 PM - Via Zoom/Teleconference**

**PRELIMINARY BUSINESS**

1. Call to Order

M. Marlowe called the meeting to order at 1:01 PM.

2. Roll Call:

**Members Present:**

Alhambra, J. Binnquist  
Arcadia, D. Lazzaretto  
Azusa, S. Gonzalez  
Bradbury, K. Kearney  
Diamond Bar, D. Fox  
Glendora, A. Raymond  
La Canada Flintridge, M. Alexander  
La Verne, B. Russi  
Montebello, R. Bobadilla  
Rosemead, G. Molleda  
San Dimas, C. Constantin  
San Gabriel, M. Lazzaretto  
San Marino, M. Marlowe  
South El Monte, R. Barbosa  
Temple City, B. Cook

**Members Absent:**

Bradbury, K. Kearney  
Monterey Park, R. Bow

**SGVCOG Staff:**

M. Creter, Executive Director  
K. Ward; C. Sims; A. Fung; E. Shen;  
B. Acevedo; S. Matthews; S.  
Pedersen; S. Sousa; B. Logasa;  
T. Lott; C. Serrato, Staff

**Guests**

Alhambra, R. Stover  
Baldwin Park, E. Zaldivar  
El Monte, A. Martinez  
Pasadena, J. Gutierrez  
South Pasadena, A. Chaparyan  
Industry, J. Nelson  
Glendora, S. Mateer

3. Public Comment.

No public comment was received for the meeting.

**CONSENT CALENDAR**

4. City Managers' Steering Committee Minutes

*Action: Approve City Managers' Steering Committee Minutes.*

5. Adopt Resolution 21-01 CMS Making Specified Findings to Enable the City Managers' Steering Committee to Continue to Hold Meetings Via Teleconferencing

*Action: Adopt Resolution 21-01-CMS making certain findings that the existence of a local and state of emergency in California caused by the ongoing COVID-19 pandemic continues to*

*directly impact the ability of the SGVCOG to hold public meetings safely in person thereby necessitating an ability to continue holding meetings via teleconferencing.*

**There was a motion to approve the consent calendar items 4-5 (M/S: J. Binnquist/C. Constantin).**

**[MOTION PASSED]**

<b>AYES:</b>	San Marino, Alhambra, La Verne, Azusa, Glendora, Diamond Bar, Rosemead, South El Monte, Montebello, San Gabriel, La Canada Flintridge, Temple City, Arcadia, San Dimas
<b>NOES:</b>	
<b>ABSTAIN:</b>	
<b>ABSENT:</b>	Monterey Park, Bradbury

*\*B. Russi abstained from voting on Item 4.*

### **ACTION ITEMS**

6. FY 2022-2025 Measure M Multi-Year Subregional Program (MSP) Active Transportation, Bus System Improvements, and First/Last Mile Programming Recommendations
  - A. Fung provided a presentation on this item.

**There was a motion to approve the following actions:**

- 1) **Recommend the Governing Board to program 15,000,000 from FY 2022-2025 MSP Active Transportation, Bus Systems Improvements, and First/Last Mile Funds for the East San Gabriel Valley Sustainable Multimodal Improvement Project.**
- 2) **Direct staff to work with cities and agencies that submitted applications for Category 2 to refine project scopes that can lead to improvements that would provide regional benefits to the San Gabriel Valley's active transportation, bus system, and first/last mile networks.**

**(M/S: A Raymond/C. Constantin)**

**[MOTION PASSED]**

<b>AYES:</b>	San Marino, Alhambra, La Verne, Azusa, Glendora, Diamond Bar, Rosemead, South El Monte, Montebello, San Gabriel, Temple City, Arcadia, San Dimas
<b>NOES:</b>	
<b>ABSTAIN:</b>	La Canada Flintridge
<b>ABSENT:</b>	Monterey Park, Bradbury

### **PRESENTATION**

7. Statewide Redistricting Update: Paul Mitchell, Owner and CEO, Redistricting Partners
  - P. Mitchell presented on this item.

### **UPDATE ITEMS**

8. Regional Crisis Response Program Coordination
 

*This item was not reviewed in the interest of time.*

9. San Gabriel Valley Workforce Development Program  
*This item was not reviewed in the interest of time.*
10. Wildlife Outreach Coordination  
A. Fung presented on this item.
11. SGVCOG Wildfire Prevention Efforts  
*This item was not reviewed in the interest of time.*
12. Executive Director's Report  
M. Creter presented on this item.

#### **COMMITTEE MEMBER ITEMS**

There were no committee member items.

#### **ANNOUNCEMENTS**

A City Managers' Steering Committee member requested that a lawsuit that would allow local governments to seek damages to cover their costs from the nation's opioid epidemic be considered for discussion at a future Committee meeting.

#### **ADJOURN**

The meeting was adjourned at 2:01 PM.





# REPORT

---

DATE: December 1, 2021

TO: City Managers' Steering Committee

FROM: Marisa Creter, Executive Director

**RE: ADOPT RESOLUTION 21-02-CMS MAKING SPECIFIED FINDINGS TO ENABLE THE CITY MANAGERS' STEERING COMMITTEE TO CONTINUE TO HOLD MEETINGS VIA TELECONFERENCING**

## **RECOMMENDED ACTION**

Adopt Resolution 21-02-CMS making certain findings that the existence of a local and state of emergency in California caused by the ongoing COVID-19 pandemic continues to directly impact the ability of the SGVCOG to hold public meetings safely in person thereby necessitating an ability to continue holding meetings via teleconferencing.

## **BACKGROUND**

Introduced by Assemblymember Robert Rivas (D-Hollister) on February 1, 2021, AB 361 codifies portions of Governor Gavin Newsom's existing Ralph M. Brown Act exemptions pertaining to teleconferencing if a local agency issues an emergency finding, and reissues it every 30 days, that it is unsafe to meet in person. Specifically, the Brown Act exemptions include requirements to provide a public teleconference location, to maintain a member quorum within the agency's jurisdiction and to provide for public comment at each teleconference location, such as a private residence. The legislation expires in December 2024. On September 16, 2021, California Governor Gavin Newsom signed AB 361 into law, effective immediately.

A local agency wishing to rely on the provisions of AB 361 must meet one of the following criteria:

1. The local agency holds a meeting during a proclaimed state of emergency, and state or local officials have imposed or recommended measures to promote social distancing; or
2. The local holds a meeting during a proclaimed state of emergency for the purpose of determining, by majority vote, whether as a result of the emergency, meeting in person would present imminent risks to the health or safety of attendees; or
3. The local agency holds a meeting during a proclaimed state of emergency and has determined, by majority vote, that, as a result of the emergency, meeting in person would present imminent risks to the health or safety of attendees.

On March 4, 2020, Governor Newsom proclaimed a State of Emergency in California due to the threat of COVID-19 and shortly thereafter issued Executive Order N-29-20 suspending certain Brown Act provisions relating to teleconferencing as public meetings began to be held online.<sup>1</sup> However, this Executive Order expired on September 30, 2021, despite the State of Emergency remaining in place.

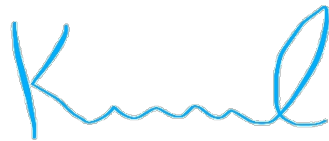
---

<sup>1</sup> Similarly, on March 4, 2020, the Los Angeles County Board of Supervisors and Los Angeles County Health Officer declared a local and health emergency due to the threat of COVID-19.

The threat that COVID-19 has presented continues to directly impact the ability of the SGVCOG to conduct Governing Board/committee meetings safely in person. Updated guidelines issued by the Centers for Disease Control and Los Angeles Department of Public Health in July and August 2021 advise governmental entities to refrain from conducting indoor meetings and consider moving operations outdoors, where feasible, to prevent transmission. SGVCOG staff finds it has been unable to find a suitable outdoor space with the requisite audio/visual capabilities at which the monthly Committee meetings can be held safely. Similarly, an indoor space with sufficient capacity to accommodate safe social distance practices among members, staff, and the public could not be identified

In order to continue to conduct meetings in a safe manner and to prevent unnecessary COVID-19 exposure to members, staff and the public, staff is recommending that the City Managers' Steering Committee adopt Resolution 21-02-CMS making certain findings that the current local and state of emergency caused by the ongoing COVID-19 pandemic continues to directly impact the ability of the SGVCOG to hold public meetings safely in person thereby necessitating an ability to continue holding meetings via teleconferencing.

Prepared by:



Katie Ward  
Principal Management Analyst

Approved by:



Marisa Creter  
Executive Director

## **ATTACHMENTS**

[Attachment A – Resolution 21-02-CMS](#)

DATE: December 1, 2021

TO: City Managers' Steering Committee

FROM: Marisa Creter, Executive Director

RE: **SGVCOG STRATEGIC PLAN UPDATE**

## **RECOMMENDED ACTION**

Receive and file.

## **BACKGROUND**

The previous comprehensive update to the SGVCOG Strategic Plan was adopted in March 2019. The Strategic Plan serves as a roadmap for the agency and identifies the priorities and actions that the agency undertakes. Since 2019, the SGVCOG has achieved numerous major milestones, including the establishment of the San Gabriel Valley Regional Housing Trust, the securing of additional funds to implement regional homelessness, water, energy, and transportation projects, and the creation of a regional coyote management framework.

As this year concludes, staff proposes to update the Strategic Plan to identify priorities and actions that are more relevant for the agency to undertake to support member agencies. This report provides an overview of the proposed process and various topics for the Governing Board to consider. This report is intended to serve as a briefing document, as there will be a robust input process for all member agencies to guide the SGVCOG Strategic Plan Update.

**It is anticipated that a draft of the Strategic Plan Update will be presented at the January 2022 Governing Board meeting for member agencies' feedback.**

## **MISSION STATEMENT**

The SGVCOG's current mission statement, which was revised in the previous Strategic Plan Update, is as follows:

“The SGVCOG is a sub-regional government that serves as a unified voice to maximize resources and advocate for regional and member interests to improve the quality of life in the San Gabriel Valley.”

According to best practices, a mission statement should clearly identify the following:

- Does it clearly state what business you are in?
- Does it answer the following questions: “Who we are, what we do, for whom (or to whom) we do it, and why it’s important?”
- Is the ultimate rationale for existence clear?
- Is the mission broad enough to accommodate current times?
- Can the mission statement survive changes in administration?

- Is it easily understandable to any individual who reads it?
- Can we justify the dollars we spend on executing the mission?

Staff is not recommending any modifications to the SGVCOG Mission Statement.

## **CORE VALUES**

Previously, the SGVCOG Governing Board adopted the following core values:

- Reflecting the Diversity of our Member Agencies
- Accountability
- Mutual Respect
- Upholding the Highest Ethical Standards
- Integrity
- Unity of Common Goals & Objectives
- Collaboration
- Fiscal Responsibility
- Transparency
- Being Proactive and Results-Oriented
- Creativity

Staff is not recommending any modifications to the SGVCOG Core Values.

## **VISION STATEMENT**

A vision statement is an aspirational declaration of an organization's objectives and is intended to guide its internal decision-making. It differs from a mission statement in that it identifies an objective, near-time goal. The SGVCOG's current vision statement, which was revised in the previous Strategic Plan Update, is as follows:

“By 2021, the SGVCOG will serve as a model subregional agency in Southern California by continuing its existing support of member agency goals and priorities while leveraging the new opportunities provided by the extension and expansion of ACE.”

