

SGVCOG Officers

President Gene Murabito

1st Vice President Kevin Stapleton

2nd Vice President **Cynthia Sternquist**

3rd Vice President Margaret Clark

Members Alhambra Arcadia Azusa **Baldwin Park** Bradbury Claremont Covina Diamond Bar Duarte El Monte Glendora Industry Irwindale La Cañada Flintridge La Puente La Verne Monrovia Montebello Monterey Park Pasadena Pomona Rosemead San Dimas San Gabriel San Marino Sierra Madre South El Monte South Pasadena Temple City Walnut West Covina First District, LA County **Unincorporated Communities**

Fourth District, LA County Unincorporated Communities Fifth District, LA County Unincorporated Communities

SGV Water Districts

AGENDA AND NOTICE OF THE REGULAR MEETING OF THE SAN GABRIEL VALLEY COUNCIL OF GOVERNMENTS GOVERNING BOARD FEBRUARY 16, 2017 - 6:00 P.M. Upper San Gabriel Valley Municipal Water District Office 602 E. Huntington Drive, Suite B, Monrovia, California 91016

Thank you for participating in tonight's meeting. The Governing Board encourages public participation and invites you to share your views on agenda items.

MEETINGS: Regular Meetings of the Governing Board are held on the third Thursday of each month at 6:00 PM at the Upper San Gabriel Valley Municipal Water District Office (602 E. Huntington Drive, Suite B, Monrovia, California 91016). The Governing Board agenda packet is available at the San Gabriel Valley Council of Government's (SGVCOG) Office, 1000 South Fremont Avenue, Suite 10210, Alhambra, CA, and on the website, <u>www.sgvcog.org</u>. Copies are available via email upon request (<u>sgv@sgvcog.org</u>). Documents distributed to a majority of the Board after the posting will be available for review in the SGVCOG office and on the SGVCOG website. Your attendance at this public meeting may result in the recording of your voice.

CITIZEN PARTICIPATION: Your participation is welcomed and invited at all Governing Board meetings. Time is reserved at each regular meeting for those who wish to address the Board. SGVCOG requests that persons addressing the meeting refrain from making personal, slanderous, profane or disruptive remarks.

TO ADDRESS THE GOVERNING BOARD: At a regular meeting, the public may comment on any matter within the jurisdiction of the Board during the public comment period and may also comment on any agenda item at the time it is discussed. At a special meeting, the public may only comment on items that are on the agenda. Members of the public wishing to speak are asked to complete a comment card or simply rise to be recognized when the Chair asks for public comments to speak. We ask that members of the public state their name for the record and keep their remarks brief. There is a three minute limit on all public comments. Proxies are not permitted and individuals may not cede their comment time to other members of the public. The Governing Board may not discuss or vote on items not on the agenda.

AGENDA ITEMS: The Agenda contains the regular order of business of the Governing Board. Items on the Agenda have generally been reviewed and investigated by the staff in advance of the meeting so that the Governing Board can be fully informed about a matter before making its decision.

CONSENT CALENDAR: Items listed on the Consent Calendar are considered to be routine and will be acted upon by one motion. There will be no separate discussion on these items unless a Board member or citizen so requests. In this event, the item will be removed from the Consent Calendar and considered after the Consent Calendar. If you would like an item on the Consent Calendar discussed, simply tell Staff or a member of the Governing Board.



In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the SGVCOG office at (626) 457-1800. Notification 48 hours prior to the meeting will enable the SGVCOG to make reasonable arrangement to ensure accessibility to this meeting.



PRELIMINARY BUSINESS

- 1. Call to Order
- 2. Pledge of Allegiance
- 3. Roll Call
- 4. Public Comment (If necessary, the President may place reasonable time limits on all comments)
- 5. Changes to Agenda Order: Identify emergency items arising after agenda posting and requiring action prior to next regular meeting

PRESENTATIONS

- 6. San Gabriel Valley Economic Partnership Power Site *Recommended Action: For information only.*
- 7. Recognition of Former Elected Officials that had a Significant Impact on the SGVCOG *Recommended Action: For information only.*

CONSENT CALENDAR

(It is anticipated that the SGVCOG Governing Board may take action on the following matters)