Acknowledging that the former Alameda Corridor-East (ACE) Construction Authority has fully integrated with the agency, the SGVCOG began managing and implementing capital improvement projects in addition to supporting the existing grade separation projects. As a result, staff recommends that the Vision Statement be revised as follows:

“The SGVCOG will serve as a model subregional agency in Southern California by continuing its existing support of member agency goals and priorities while committing to enhancing the quality of life in the San Gabriel Valley so every individual can thrive.”

## **CURRENT STRATEGIC GOALS**

The current strategic plan identifies goals across five different areas as follows:

- **Transportation**  
*Goal:* Secure funding for and ensure the timely implementation of regional priority transportation projects and support regional transportation planning efforts.

- **Homelessness**

*Goal:* Support member agencies' efforts to implement programs and projects related to homelessness and advocate for resources to address homelessness in the San Gabriel Valley.

- **Water**

*Goal:* Support regional water resiliency and assist cities in addressing stormwater MS-4 permit requirements, with an emphasis on Measure W implementation and identification of regional solutions.

- **Environment**

*Goal:* Support environmental efforts in the region, specifically related to energy, open space, and air quality.

- **Member Support & Communications**

*Goal:* Strengthen Board and partner agency commitment to the SGVCOG and provide leadership on emerging issues.

Over the past two and half years, enormous progress has occurred on all of these goals. Key highlights by issue area are as follows:

- **Transportation/Capital Projects**

- Developed unanimous consensus on the Governing Board to allocate \$126 million in Measure M subregional equity program funds to the Gold Line Foothill Extension to allow the project to be built to Pomona.
- Supported efforts by San Gabriel Valley representatives on the Metro Board of Directors to secure unanimous support for a motion that protects \$635.3M of Measure R funds for transportation projects along the SR-60 corridor.
- Established the San Gabriel Valley Regional Vehicles Miles Travelled (VMT) Model to assist member agencies to comply with SB 743 mandates.
- Approved and supported the I-605 Corridor Aesthetics Master Plan to provide a uniform approach to future highway improvements along the I-605 freeway.
- Initiated the San Gabriel Valley Transit Study to plan for mobility improvement alternatives in lieu of the Eastside Gold Line extension along the SR-60 corridor.
- Developed planning guidelines to distribute and allocate Measure M Multi-Year Subregional Program (MSP) funds.
- Advocated for the award of \$118 million in SB 1 funds for the SR 57/60 Project.
- Secured \$20 million (2021) and \$15 million (2019) in Section 190 state funds for the ACE projects.
- Secured the programming of \$18.851 million in state Prop 1B funds for the Montebello project.
- Secured Metro Board approval of the programming of \$15 million in Prop C funds for the Montebello project
- Testified about the importance of the ACE Project and grade separation funding before the House Rail Subcommittee.
- Secured amendments to a state bill that would otherwise have diverted ACE project funding to short-line railroads.
- Organized the Durfee Avenue project broke ground in May 2019.
- Restarted the Fullerton Road Grade Separation Project in fall 2021

- Completed the Diamond Bar Golf Course replacement land acquisition and initiated the improvements on the Golf Course for the SR57/60 Project.

<b>Completed ACE Projects Since 2015 (\$ in Millions)</b>	
Baldwin Ave. (2015)	\$70.400
Nogales St. (Los Angeles County) (2016)	\$120.772
Puente Ave. (2018)	\$95.704
San Gabriel Trench (2018)	\$293.670
SR60 at Lemon Avenue (2019)	*Added to the Fairway Grade Separation Project

<b>Active ACE Projects (\$ in Millions as of Sept. 2021)</b>	
Durfee Ave Grade Sep (in construction)	\$107.8
Fairway Dr Grade Sep (in construction)	\$240.5
Fullerton Rd Grade Sep (in construction)	\$241.0
Pomona AGSI (construction to start in spring 2022)	\$31.5
Montebello Blvd. Grade Sep (in design)	\$189.9
Turnbull Canyon (in design)	\$89.6
Maple Ave Ped Bridge (in design)	\$24.1
Montebello At-Grade Improvements (in design)	\$3.6

- **Homelessness**

- Developed a White Paper on LAHSA Governance reform and presented it at the County's Blue Ribbon Commission on Homelessness (BRCH).
- Successfully advocated for the SGVCOG representation on the County's BRCH.
- Coordinated local jurisdictions County-wide to provide meaningful input to representatives from the council of governments that serve on the BRCH.
- Sponsored SB 751 (Rubio) authorizing the establishment of the San Gabriel Valley Regional Housing Trust (SGVRHT), which now includes 22 member agencies.
- Secured a \$20 million budget earmark in the FY 2021-22 State Budget for SGVRHT production of homeless housing and affordable housing.

- Secured \$5,625,000 in State funding and \$1,541,876 in Los Angeles County Measure H Innovation funding for homeless programs in the San Gabriel Valley.
- Secured a \$1 million budget earmark in the FY 2021-22 State budget to support workforce development programs for people experiencing homelessness (PEH)
- Designed and launched a multifaceted homeless services program, which includes nine different sub-programs.
- **Water**
  - Sponsored SB 426 (Rubio), directing the State Water Resources Control Board to develop and release Financial Capability Assessment, or affordability, guidelines for stormwater permittees.
  - Provided technical comments, support, and mobilization of member agencies and jurisdictions County-wide as part of the adoption of the 2021 Municipal Separate Storm Sewer System (MS4) Permit.
  - Developed a comprehensive “MS4 Permit 101” Guide to increase understanding of the 2021 MS4 Permit and stormwater regulations.
  - Submitted comments on behalf of member agencies for major regulatory actions of the State and Regional Water Boards.
  - Advocated to improve the implementation of the Safe Clean Water Program (SCWP) to encourage additional funding for member agencies to comply with the MS4 Permit.
  - Secured \$3.5M in funding through the Safe Clean Water Program to implement two scientific studies on behalf of the Upper Los Angeles River Watershed Management Group (ULAR/WMG).
  - Successfully launched the ULAR/WMG website and Twitter account.
  - Conducted and completed Rio Hondo Load Reduction Strategy Analysis (Phase 1).
  - Initiated detail engineering design for the Alhambra Wash, Rubio Wash and Eaton Wash while pursuing funding opportunities under the Safe Clean Water Program.
- **Environment**
  - Updated Energy Action Plans for the Cities of Arcadia, Covina, Pomona, and San Marino.
  - Launched Energy Working Group quarterly meetings to facilitate the development and implementation of municipal energy efficiency projects in the San Gabriel Valley.
  - Launched regional partnerships with The Energy Coalition (TEC) and ICF to implement the Southern California Regional Energy Network (SoCalREN) Public Agency and Multifamily Programs in the San Gabriel Valley.
  - Launched the San Gabriel Valley Energy Champion Awards to recognize San Gabriel Valley cities and agencies for their energy efficiency achievements.
  - Developed a Zero Waste Policy for the SGVCOG to support member agencies’ waste reduction efforts.
  - Launched the San Gabriel Valley Regional Food Recovery Program to support member agencies with complying to SB 1383’s food recovery regulations.
- **Member Support & Communication**
  - Developed a Regional Coyote Management Framework to provide a comprehensive regional coyote management model for all San Gabriel Valley cities, as well as developed the Neighborhood Coyote Program to conduct coyote safety outreach and coordinate centralized coyote activity reporting for 10 participating cities.



- Served as a public outreach partner to assist the Los Angeles County Office of Emergency Management and the Los Angeles County Department of Public Health to streamline public outreach communication efforts in the San Gabriel Valley during emergencies.
- Completed a modern redesign of SGVCOG website.
- Introduced Connect SGV Podcast featuring San Gabriel Valley and Southern California leaders sharing stories and insights on emerging issues, including emergency planning, energy, and homelessness.

## **PROPOSED UPDATED STRATEGIC GOALS**

Staff is recommending some minor modifications to the existing goals, as follows (changes are underlined):

### **• Transportation**

- *Goal:* Secure funding for and ensure the timely implementation of regional and local priority transportation projects and support regional transportation planning efforts.
- *Explanation:* While the SGVCOG historically supports regional priority transportation projects, the Transportation Committee and Capital Projects and Construction Committee have recently emphasized the importance of local priority transportation projects that are crucial in supporting San Gabriel Valley's regional transportation network.

### **• Homelessness and Housing**

- *Goal:* Support member agencies' efforts to implement programs and projects that end homelessness, restore local land use control, and advocate for resources to support affordable and homeless housing development while addressing mental illness and drug addiction issues in the San Gabriel Valley.
- *Explanation:* Staff recommends expanding this goal to include housing-related issues given that the San Gabriel Valley Regional Housing Trust was established in 2020. This goal has been made more specific to reflect these new opportunities.

### **• Water**

- *Goal:* Support regional water resiliency and assist cities in addressing stormwater MS-4 permit requirements, with an emphasis on Safe Clean Water Program implementation and identification of regional solutions.
- *Explanation:* Staff recommends revising "Measure W" as the "Safe Clean Water Program" given that the "Measure W" name applied to the 2018 Elections.

### **• Environment**

- *Goal:* Support environmental efforts in the region, specifically related to energy, open space, air quality, solid waste, and wildfire prevention.
- *Explanation:* Staff proposes to include solid waste and wildfire prevention-related issues given the SGVCOG's involvement in supporting member agencies to comply with SB 1383 regulations and protect communities from future wildfires.

### **• Collaboration**

- *Goal:* Strengthen Board and partner agency commitment to the SGVCOG and foster leadership on emerging issues.




- *Explanation:* Originally named as “Member Support and Communication,” staff proposes to rename this Strategic Goal to “Collaboration” to reflect the SGVCOG’s desire to foster innovative regional collaboration efforts and launch projects, programs, and initiatives to address emerging issues.

## **PROCESS AND SCHEDULE**

Staff will be gathering initial input on the proposed revised goals and proposed areas of focus via policy committee presentations and an online survey. This survey, which can be found on <https://docs.google.com/forms/d/e/1FAIpQLSfrtRvpSWfALUCim814bVAY9sRNBTIXLrEPZgAXV57Go3pDCQ/viewform>, was recently shared with all Governing Board members and San Gabriel Valley city managers. Cities are recommended to provide feedback before December 17, 2021.

Based on the results of the survey, staff will prepare and present a draft revised Strategic Plan at the January Governing Board meeting for a final review. The 2022 Strategic Plan Update is anticipated to be adopted in February 2022. The following timeline provides a summary of the timeline for the proposed Strategic Plan update:

<b>Date</b>	<b>Activity</b>
November 2021	Distribute survey to Governing Board members and San Gabriel Valley city managers to gather input on revised strategic goals.
November 2021 – December 2021	Obtain feedback and recommendations from SGVCOG policy committees.
January 2022	Draft Strategic Plan Update presented at the January Governing Board meeting. Incorporate feedback and develop the final Strategic Plan Update.
February 2022	Present the final Strategic Plan Update for adoption at the February Governing Board meeting.
May 2022	Adopt FY 2022-2023 budget that includes elements and strategic goals outlined in 2022 Strategic Plan Update.

Prepared by:   
Alexander P. Fung  
Senior Management Analyst

Approved by:   
Marisa Creter  
Executive Director

## **ATTACHMENTS**

[Attachment A – 2019 SGVCOG Strategic Plan](#)



TO: San Gabriel Valley Council of Governments

FROM: Redistricting Partners

DATE: November 30, 2021

SUBJECT: California Citizens Redistricting Commission

---

This memorandum is to provide an update on the work completed to date by the California Citizens Redistricting Commission and to provide the next steps that we expect to be taken before final adoption of a map before the court-ordered Dec. 27 deadline.