- 8. Governing Board Meeting Minutes Recommended Action: Adopt Governing Board minutes.
- 9. Monthly Cash Disbursements/Balances/Transfers Recommended Action: Approve Monthly Cash Disbursements/Balances/Transfers.
- 10. ACE Board of Directors Minutes *Recommended Action: Receive and file.*
- 11. ACE Monthly Report *Recommended Action: Receive and file.*
- 12. Committee Attendance *Recommended Action: Receive and file.*
- 13. Committee Appointments *Recommended Action: Appoint the City of West Covina to the EENR Committee.*
- 14. Approval of Amendment to ACE's Adopted Fiscal Year 2016-17 Budget Recommendation Action: Amend ACE's approved Fiscal Year 2016-17 budget to increase the retirement expense line item from \$786,500 to \$1,347,100 to pay down ACE's current estimated CalPERS Termination Liability.
- 15. Comment Letter on Statewide Housing Assessment 2025 Recommendation Action: Direct staff to submit a comment letter on the Statewide Housing Assessment 2025.
- 16. Appointment to the State Water Resources Control Board (SWRCB) Recommendation Action: Direct staff to submit a letter of support for the nomination of the Irma Munoz (Chair- Los Angeles Regional Water Quality Control Board) to serve on the SWRCB.
- 17. Appointments to the County of Los Angeles Measure H Revenue Planning Process (Process) Group

Recommendation Action: Appoint Joe Lyons (Claremont) and Linda Lowry (Pomona) to represent the SGVCOG on the Measure H Process Group.

ACTION ITEMS

90 MINUTES

(It is anticipated that the SGVCOG Governing Board may take action on the following matters)

18. FY 2016-17 2nd Quarter Financial Report *Recommended Action: Receive and file.*

5 MINUTES

20 MINUTES

10 MINUTES

- FY 2016-17 Budget Amendment #2 19. Recommended Action: Adopt Resolution 17-03 approving Budget Amendment #2 to the FY 2016-17 budget.
- Ad Hoc Legislative Committee 20. Recommended Action: Appoint the following members to the Ad Hoc Legislative Committee: Juli Costanzo (City of San Gabriel), Bob Pacheco (City of Walnut), Ginna Escobar (City of Pomona), Kevin Stapleton (City of Covina), Thomas Wong (SGV Water Districts), Juventino Gomez (City of El Monte) and Chris Freeland (City of West Covina).
- ACE / Large Capital Projects Ad Hoc Committee Report 21. Recommended Actions: 1) Approve the report of the ACE/Large Capital Projects Ad Hoc Committee; 2) Direct staff to undertake the necessary actions to develop and staff a new Transportation Planner position (i.e. develop near-term funding plan for position, prepare revisions to SGVCOG salary resolution, develop job description, and initiate recruitment), 3) Develop a multi-year plan to integrate ACE, as an ongoing integral part of the SGVCOG, to allow for potential future capacity to construct capital projects in the San Gabriel Valley pending future specific direction from the Governing Board. Report back within six months; 4) Direct ACE and SGVCOG staff to further integrate administrative functions and 5) Consult with legal counsel of ACE and SGVCOG to identify necessary changes to SGVCOG JPA and Bylaws.
- Los Angeles County Measure H (1/4 Cent Sales Tax for Homeless Services) 22. Recommended Action: Discuss and provide direction to staff.

PRESIDENT'S REPORT

5 MINUTES (It is anticipated that the SGVCOG Governing Board may take action on the following matters)

23. **Oral Report** Recommended Action: For information.

EXECUTIVE DIRECTOR'S REPORT

24.	Oral Report	
	Recommended Action: For information.	
25.	Measure M – Next Steps	
	Recommended Action: For information.	

Los Angeles Community Choice Energy (LACCE) Joint Powers Authority (JPA) 26. Recommended Action: For information.