### **Draft Map Release**

The Commission voted to put forward draft maps on November 10, 2021 for Congress, Senate, Assembly and Board of Equalization. These maps came after several weeks of public input on draft visualizations, which were iterative snapshots of draft districts but not considered formal “drafts” so that the legally-required public review period would not be triggered and the Commission could continue to make changes to potential maps up until the November 15 deadline to do so.

Following the release of a third statewide visualization on November 7, the Commission engaged in the long and tedious live line-drawing process, which did provide the public the benefit of hearing Commissioners rationalize the certain changes they wanted to see made to the hypothetical districts in front of them. Commissioners struggled to balance public input, Voting Rights Act concerns, and the challenges of balancing populations of districts to fit within allowable deviations. Each change created a ripple effect in another district that required a fix, sometimes all the way down in another region of the state. Ultimately, all Commissioners voted in favor of the draft maps.

### **San Gabriel Valley Draft Districts**

Population in the San Gabriel Valley as a region grew relatively slowly, which is in line with the rest of the Los Angeles County but far about as third as rapid as the rest of California.

The decennial Census told us that as of October 31, 2020, the State of California grew by 6.1% since 2010. Los Angeles County grew by 2% overall and the San Gabriel Valley grew by 2.2% respectively.

**California:**

Population 2010: 37,253,956

Population 2020: 39,538,223 (6.1% growth)

**Los Angeles County:**

Population 2010: 9,818,605

Population 2020: 10,014,009 (2% growth)

**San Gabriel Valley:**

Population 2010: 3,715,992

Population 2020: 3,789,491 (2.2% growth)

Because San Gabriel Valley and the L.A. Basin grew so slowly, the geographic footprints of these districts were forced to expand outward. Compounding the pressures on the existing districts are the Voting Rights Act requirements related to the Latino and Asian citizen voting age populations that limit the flexibility with which some seats may be drawn. Further, the loss of a Congressional seat from California's statewide reapportionment means every Congressional seat will need to absorb about 2 percent (or 15,000 population on average) in order to collapse 53 districts into 52.

The following is a table of the region's cities with a summary of the existing Assembly, Senate, and Congressional districts as well as the draft districts that each cities was drawn into as part of the Commission's formalized November 10 draft redistricting plans.

## San Gabriel Valley Cities Draft Maps Breakdown

	City	Current Districts	Assembly Draft	Senate Draft	Congressional Draft
1.	Alhambra	AD 49, SD 22, CD 27	WESTSGV	SD10WE	CDCOV
2.	Arcadia	AD 49, SD 22, CD 27	WESTSGV	SD10WE, SD210	CD210
3.	Azusa	AD 48, SD 22, CD 32	EASTSGV	SD10WE	CDCOV
4.	Baldwin Park	AD 48, SD 22, CD 32	EASTSGV	SD10WE	CDCOV
5.	Bradbury	AD 48, SD 25, CD 27	AD210	SD210	CD210
6.	Claremont	AD 41, SD 25, CD 27	AD210	SD210	CD210
7.	Covina	AD 48, SD 22, CD 32	EASTSGV	SD10WE	CDCOV
8.	Diamond Bar	AD 55, SD 29, CD 39	AD60CORR	SD60X605	STH60
9.	Duarte	AD 48, SD 25, CD 32	EASTSGV	SD210	CD210
10.	El Monte	AD 48/49, SD 22, CD 32	WESTSGV, AD60CORR	SD10WE	CDCOV
11.	Glendora	AD 48, SD 25, CD 27/32	EASTSGV	SD210	CD210
12.	Industry	AD 57/55, SD 22/29, CD 32/39	AD60CORR	SD60X605	STH60
13.	Irwindale	AD 48, SD 22, CD 32	EASTSGV	SD10WE	CDCOV
14.	La Canada Flintridge	AD 43, SD 25, CD 28	AD210	SD210	CD210
15.	La Puente	AD 57, SD 22, CD 32	AD60CORR	SD60X605	CDCOV
16.	La Verne	AD 41, SD 25, CD 32	AD210	SD210	CD210
17.	Monrovia	AD 40/48, SD 25, CD 27/32	AD210, EASTSGV	SD210	CD210
18.	Montebello	AD 49/58, SD 32, CD 38	AD5CORR	SD10WE	STH60
19.	Monterey Park	AD 49, SD 22, CD 27	WESTSGV	SD10WE	CDCOV
20.	Pasadena	AD 41, SD 25, CD 27/28	AD210	SD210	CD210
21.	Pomona	AD 52, SD 20, CD 35	PCO	POF	POM-ONT-FON
22.	Rosemead	AD 49, SD 22, CD 27	WESTSGV	SD10WE	CDCOV
23.	San Dimas	AD 41, SD 25, CD 32	AD210	SD210	CD210
24.	San Gabriel	AD 49, SD 22, CD 27	WESTSGV	SD10WE	CD210
25.	San Marino	AD 49, SD 25, CD 27	WESTSGV	SD10WE	CD210
26.	Sierra Madre	AD 41, SD 25, CD 27	AD210	SD210	CD210
27.	South El Monte	AD 49/57, SD 22, CD 38	AD60CORR	SD10WE	CDCOV
28.	South Pasadena	AD 41, SD 25, CD 27	WESTSGV	SD210	CD210
29.	Temple City	AD 49, SD 22, CD 27	WESTSGV	SD10WE	CD210
30.	Walnut	AD 55, SD 29, CD 39	AD60CORR	SD60X605	STH60
31.	West Covina	AD 48/55, SD 22/29, CD 32	EASTSGV	SD10WE, SD60X605	CDCOV

Commissioners ultimately decided to leave many districts in Los Angeles County unchanged from the last round of visualizations released November 7 due to time constraints. The allotted one day per statewide map they planned heading into the final week before formalizing draft maps was clearly not enough time to complete all structural changes and the Commission realized this too late. Many Commissioners expressed that they thought L.A. maps were in good enough shape structurally to pass as drafts, while other regions of the state needed significantly more work. Expect to see the CRC do more work in this region once the 14-day review period ends and they resume discussions the week of November 29.

## Next Steps for the Commission

In the two weeks following draft maps release, the CRC took public comment on each statewide draft from November 17-23. The Commission has just finished displaying their drafts publicly for 14 days, as required by law, and may now work on edits to these maps. When the Commission returns to work the week of November 29, they will have conversations about their key takeaways from their public input sessions and do more line-drawing. Between November 30 and December 27, the CRC will be racing to the finish line with their line-drawers and VRA team to complete maps by the deadline.

**November 17-23, 2021:** Draft Map Feedback Sessions

**November 29-December 19:** Give directions to line-drawers, review line-drawer visualizations, live line-drawing

**December 18:** Review Assembly, Senate and BOE Maps, make any final changes, and number Senate districts

**December 19:** Finalize Congressional Maps and address any population deviation issues

**December 20-22:** Approve Final Maps

**December 23:** Review draft Final Report

**December 26:** Approve report and certify maps to the Secretary of State

**December 27:** Deliver report and maps to the Secretary of State

\*Commission meeting details, including agendas, can be found [here](#).

## Path to Final Maps

The Commission is meeting over the next three weeks to complete final maps. Their plan is to spend one week of meetings on each Assembly, Senate and Congressional statewide plan. During these meetings, the Commission will be live line-drawing. Los Angeles County will take up significant time and create ripple effects statewide.

### Assembly Maps: Nov 30-Dec 6

- L.A. County to be discussed on Nov 30, Dec 2 and Dec 4

**Congressional Maps: Dec 7-Dec 13**

- L.A. County to be discussed Dec 7, Dec 9 and Dec 11

**Senate Maps: Dec 14-Dec 17**

- L.A. County to be discussed Dec 14 and Dec 16

**BOE/All Districts: Dec 17****Get Involved**

There is still plenty of time to make your voice heard, as there are about 20 public hearings scheduled between now and the final maps deadline. At the end of their meetings, the CRC opens their phone lines to hear from the public. If you do not want to wait in the queue, there is also an [online form](#) on their website to submit commentary that is posted for Commissioners in real time.

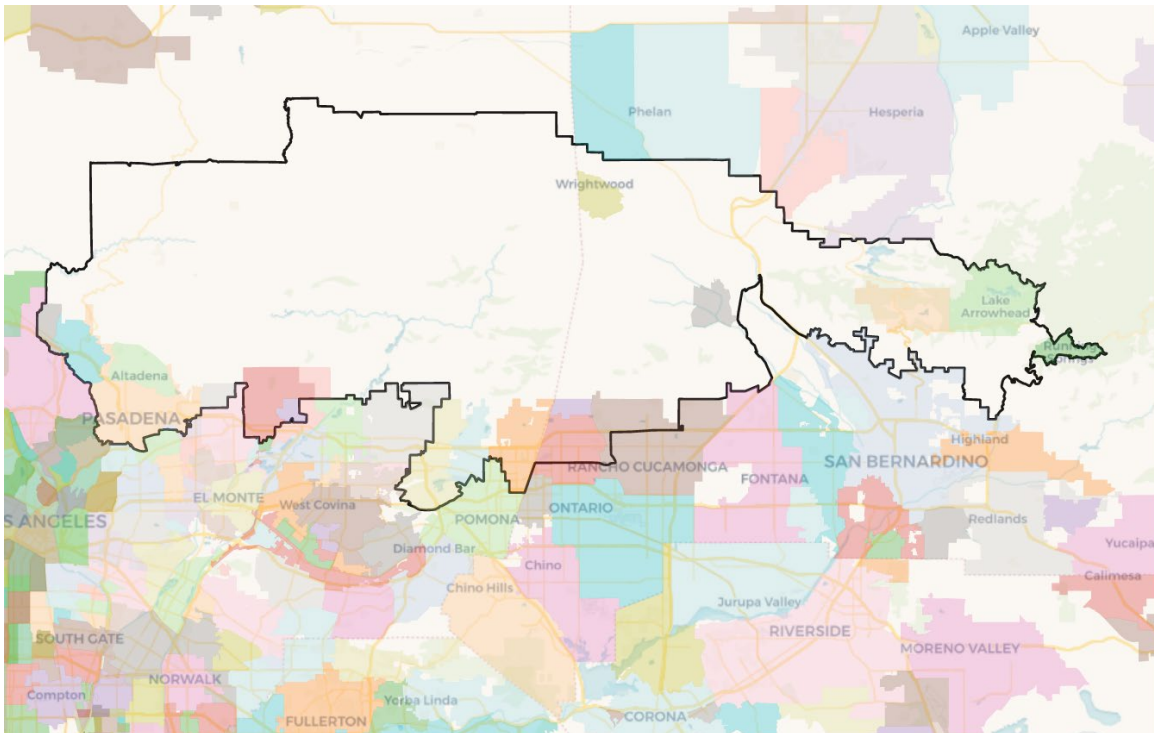
**Draft Districts**

Descriptions of each district in the San Gabriel Valley follows this memo.





## District 210



**District: 210**

### 2011 District Splits:

AD41 85%

AD43 9%

AD33 6%

AD40 4%

**SGV Cities:** Bradbury, Claremont, Duarte, La Canada Flintridge, La Verne, Monrovia, Pasadena, San Dimas, Sierra Madre

**Population:** 501,809

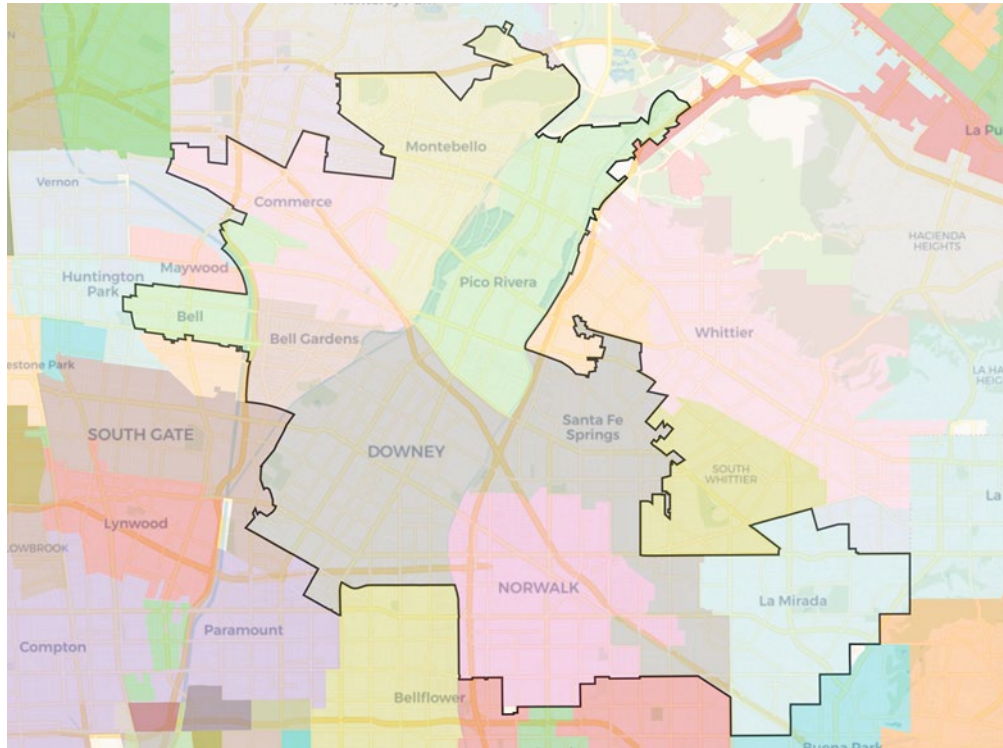
**Latino CVAP:** 25%

**AAPI CVAP:** 12%

**Black CVAP:** 7%

**Description:** This district contains most of AD 41 drawn in 2011. Draft District 210 now includes La Canada Flintridge, all of Pasadena, northern Duarte, and more desert communities to the east in San Bernardino County.

## AD5CORR



**District:** AD5CORR

### **2011 District Splits:**

*AD58* 70%

*AD57* 28%

*AD63* 7%

**SGV Cities:** Montebello

**Population:** 496,791

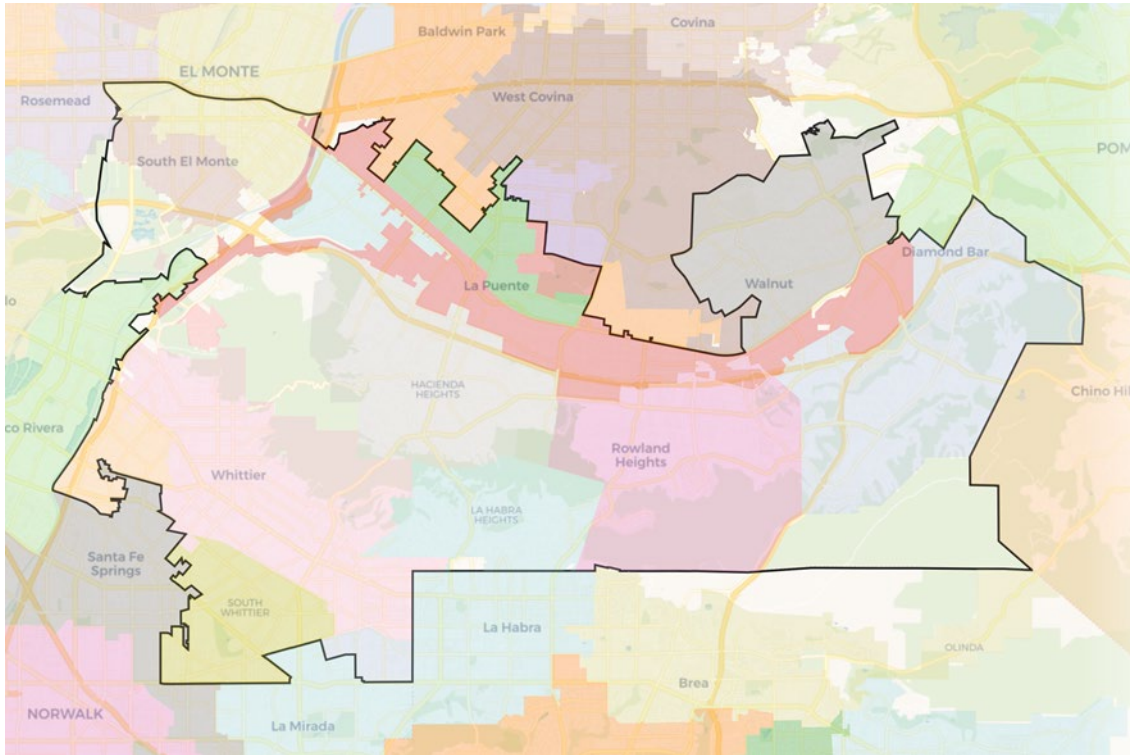
**Latino CVAP:** 70%

**AAPI CVAP:** 10%

**Black CVAP:** 3%

**Description:** This district contains most of AD 58 drawn in 2011. Draft District AD5CORR includes Montebello and now dips further east to Santa Fe Springs, La Mirada and contains some Gateway Cities.

## AD60CORR



**District:** AD60CORR

### 2011 District Splits:

AD57 68%

AD55 28%

AD48 6%

AD49 4%

**SGV Cities:** Diamond Bar, El Monte, Industry, La Puente, South El Monte, Walnut

**Population:** 497,880

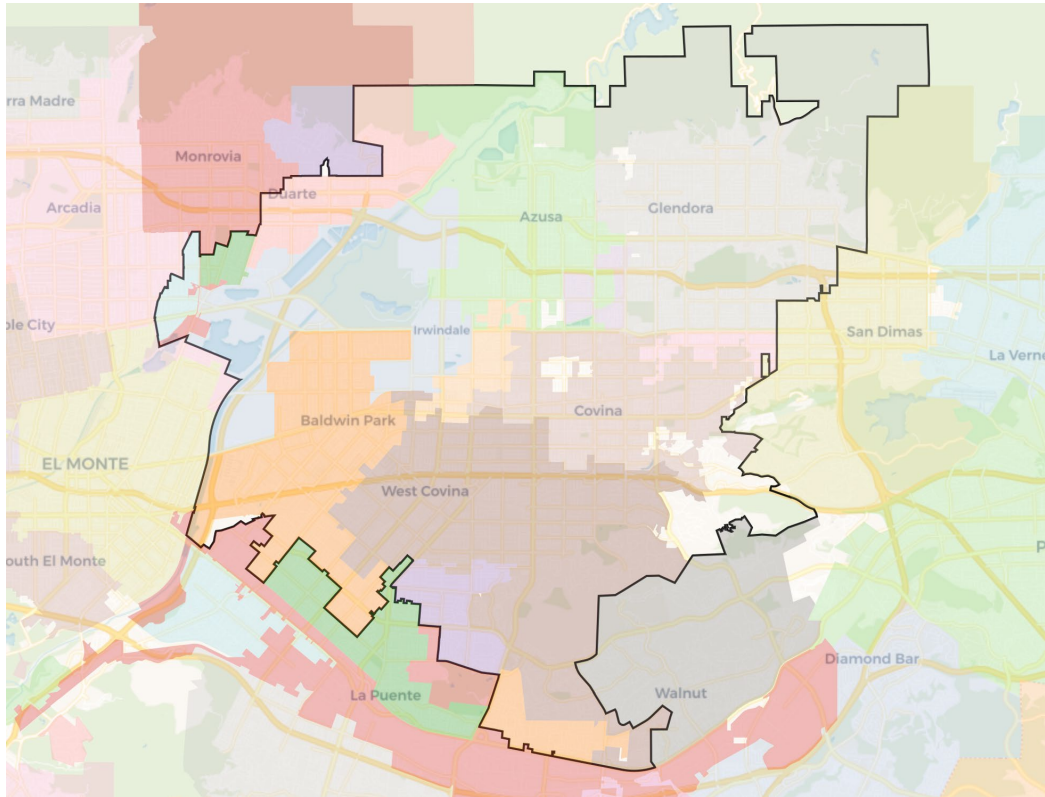
**Latino CVAP:** 53%

**AAPI CVAP:** 26%

**Black CVAP:** 2%

**Description:** This district contains most of AD 57 drawn in 2011. Draft District AD60CORR now includes all of Walnut, Diamond Bar, South El Monte and southern El Monte.

## EASTSGV



**District:** EASTSGV

### 2011 District Splits:

AD48 91%

AD55 7%

AD57 4%

**SGV Cities:** Azusa, Baldwin Park, Covina, Duarte, Glendora, Irwindale, Monrovia, West Covina

**Population:** 482,665

**Latino CVAP:** 56%

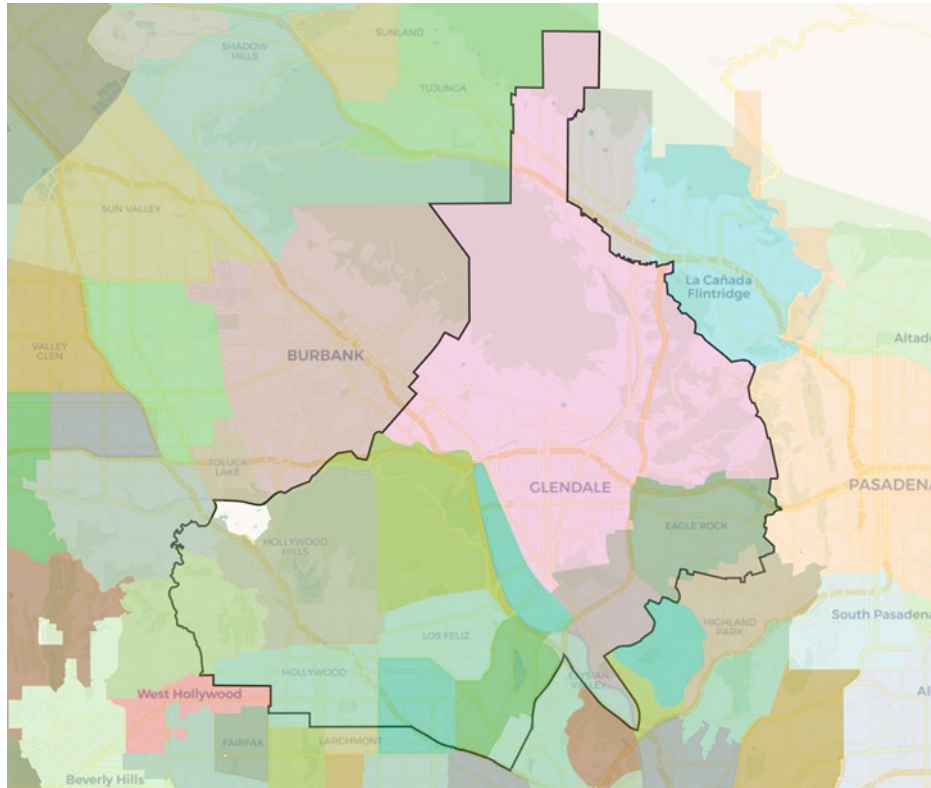
**AAPI CVAP:** 17%

**Black CVAP:** 4%

**Description:** This district contains most of AD 48 drawn in 2011. Draft District EASTSGV now includes all of West Covina and excludes El Monte, Bradbury and northern Duarte.