GENERAL COUNSEL'S REPORT

COMMITTEE REPORTS

Transportation Committee Homelessness Committee Energy, Environment and Natural Resources Committee Water Committee Ad Hoc Legislative Committee

PROJECT REPORTS

The ACE Project San Gabriel Valley Energy Wise Partnership

10 MINUTES

5 MINUTES

10 MINUTES

LIAISON REPORTS

10 MINUTES

Gold Line Foothill Extension Construction Authority San Gabriel and Lower Los Angeles Rivers and Mountains Conservancy Southern California Association of Governments San Gabriel Valley Economic Partnership South Coast Air Quality Management District

BOARD MEMBER ITEMS ANNOUNCEMENTS ADJOURN



SGVCOG Governing Board Unapproved Minutes

Date: January 19, 2017 Time: 6:00 PM Location: USGVMWD (602 E. Huntington Drive, Monrovia)

PRELIMINARY BUSINESS

- 1. Call to Order President Gene Murabito called the meeting to order at 6:13 p.m.
- 2. Pledge of Allegiance K. Stapleton
- 3. Roll Call

A quorum was in attendance.

Governing Board Member	s Present	Absent
Baldwin Park	Cruz Baca	Alhambra
Claremont	Sam Pedroza	Arcadia
Covina	Kevin Stapleton	Azusa
Diamond Bar	Nancy Lyons	Bradbury
Duarte	John Fasana	Industry
El Monte	Victoria Martinez/J.Velasco	Irwindale
Glendora	Gene Murabito	La Puente
La Canada Flintridge	Terry Walker	Montebello
La Verne	Tim Hepburn	Monterey Park
Monrovia	Becky Shevlin	San Marino
Pasadena	Terry Tornek	Walnut
Pomona	Tim Sandoval	LA County District 4
Rosemead	Margaret Clark	<u>SGVCOG Staff</u>
San Dimas	Denis Bertone	Phil Hawkey, Executive Director
San Gabriel	Juli Costanzo	Marisa Creter, Assistant Executive
Sierra Madre	John Capoccia	Director
South El Monte	Joseph Gonzales	Dick Jones, General Counsel
South Pasadena	Diana Mahmud	Christian Cruz, Staff
Temple City	Cynthia Sternquist	Stefanie Hernandez, Staff
West Covina	James Toma	Eric Wolf, Staff
LA County District 1	Rachel Barbosa/Javier H.	
LA County District 5	David Perry/ Debra M.	
San Gabriel Water Districts	Anthony Fellow	

4. Public Comment

Beth Steckler and Ryan Izell commented on Measure H and advocated for COG support.

5. Changes to Agenda Order

Item 11 was pulled from the consent calendar and Item 14 was moved directly after Item 11.

SGVCOG Governing Board Meeting January 19, 2017

CONSENT CALENDAR

- 6. Governing Board Meeting Minutes Recommended Action: Adopt Governing Board minutes.
- 7. Monthly Cash Disbursements/Balances/Transfers Recommended Action: Approve Monthly Cash Disbursements/Balances/Transfers.
- 8. ACE Board of Directors Minutes *Recommended Action: Receive and file.*
- 9. ACE Monthly Report Recommended Action: Receive and file.
- 10. Committee Attendance *Recommended Action: Receive and file.*
- 12. Los Angeles County Drought Resiliency Committee Appointment Recommended Action: Appoint Judy Nelson (City of Glendora) and James Carlson (City of Sierra Madre) to serve as the SGVCOG representative on the Los Angeles County Drought Resiliency Committee.

There was a motion to approve consent calendar items 6-10 and 12 (M/S: K. Stapleton /D. Mahmud).

[Motion Passed]

Baldwin Park, Claremont, Covina, Diamond Bar, Duarte, El Monte Glendora,
La Canada Flintridge, La Verne, Monrovia, Pasadena, Pomona, Rosemead,
San Dimas, San Gabriel, Sierra Madre, South Pasadena, Temple City,
LA County District 1, LA County District 5, San Gabriel Water Districts
Alhambra, Arcadia, Azusa, Bradbury, Industry, Irwindale, La Puente, Montebello,
Monterey Park, San Marino, South El Monte, Walnut, West Covina, LA County
District 4

ACTION ITEMS

11. Los Angeles Regional Homeless Advisory Council (RHAC) Recommended Action: Appoint Benita DeFrank (City of Pomona) to serve as the SGVCOG representative on the RHAC, and appoint Rachael Barbosa (LA County District #1) to serve as the alternate.