## GLENNLA



**District:** GLENNLA

**2011 District Splits:**

*AD43* 69%

*AD51* 20%

*AD50* 12%

**Cities:** Glendale, Los Angeles

**Population:** 494,591

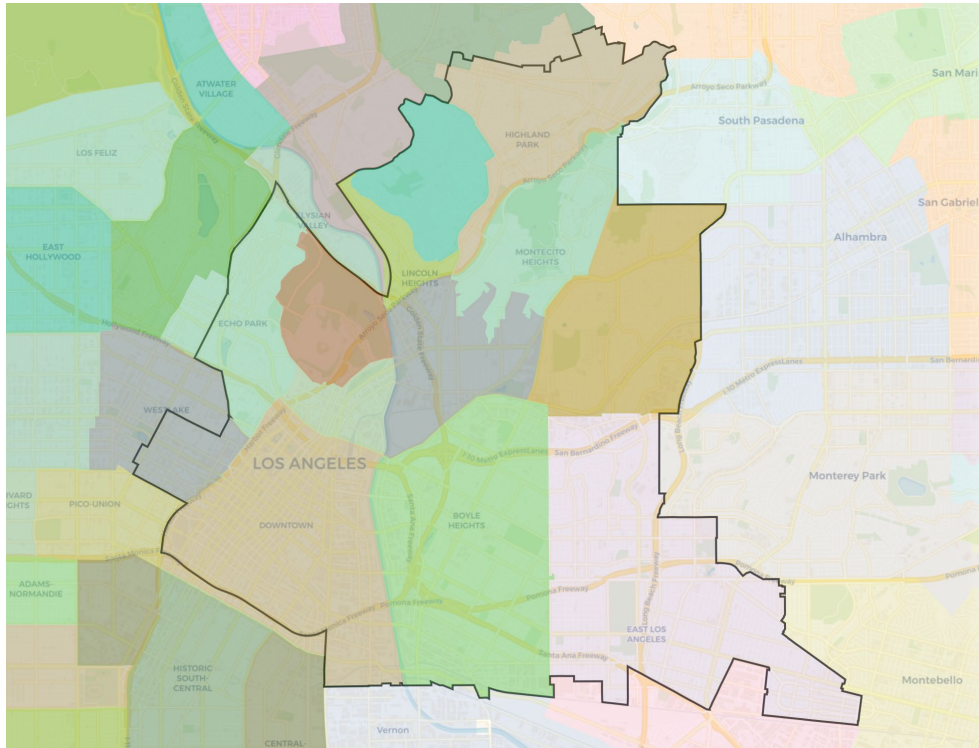
**Latino CVAP:** 24%

**AAPI CVAP:** 14%

**Black CVAP:** 4%

**Description:** This district contains most of AD 43, drawn in 2011, which includes La Canada Flintridge. Draft District GLENNLA now borders La Canada Flintridge and Pasadena.

## NELA



**District:** NELA

**2011 District Splits:**

*AD51* 73%

*AD53* 38%

**Cities:** East Los Angeles, Los Angeles

**Population:** 508,272

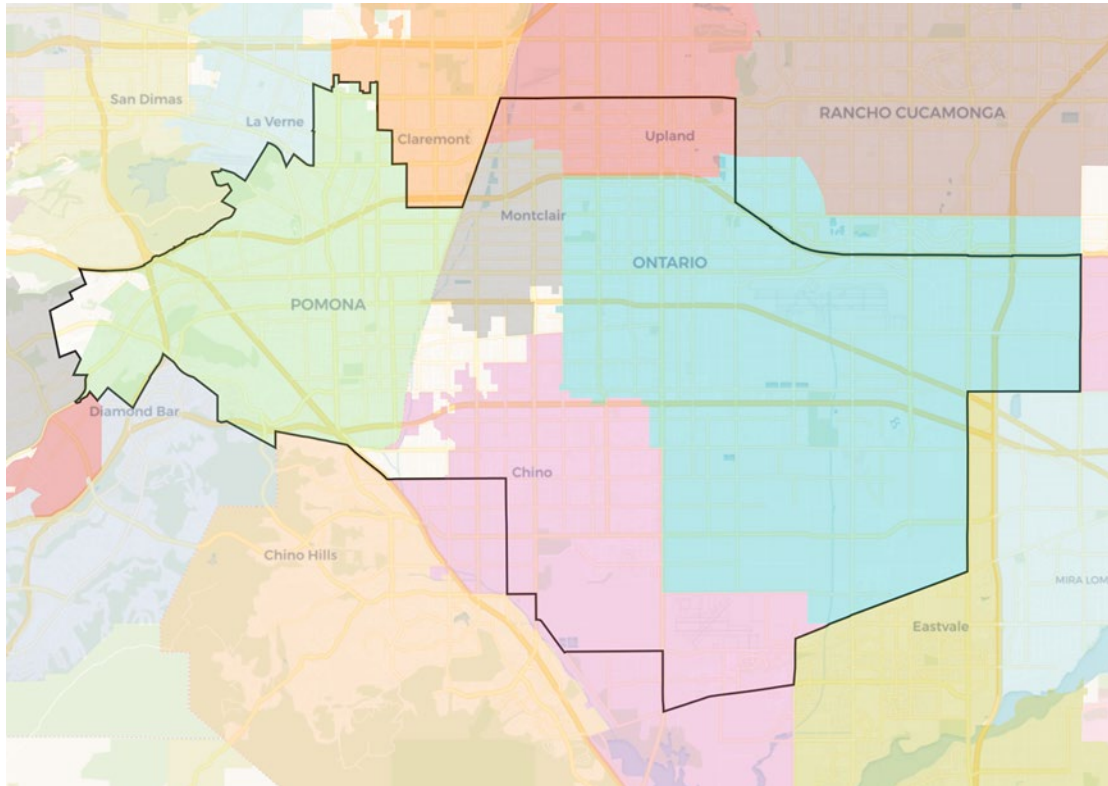
**Latino CVAP:** 62%

**AAPI CVAP:** 13%

**Black CVAP:** 6%

**Description:** This district contains most of AD 51, drawn in 2011. Draft District NELA borders the cities of Monterey Park, Alhambra, Montebello, Pasadena and South Pasadena.

## PCO



**District:** PCO

### **2011 District Splits:**

AD52 88%

AD4 8%

**SGV Cities:** Pomona

**Population:** 475,714

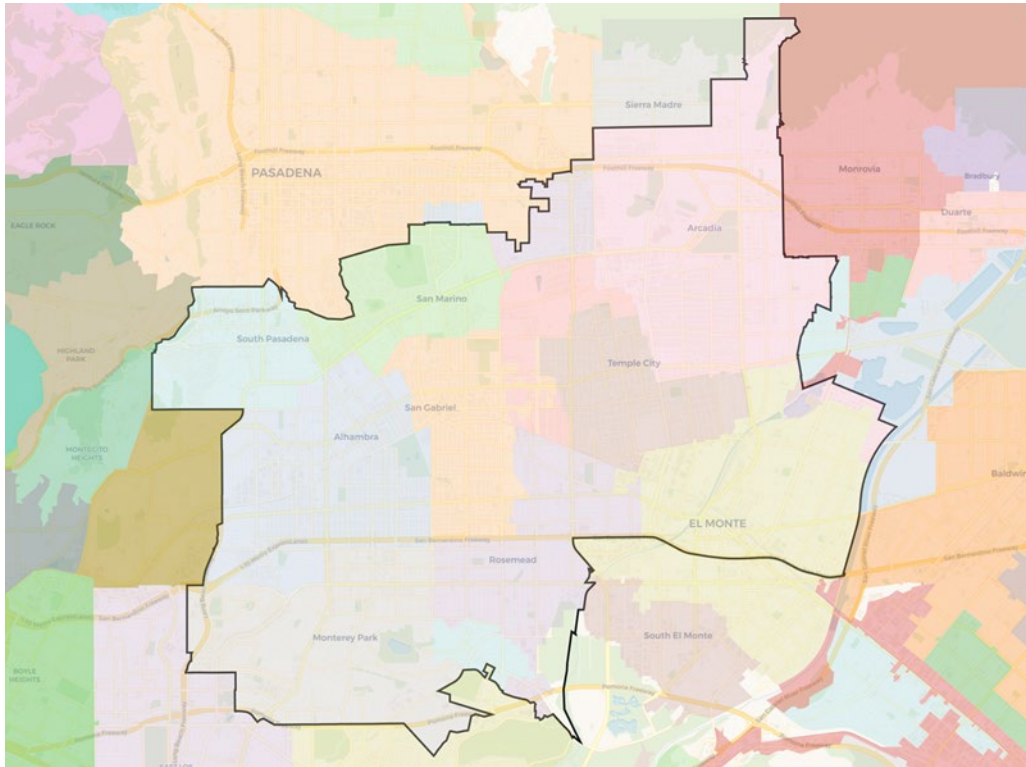
**Latino CVAP:** 58%

**AAPI CVAP:** 10%

**Black CVAP:** 6%

**Description:** This district contains most of AD 52 drawn in 2011. Draft District PCO contains all of the city of Pomona and extends further east into Inland Empire cities.

## WESTSGV



**District:** WESTSGV

### 2011 District Splits:

AD49 94%

AD41 7%

AD48 3%

**SGV Cities:** Arcadia, Alhambra, northern El Monte, Monterey Park, Rosemead, South Pasadena, San Gabriel, San Marino, Temple City