There was a motion to appoint Benita DeFrank (City of Pomona) to serve as the SGVCOG representative on the RHAC, and appoint Rachael Barbosa (LA County District #1) to serve as the alternate. (M/S: M. Clark /C. Baca).

[Motion Passed]

AYES:	Baldwin Park, Claremont, Covina, Diamond Bar, Duarte, El Monte, Glendora,
	La Canada Flintridge, La Verne, Monrovia, Pasadena, Pomona, Rosemead,
	San Dimas, San Gabriel, Sierra Madre, South Pasadena, Temple City,
	LA County District 1, LA County District 5, San Gabriel Water Districts
NOES:	
ABSTAIN:	

ABSENT:	Alhambra, Arcadia, Azusa, Bradbury, El Monte, Industry, Irwindale, La Puente,
	Montebello, Monterey Park, San Marino, South El Monte, Walnut, West Covina, LA
	County District 4

14. Homeless Committee Policy and Work plan

There was a motion to Adopt Resolution 16-30 affirming the SGVCOG Homeless Policy and Workplan. (M/S: S. Pedroza/C. Baca)

[Motion Passed]

AYES:	Baldwin Park, Claremont, Covina, Diamond Bar, Duarte, El Monte, Glendora,
	La Canada Flintridge, La Verne, Monrovia, Pasadena, Pomona, San Dimas, San
	Gabriel, Sierra Madre, South Pasadena, Temple City, LA County District 1, LA
	County District 5, San Gabriel Water Districts
NOES:	
ABSTAIN:	
ABSENT:	Alhambra, Arcadia, Azusa, Bradbury, Industry, Irwindale, La Puente, Montebello,
	Monterey Park, Rosemead, San Marino, South El Monte, Walnut, West Covina, LA
	County District 4

13. San Gabriel Valley Energy Wise Partnership (SGVEWP) Staffing There was a motion to Authorize the Executive Director to recruit a full-time Management Analyst to manage the San Gabriel Valley Energy Wise Partnership (SGVEWP). (M/S: D. Mahmud/T. Walker)

	[Motion Passed]
AYES:	Baldwin Park, Claremont, Covina, Diamond Bar, Duarte, El Monte, Glendora,
	La Canada Flintridge, La Verne, Monrovia, Pasadena, Pomona, San Dimas, San
	Gabriel, Sierra Madre, South Pasadena, Temple City, West Covina, LA County District
	1, LA County District 5, San Gabriel Water Districts
NOES:	
ABSTAIN:	
ABSENT:	Alhambra, Arcadia, Azusa, Bradbury, Industry, Irwindale, La Puente, Montebello,
	Monterey Park, Rosemead, San Marino, South El Monte, Walnut, LA County District
	4

15. Ad Hoc Legislative Committee

There was a motion to Authorize creation of an Ad Hoc Legislative Committee for a one-year period and call for nominees to participate on committee with appointments to be made at the February 2017 Governing Board. (M/S: B. Shevlin/ T. Hepburn)

[Motion Passed]

AYES:	Baldwin Park, Claremont, Covina, Diamond Bar, Duarte, El Monte, Glendora,
	La Canada Flintridge, La Verne, Monrovia, Pasadena, Pomona, San Dimas, San
	Gabriel, Sierra Madre, South Pasadena, Temple City, West Covina, LA County District
	1, LA County District 5, San Gabriel Water Districts
NOES:	
ABSTAIN:	

ABSENT:	Alhambra, Arcadia, Azusa, Bradbury, Industry, Irwindale, La Puente, Montebello,
	Monterey Park, Rosemead, San Marino, South El Monte, Walnut, LA County District
	4

16. Stormwater Legislative Priorities for 2017

There was a motion to Adopt Resolution 16-31 identifying stormwater legislative priorities for 2017 and direct Water Committee to engage with State and Federal legislators to support these priorities. (M/S: K. Stapleton/B. Shevlin)

[Motion Passed]

[Mation Decad]

AYES:	Baldwin Park, Claremont, Covina, Diamond Bar, Duarte, El Monte, Glendora,
	La Canada Flintridge, La Verne, Monrovia, Pasadena, Pomona, San Dimas, San
	Gabriel, Sierra Madre, South Pasadena, Temple City, West Covina,
	LA County District 1, LA County District 5, San Gabriel Water Districts
NOES:	
ABSTAIN:	
ABSENT:	Alhambra, Arcadia, Azusa, Bradbury, Industry, Irwindale, La Puente, Montebello,
	Monterey Park, Rosemead, San Marino, South El Monte, Walnut, LA County District
	4

17. Los Angeles Community Choice Energy (LACCCE) Joint Powers Authority (JPA) There was a motion to authorize SGVCOG representatives to participate in the LACCE JPA negotiations on behalf of member agencies, pending further direction and discussion with interested cities. (M/S: D. Bertone/T. Hepburn)

	[Motion Passed]
AYES:	Baldwin Park, Claremont, Covina, Diamond Bar, Duarte, Glendora,
	La Canada Flintridge, La Verne, Monrovia, Pasadena, Pomona, Rosemead,
	San Dimas, San Gabriel, Sierra Madre, South Pasadena, Temple City, West Covina,
	LA County District 1, LA County District 5, San Gabriel Water Districts
NOES:	
ABSTAIN:	
ABSENT:	Alhambra, Arcadia, Azusa, Bradbury, El Monte, Industry, Irwindale, La Puente,
	Montebello, Monterey Park, Rosemead, San Marino, South El Monte, Walnut, LA
	County District 4

PRESIDENT'S REPORT

- Oral Report
 G. Murabito reported on this item.
- ACE / Large Capital Projects Ad Hoc Committee Report G. Murabito and J. Fasana reported on this item.

EXECUTIVE DIRECTOR'S REPORT

- 20. Oral Report P. Hawkey reported on this item.
- 21. Measure M Next Steps P. Hawkey reported on this item

GENERAL COUNSEL'S REPORT

No report given.

COMMITTEE REPORTS

Transportation Committee

J. Fasana reported on this item.

Homelessness Committee

No report given.

Energy, Environment and Natural Resources Committee

D. Bertone reported on this item.

Water Committee

D. Mahmud reported on this item.

ACE / Large Capital Projects Ad Hoc Committee

M. Christoffels reported on this item

Ad Hoc Legislative Committee

No report given.

PROJECT REPORTS

The ACE Project M. Christoffels reported on this item. San Gabriel Valley Energy Wise Partnership No report given.

LIAISON REPORTS

Gold Line Foothill Extension Construction Authority

No report given.

San Gabriel and Lower Los Angeles Rivers and Mountains Conservancy

D. Bertone reported on this item

Southern California Association of Governments

J. Cartagena SCAG accepting nominations for sustainability awards

San Gabriel Valley Economic Partnership

No report given.

South Coast Air Quality Management District

M. Cacciotti reported on this item.

BOARD MEMBER ITEMS

There was a motion to put Measure H on the February agenda to consider endorsement. (M/S: B. Shevlin/C. Baca)

	[Motion Passed]
AYES:	Baldwin Park, Claremont, Covina, Diamond Bar, Duarte, Glendora,
	La Canada Flintridge, La Verne, Monrovia, Pasadena, Pomona, Rosemead,
	San Dimas, San Gabriel, Sierra Madre, South Pasadena, Temple City, West Covina,
	LA County District 1, LA County District 5, San Gabriel Water Districts
NOES:	
ABSTAIN:	
ABSENT:	Alhambra, Arcadia, Azusa, Bradbury, El Monte, Industry, Irwindale, La Puente,
	Montebello, Monterey Park, Rosemead, San Marino, South El Monte, Walnut, LA
	County District 4

ANNOUNCEMENTS CLOSED SESSION ADJOURN

SGVCOG Governing Board Meeting January 19, 2017 President Gene Murabito adjourned at 8:22 p.m.