**Population:** 474,851

**Latino CVAP:** 28%

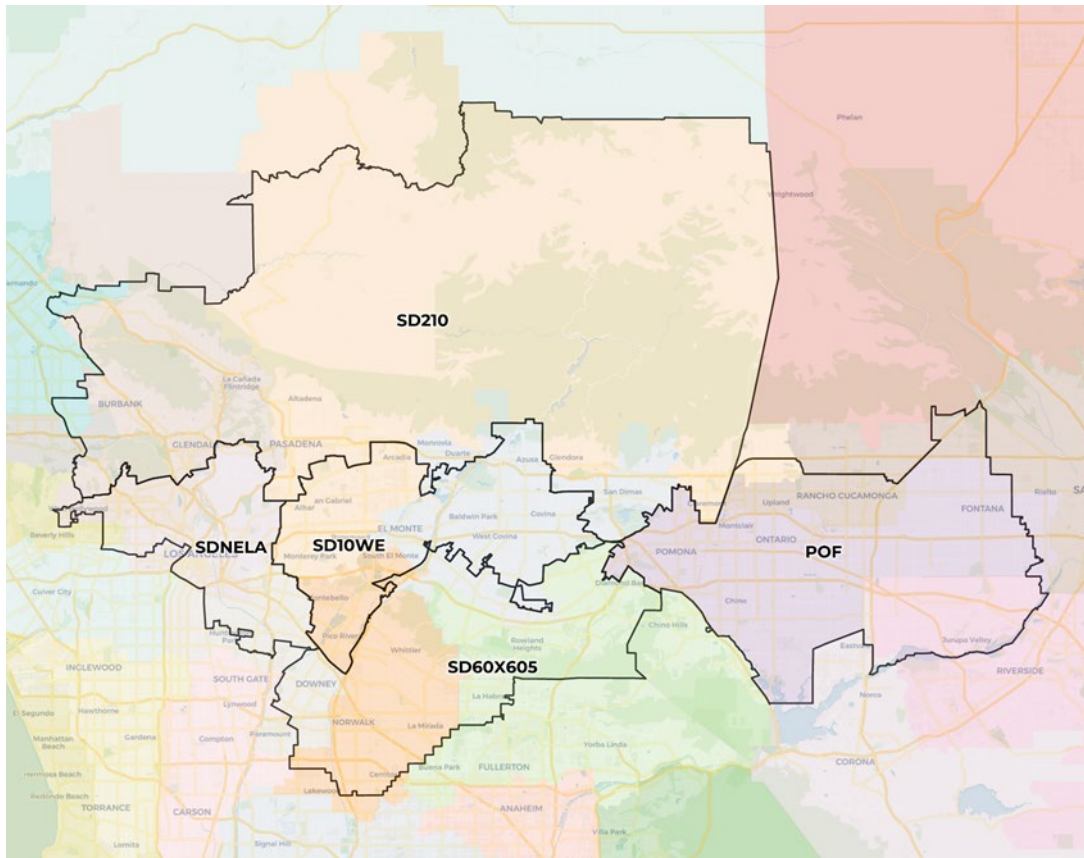
**AAPI CVAP:** 52%

**Black CVAP:** 1%

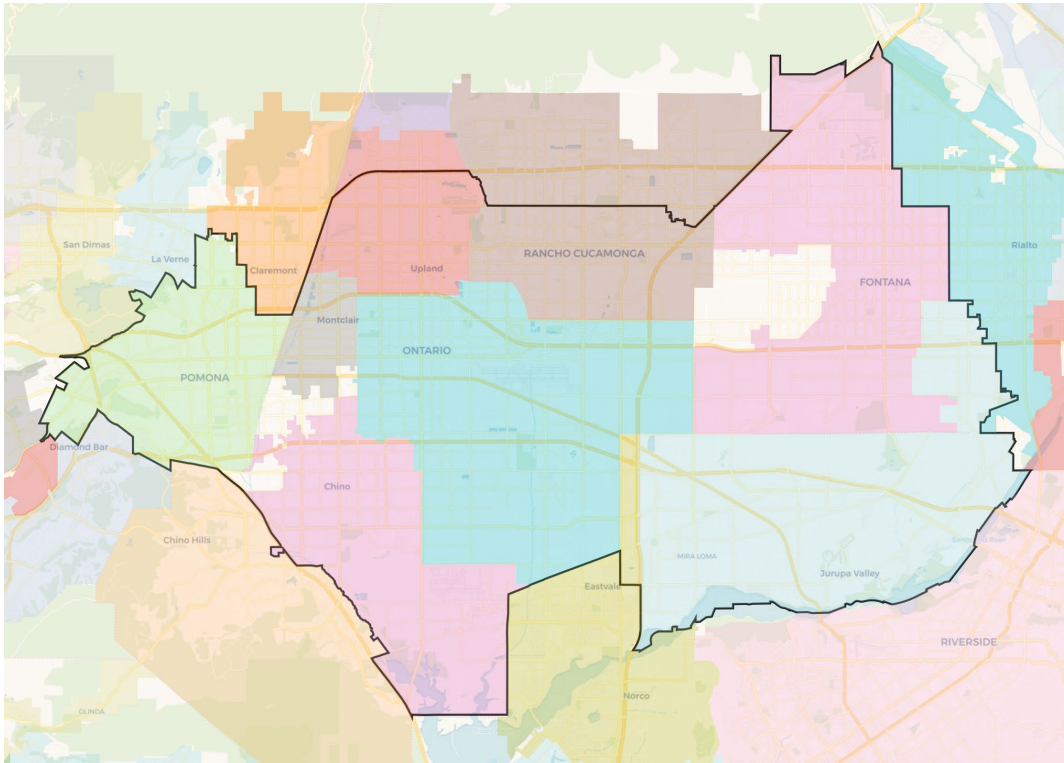
**Description:** This district contains most of AD 49 drawn in 2011. Draft District WESTSGV now includes the northern portion of El Monte and South Pasadena. This district now excludes South El Monte and Montebello.



## 2021 Draft San Gabriel Valley Senate Lines



## POF



**District:** POF

### 2011 District Splits:

SD20 73%

SD31 11%

SD23 8%

SD25 7%

**SGV Cities:** Pomona

**Population:** 751,087

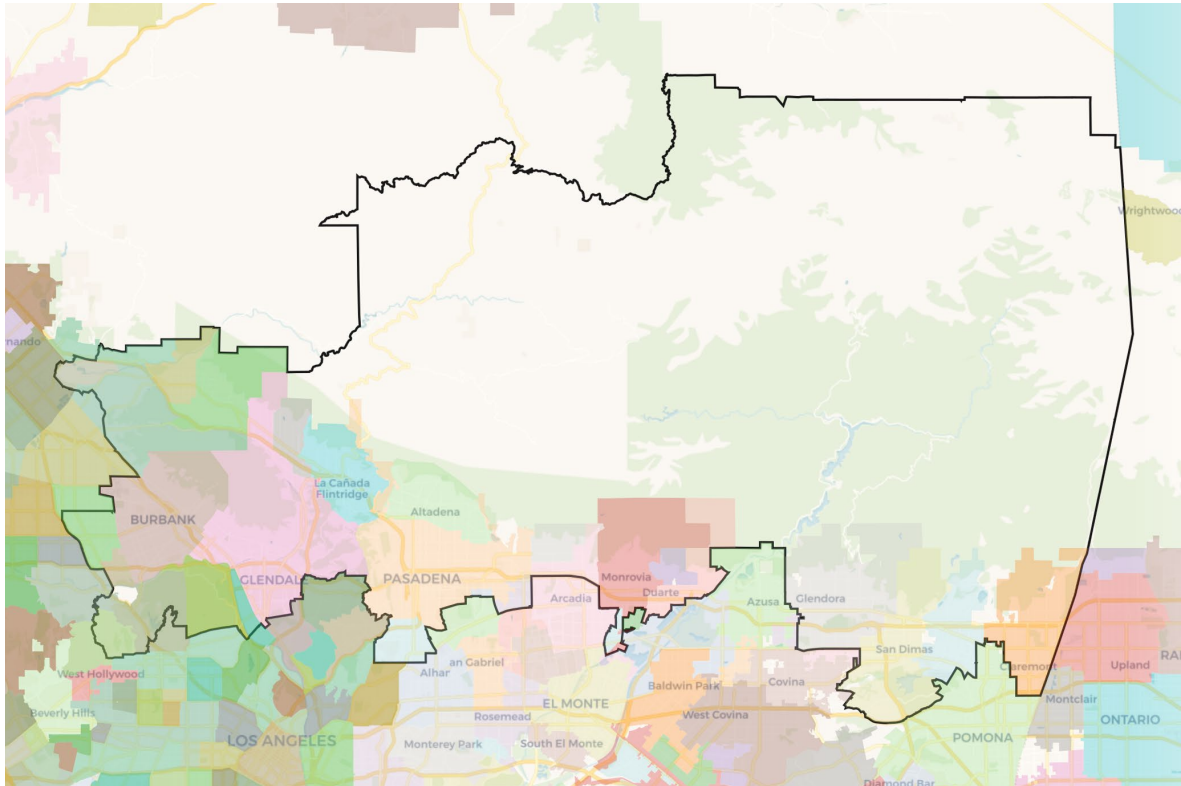
**Latino CVAP:** 57%

**AAPI CVAP:** 7%

**Black CVAP:** 8%

**Description:** This district contains most of SD 20 drawn in 2011. Draft District POF keep Pomona whole and extends further south into Jurupa Valley. This district does not extend as far east into the Inland Empire as the 2011 district and stops at the Rialto border.

## SD210



**District:** SD210

### 2011 District Splits:

SD25 88%

SD18 8%

**SGV Cities:** Arcadia, Bradbury, Claremont, Duarte, Glendora, La Canada Flintridge, La Verne, Monrovia, Pasadena, San Dimas, Sierra Madre, South Pasadena

**Population:** 760,091

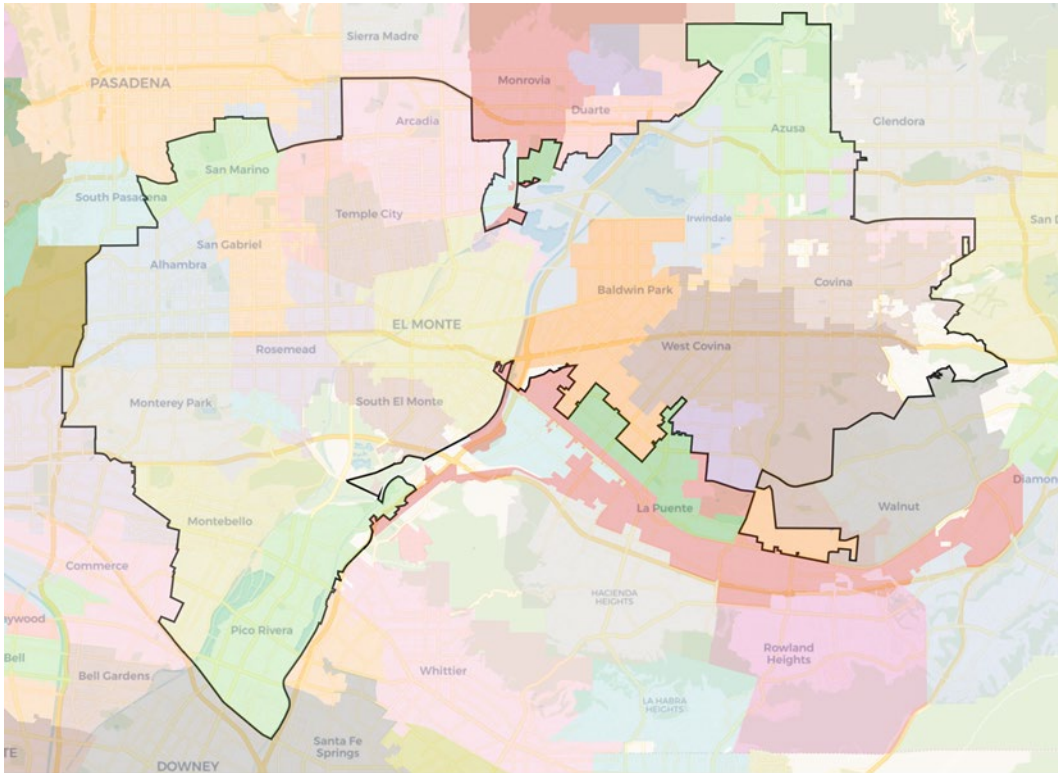
**Latino CVAP:** 23%

**AAPI CVAP:** 13%

**Black CVAP:** 5%

**Description:** This district contains most of SD 25 drawn in 2011. Draft District SD210 now extends further into Los Angeles and takes in Burbank and Glendale to the west. It does not include as much of the Angeles National Forest. The district also includes northern Arcadia and excludes San Marino.

## SD10WE



**District:** SD10WE

### 2011 District Splits:

SD22 92%

SD32 13%

**SGV Cities:** Alhambra, Arcadia, Azusa, Baldwin Park, Covina, El Monte, Irwindale, Montebello, Monterey Park, Rosemead, San Gabriel, San Marino, South El Monte, Temple City, West Covina

**Population:** 769,853

**Latino CVAP:** 50%

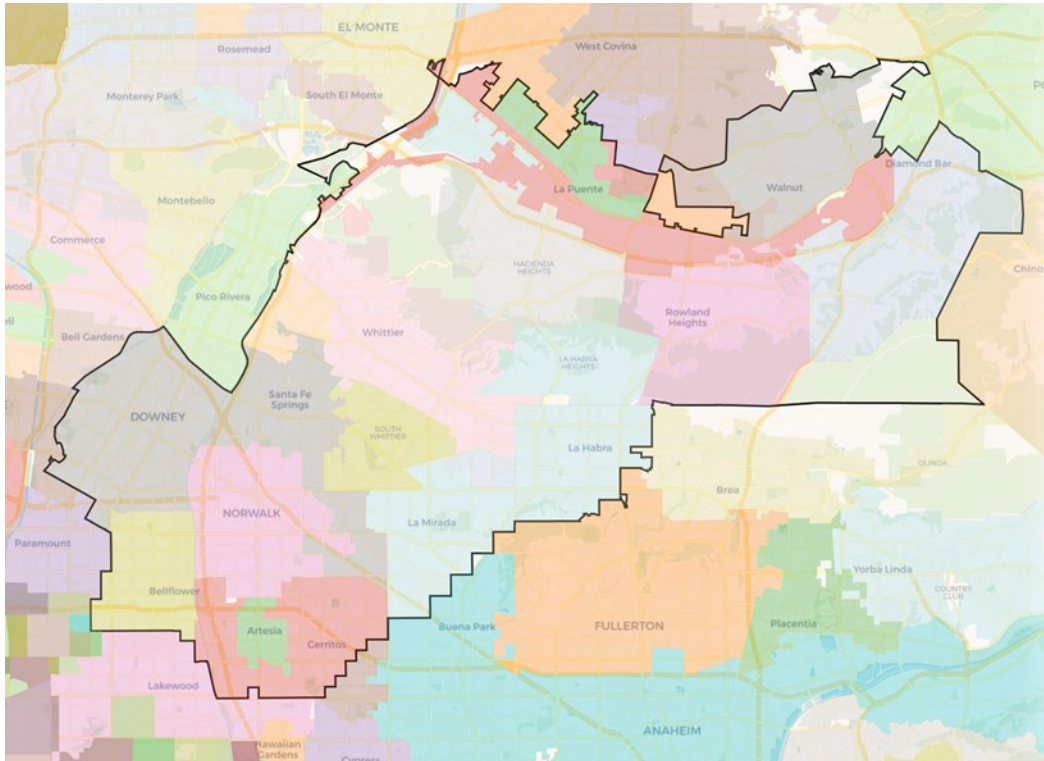
**AAPI CVAP:** 33%

**Black CVAP:** 2%

**Description:** This district contains most of SD 22 drawn in 2011. Draft District SD10WE now includes Montebello, Pico Rivera, San Marino, and more of West Covina. This district now includes northern Arcadia.



## SD60X605



**District:** SD60X605

### 2011 District Splits:

SD32 71%

SD29 23%

SD22 6%

**SGV Cities:** Diamond Bar, Industry, La Puente, Walnut, West Covina

**Population:** 756,602

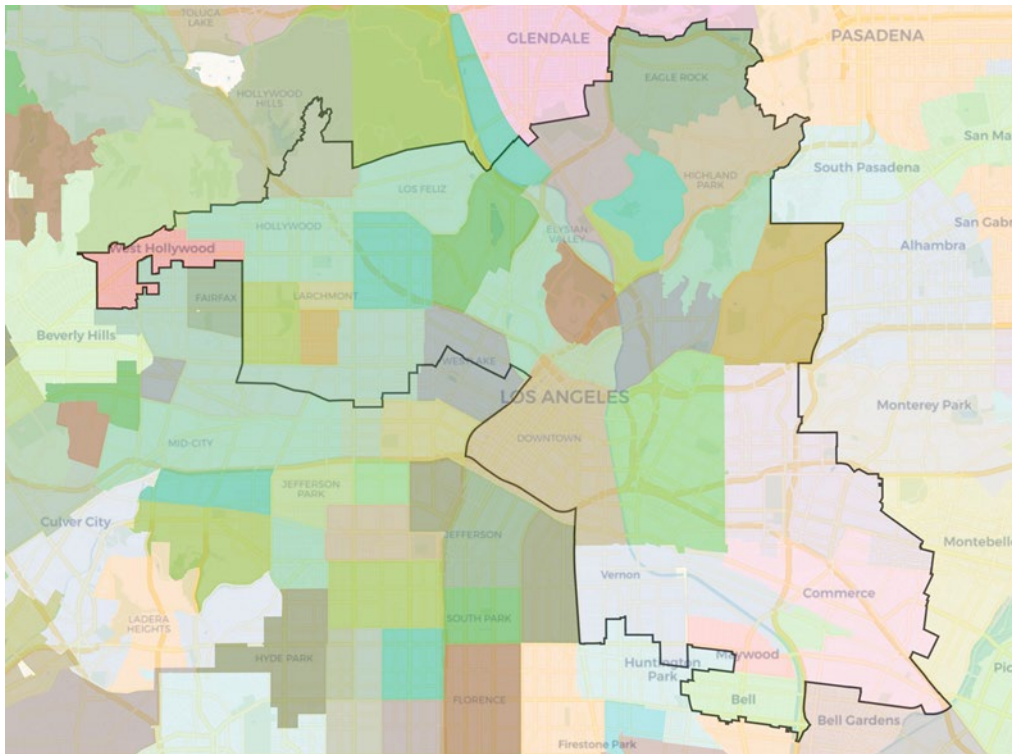
**Latino CVAP:** 50%

**AAPI CVAP:** 22%

**Black CVAP:** 4%

**Description:** This district contains most of SD 32 drawn in 2011. Draft District SD60X605 includes Industry, La Puente, the southern tip of West Covina, Walnut, Diamond Bar, Rowland Heights and some Gateway Cities. The district now excludes Montebello, Pico Rivera and Commerce.

## SDNELA



**District:** SDNELA

### 2011 District Splits:

SD24 86%

SD26 12%

SD33 7%

SD30 5%

**SGV Cities:** Diamond Bar, Industry, La Puente, Walnut, West Covina

**Population:** 742,312

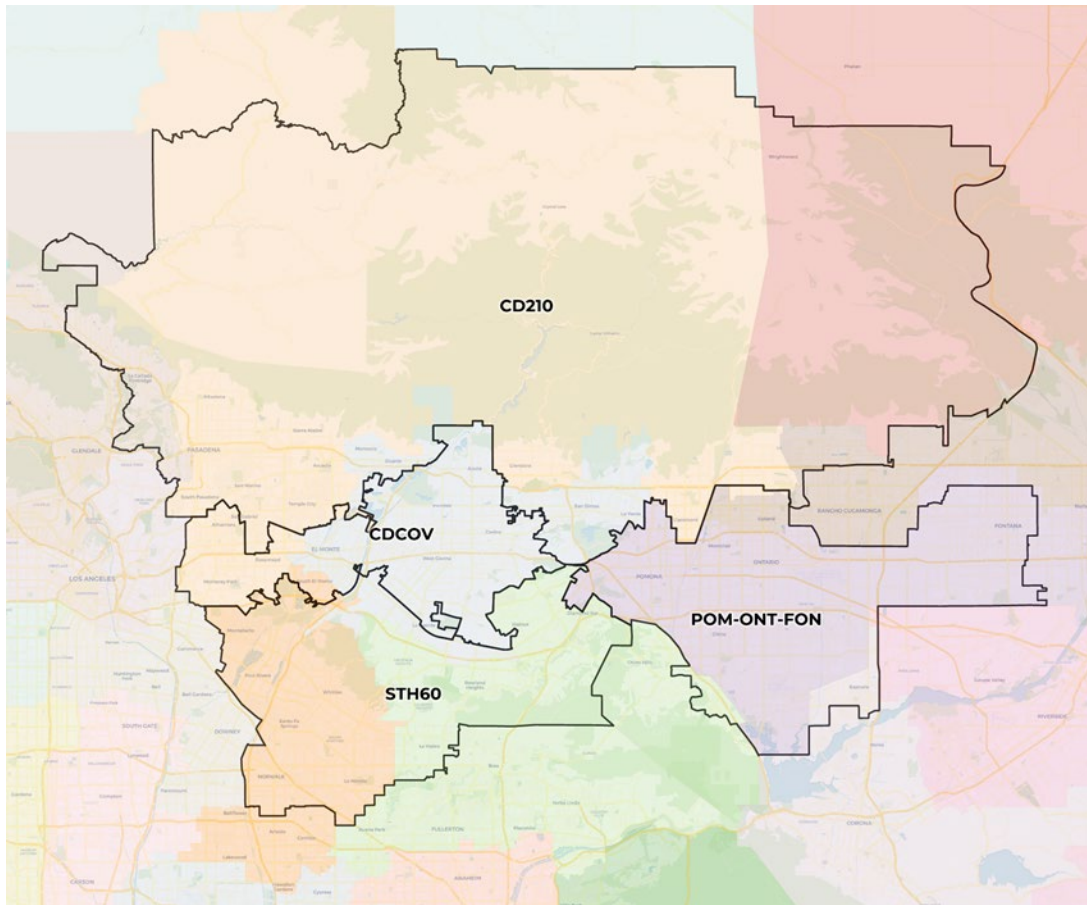
**Latino CVAP:** 49%

**AAPI CVAP:** 16%

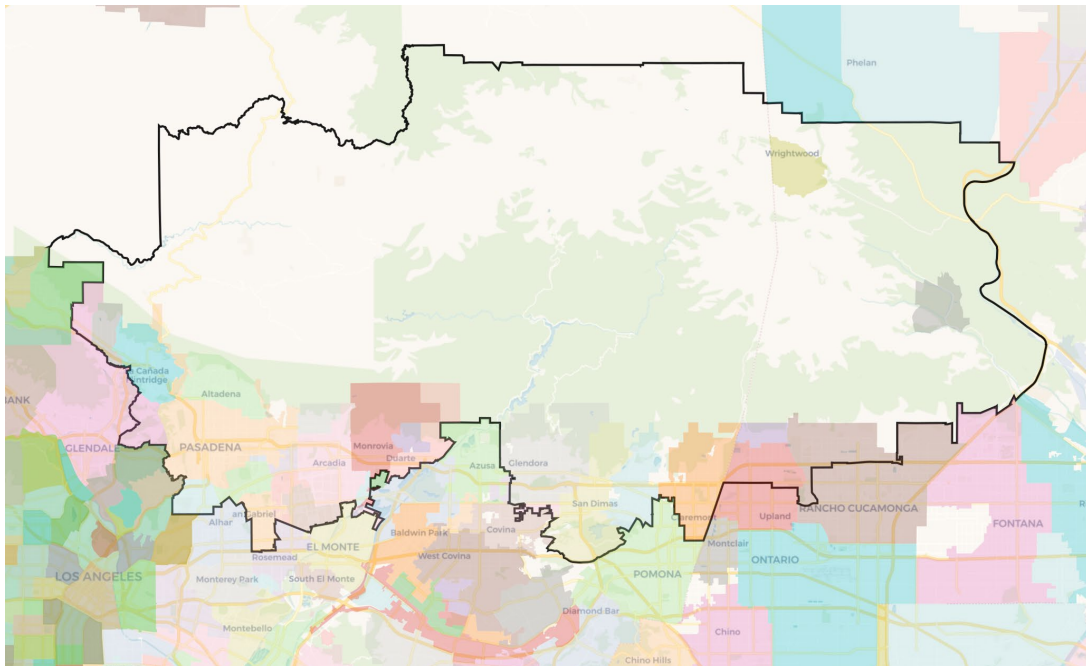
**Black CVAP:** 6%

**Description:** This district contains most of SD 24 drawn in 2011. Draft District SDNELA now borders SGV cities of Pasadena, South Pasadena, Alhambra, Monterey Park, and Montebello.