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SAN GABRIEL VALLEY COUNCIL OF GOVERNMENTS

Disbursements Report January 2017

Transaction	Number/			
	Reference		Description	Amount
1/11/2017	EFT	Citi Card	Citi Card Payment	\$ 3,214.55
1/3/2017		Alameda Corridor East Construc	CalPERS Retirement Contribution Reimbursement	2,005.50
1/3/2017		Fehr & Peers	SCAG Sustainability Grant Writing	2,775.00
1/3/2017		SGV City Manager's Assn.	Luncheon Meeting	30.00
1/3/2017		Vasquez & Co., LLP	FY 2016 Audited Financial Statements Service	18,000.00
1/6/2017	EFT	Paychex	Payroll Period Ended 01-06-17	21,809.10
1/10/2017	9339	Alameda Corridor East Construc	CalPERS Retirement Contribution Reimbursement	2,019.11
1/10/2017	9340	Artin Baghkhanian	Mileage Reimbursement	159.19
1/10/2017	9341	Athena Parking (Alhambra)	January 2017 Parking	510.00
1/10/2017	9342	Proforma Quality Printing	Business' Cards - P. Hawkey	43.46
1/10/2017	9343	RMR Awards	Energy Efficiency Award	310.49
1/10/2017	9344	Vantagepoint Transfer Agents 3	ICMA - 457 Contributions	177.92
1/10/2017	9345	Eric Wolf	Mileage Reimbursement	61.51
1/10/2017	9346	Kaiser Permanente Health Plan	Medical Insurance Premium for SGVCOg's Staff	669.89
1/10/2017	9347	PLIC-SBD GRAND ISLAND	Insurance Dues Jan'17	188.89
1/10/2017	9348	Peter Duyshart	Mileage Reimbursement	45.74
1/10/2017	9349	Mary Lou Echternach	VOID	-
1/10/2017	9350	Mary Lou Echternach	MTA Board Support Services - OCT 16 & NOV 16	17,681.66
1/13/2017	EFT	Paychex	Processing Fee	40.00
1/17/2017	9351	Alameda Corridor East Construc	CalPERS Retirement Contribution Reimbursement	23,238.30
1/17/2017	9352	Athena Parking (Alhambra)	Validation Sticker Booklets	200.00
1/17/2017	9353	Image IV Systems	Copying Machine Rental	564.16
1/17/2017	9354	SGV Economic Partnership	Merry Mingle Co-sponsorship	1,500.00
1/17/2017	9355	Mary Lou Echternach	MTA Board Support Services - DEC 16	8,840.83
1/20/2017	EFT	Paychex	Payroll Period Ended 01-20-17	21,070.89
1/23/2017	EFT	Charter Communications	Internet Provider	125.00
1/24/2017	9356	Gracetel, Inc.	Service Call to Reprogram Phone Sytem	95.00
1/24/2017	9357	Philip A. Hawkey	Mileage Reimbursement	134.68
1/24/2017		Vantagepoint Transfer Agents 3	ICMA - 457 Contributions	79.06
1/31/2017	9359	Athena Parking (Alhambra)	February 2017 Parking	520.00
1/31/2017	9360	GovernmentJobs Inc.	Job Posting: Mgmt Analyst	175.00
1/31/2017	9361	Jones & Mayer	Legal Fees	4,166.66
1/31/2017	9362	Elite-TRC-Alhambra Community L	February 2017 Rent	6,468.56
1/31/2017		Kelsey Zurcher	Mileage Reimbursement	85.48
1/31/2017		PLIC-SBD GRAND ISLAND	Insurance Dues Feb'17	188.89
1/31/2017	9365	Vicenti, Lloyd & Stutzman	Treaurer Services for September 2016	5,550.00
		-	Total Janurary 2017 Disbursements	\$ 142,744.52

SAN GABRIEL VALLEY COUNCIL OF GOVERNMENTS

Selected Asset Account Balances

As of January 31, 2017

	Balance						Balance
Description	12/31/2016	Inc	reases	Decreases	ľ	Net Change	1/31/2017
CBB - Checking	\$ 796,442.05	\$ (60,522.89	\$ 142,744.52	\$	(82,221.63)	\$ 714,220.42
CBB- 242-034-325 CD	55,534.7 ²		-	-		-	55,534.71
CBB - 2766 Savings	1,586.75		-	-		-	1,586.75
CBB -242-034-953 CD	54,768.83		-	-		-	54,768.83
Petty Cash	400.00)	-	-		-	400.00
LAIF	229,004.70)	-	-		-	229,004.70
LAIF Maket Value	85.55		-	-		-	85.55
Member Receivable	799.99)	-	-		-	799.99
Grants/Contracts Receivable	88,144.20)	-	51,998.17		(51,998.17)	36,146.03
Sponsorships Receivable	25.00)	-	-		-	25.00
Rental Deposits Receivable	214.80)	-	-		-	214.80
Receivables - Other	3,888.84		2,625.00	 3,888.84		(1,263.84)	 2,625.00
	\$ 1,230,895.42	\$	63,147.89	\$ 198,631.53	\$	(135,483.64)	\$ 1,095,411.78