## 2021 Draft San Gabriel Valley Congressional Lines



## CD210



**District:** CD210

### 2011 District Splits:

CD27 70%

CD32 22%

CD28 10%

CD31 5%

**SGV Cities:** Arcadia, Bradbury, Duarte, Glendora, La Canada Flintridge, La Verne, Monrovia, Pasadena, South Pasadena, San Dimas, San Gabriel, San Marino, Sierra Madre, Temple City

**Population:** 765,820

**Latino CVAP:** 24%

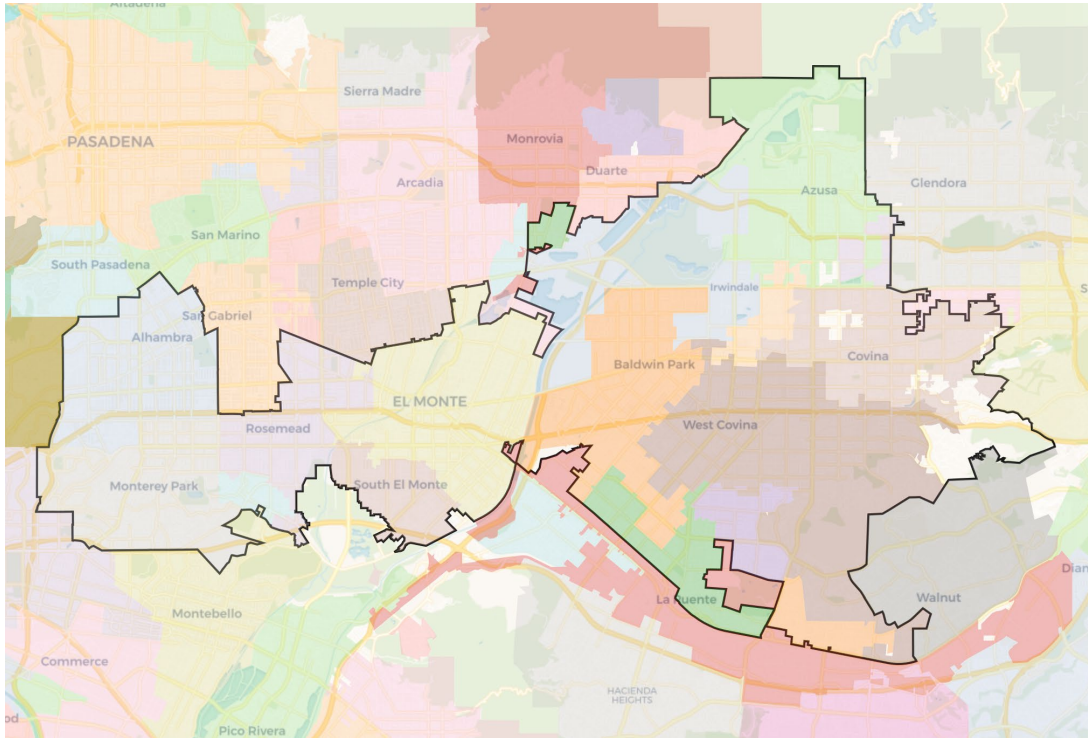
**AAPI CVAP:** 23%

**Black CVAP:** 6%

**Description:** This district contains most of CD 27 drawn in 2011. Draft District CD210 now includes La Canada Flintridge, all of Pasadena, all of Monrovia, Duarte, San Dimas, and La Verne. It excludes Alhambra, Monterey Park and Rosemead, and extends further east into San Bernardino County.



## CDCOV



**District:** CDCOV

### 2011 District Splits:

CD32 76%

CD27 29%

CD38 3%

**SGV Cities:** Alhambra, Azusa, Baldwin Park, Covina, El Monte, Irwindale, La Puente, Monterey Park, Rosemead, West Covina

**Population:** 767,407

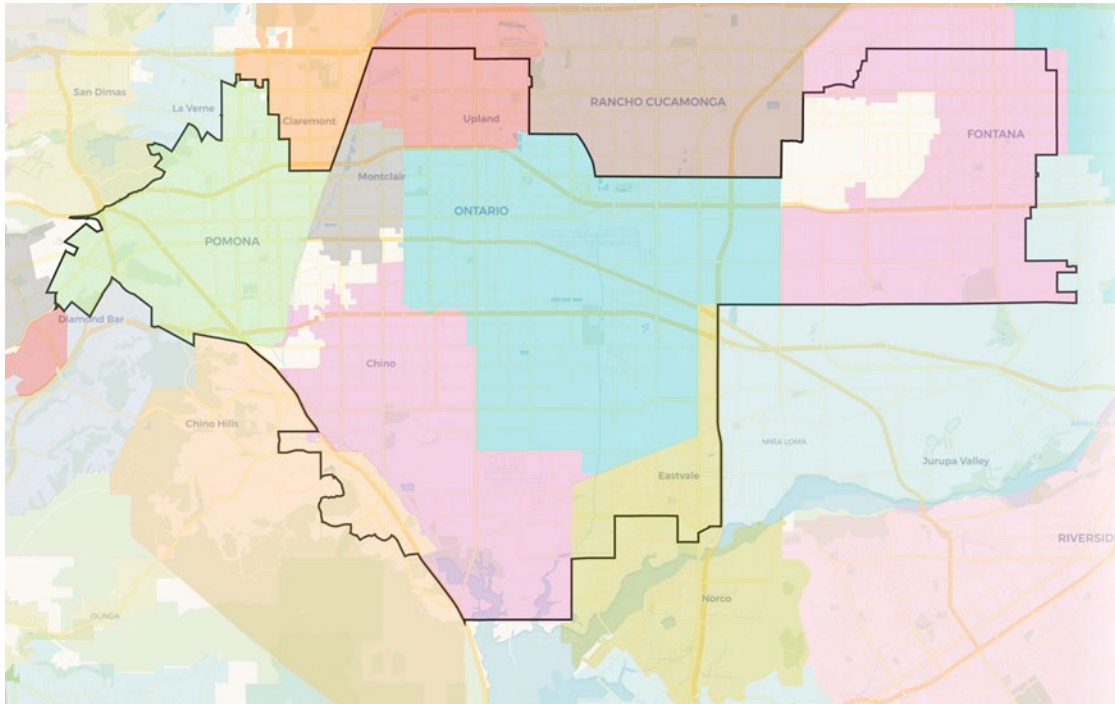
**Latino CVAP:** 53%

**AAPI CVAP:** 31%

**Black CVAP:** 2%

**Description:** This district contains most of CD 32 drawn in 2011. Draft District CDCOV now includes Alhambra, Monterey Park, Rosemead and South El Monte. This district extends west instead of east. It now excludes Industry, San Dimas, La Verne and southern Glendora.

## POM-ONT-FON



**District:** POM-ONT-FON

### 2011 District Splits:

CD35 85%

CD31 6%

CD42 6%

**SGV Cities:** Pomona

**Population:** 754,874

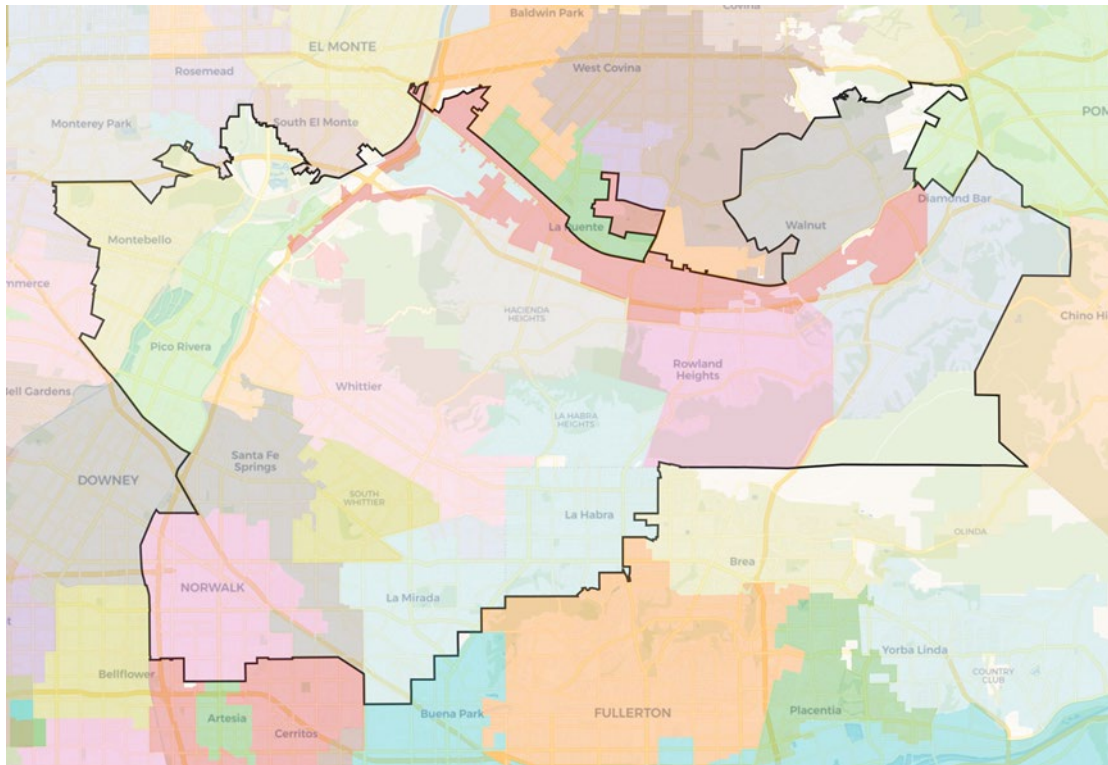
**Latino CVAP:** 59%

**AAPI CVAP:** 10%

**Black CVAP:** 7%

**Description:** This district contains most of CD 35 drawn in 2011. Draft District POM-ONT-FON looks very similar to CD 35 and keeps Pomona whole. The district reaches into Chino Hills and Eastvale, but does not go as far east and the 2011 district.

## STH60



**District:** STH60

### 2011 District Splits:

CD38 69%

CD39 35%

CD32 2%

**SGV Cities:** Diamond Bar, Industry, Montebello, Walnut

**Population:** 757,178

**Latino CVAP:** 56%

**AAPI CVAP:** 21%

**Black CVAP:** 2%

**Description:** This district contains most of CD 38 drawn in 2011. Draft District STH60 now takes in parts of CD38 and CD39. It includes Montebello, Industry, Walnut, and Diamond Bar. It continues south to take in La Habra in Orange County and cities along the OC/LA County border.