Alameda Corridor-East Construction Authority



4900 Rivergrade Rd. Ste. A120 Irwindale, CA 91706 (626) 962-9292 fax (626) 962-3552 www.theaceproject.org

ACE Construction Authority Board of Directors Special Meeting December 12, 2016 Minutes

Chairman Hadjinian called the meeting of the Board of Directors of the Alameda Corridor-East Construction Authority to order at 11:05AM at the Montebello Council Chambers.

- 1. <u>Pledge of Alliance</u> Board Member Solis led the pledge of allegiance.
- 2. <u>Roll Call:</u> In attendance was: Jack Hadjinian, Chair Juli Costanzo, Vice Chair Barbara Messina Elliott Rothman Hilda Solis Mark Radecki

Staff: Mark Christoffels, CEO Gregory Murphy, Burke, Williams & Sorensen, legal counsel Amy Hanson Cecilia Cardenas Charles Tsang Genichi Kanow Mark Mendoza, Paragon Partners Paul Hubler Phil Balmeo Rachel Korkos Ricky Choi Victoria Butler

Guests: Abraham Cruz, City of Industry Charlie Nakamoto, Jacobs David Eames, AECOM Hank Fung, LA County Kurt Kissinger, El Adobe Apts., Inc. Mark Grojeda, PWD

- 3. <u>Public Comments</u> There were no public comments.
- Approval of November 28, 2016 Special Meeting minutes A motion was made to approve the November 28, 2016 Special meeting minutes. M/S/C/Messina/Costanzo/Unanimous
- 5. <u>Chairman Remarks</u> Chairman Hadjinian welcomed new Board member and LA County Supervisor Hilda Solis to the Board and wished everyone Happy Holidays.

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- 6. <u>Board Member Comments</u> Vice Chair Costanzo thanked the ACE staff for their leadership, insight and ongoing commitment to the ACE projects and expressed her gratitude for the work being done. Member Solis thanked staff for the work that has already been completed by ACE and stated that she is happy to be a part of this Board and to be involved in an agency that is helping to refine our communities.
- 7. Chief Executive Officer's Report Mr. Christoffels reported that ACE is currently preparing applications for a FASTLANE Grant which would be allocated to the Durfee Avenue and Montebello Corridor projects. He indicated that ACE will be working with other agencies to combine grant applications which has proven to be a successful approach in obtaining funding. He reminded the Board of the legislative meetings being planned in Washington D.C. in March of 2017 and encouraged the Board members to attend.
- 8. <u>Construction Project Progress Reports</u> Charles Tsang reviewed progress photos of the Fairway Drive grade separation project. Victoria Butler reviewed project progress photos of the Fullerton Road grade separation project. Genichi Kanow reviewed project progress photos of the Puente Avenue grade separation project. Phil Balmeo reviewed project progress photos of the San Gabriel Trench project.
- 9. <u>Hearing on Resolution of Necessity No. 16-02, 4821 Durfee Avenue, Pico Rivera</u> Greg Murphy discussed the process for the Resolutions of Necessity. He reminded the Board that the hearing was to determine several factors related to the necessity of the properties for the project. He indicated staff must present evidence for the Board to find that the property was necessary for the project and was planned in the manner most compatible with the greatest public good. He reminded the Board that if the Board approved staff to pursue eminent domain proceedings, staff would continue negotiation efforts.

Mark Mendoza, Paragon Partners reviewed the property requirements of Resolution of Necessity No. 16-02. He indicated that a permanent roadway easement, a permanent wall and footing easement, a utility easement and a temporary construction easement for the duration of 130 weeks are needed at the El Adobe Apartments, Inc. in order to construct the Durfee Avenue project. He specified that negotiations with the property owner have been ongoing and staff requests Board approval to proceed with the eminent domain process.

The public comment period was opened and there were no comments. Member Rothman asked if this action results in litigation, would any legal representation fees for Board members be compensated. Greg Murphy stated that ACE would be responsible for legal fees for Board members whether past or current pertaining to any actions taken today. Member Solis asked if the City of Pico Rivera is supportive of this project. Mr. Mendoza stated that ACE meets monthly with City representatives and they are aware and supportive of all property acquisitions and negotiations pertaining to this project. Member Solis asked how many families or individuals in this apartment complex will be impacted due to this acquisition. Mr. Mendoza

Item #10 Page 2 of 5 explained that there will be no displacement of any residents of this facility and that ACE is working closely with the owner to mitigate any impacts to occupants. Mr. Christoffels clarified that the building will not be directly impacted but rather the entrance to the building requires relocating. He explained that the roadway will be lowered therefore eliminating access to the building entrance. He stated that ACE has purchased adjacent parcels for this relocation. He indicated that ACE works closely with the County and City on all property acquisitions. There were no other questions. The public comment period was closed.

A motion was made by member Radecki and seconded by member Solis to adopt Resolution of Necessity No. 16-02. Mr. Christoffels called the vote:

Ayes: Solis, Costanzo, Hadjinian, Messina, Rothman, Radecki

Nayes: None

10. <u>Hearing on Resolution of Necessity No. 16-03, 4754 Durfee Avenue, Pico Rivera</u> – Mark Mendoza, Paragon Partners reviewed the property requirements of 4754 Durfee Avenue in Pico Rivera. He indicated that the entrance to this property requires relocating. He indicated that two permanent utility easements are needed and a temporary 130 week construction easement is needed for this project. He specified that negotiations with the property owner have been ongoing and staff requests Board approval to proceed with legal action if required.

The public comment period was opened and there were no comments. The public comment period was closed.

A motion was made by member Solis and seconded by member Costanzo to adopt Resolution of Necessity No. 16-03. Mr. Christoffels called the vote:

Ayes: Solis, Costanzo, Hadjinian, Messina, Rothman, Radecki Nayes: None

11. <u>Hearing on Resolution of Necessity No. 16-04, 4820 Durfee Avenue, Pico Rivera</u> – Mark Mendoza, Paragon Partners reviewed the property requirements of 4820 Durfee Avenue in Pico Rivera. He indicated that a permanent roadway easement, a permanent slope easement, two permanent utility easements and a temporary construction easement of 130 weeks is required for this project. He stated that negotiations with the owner have been ongoing but a settlement agreement has not yet been reached. He asked for approval of this resolution so that staff may move forward with the project and in order to adhere with construction schedules.

Mr. Christoffels indicated that communication from the property owners' law firm has been received and a copy was distributed to the Board.

Item #10 Page 3 of 5 The public comment period was opened and there were no comments. The public comment period was closed.

A motion was made by member Solis and seconded by member Messina to adopt Resolution of Necessity No. 16-04. Mr. Christoffels called the vote:

Ayes: Solis, Costanzo, Hadjinian, Messina, Rothman, Radecki Nayes: None

15. <u>Approval of Contract Amendment with URS Corporation for Design Services for the Durfee Avenue Grade Separation Project</u> – Mr. Christoffels reported the various design changes that were necessary for the Durfee Avenue project including; Union Pacific Railroad's recent bridge standards updates, the City of Pico Rivera requested to incorporate a larger waterline to our designs to be constructed simultaneously as Durfee which will be reimbursable by the City and, demolition of a property was added to URS Corporations contract rather than procuring an additional agency to complete this work. He requested approval so ACE may move forward with these changes.

A motion was made to authorize Chief Executive Officer to amend the contract with URS Corporation to add \$194,386 for additional services for the Durfee Avenue grade separation, for a new contract value of \$5,600,917. M/S/C/Solis/Costanzo/Unanimous

16. <u>Approval of an Increased Change Order Authorization for GMZ Engineering, Inc.</u> <u>for the Temple Avenue 4th Track Diversion Culvert Replacement Project</u> – Mr. Christoffels reported that the final stage of this project is the removal of the existing storm drain and the reconstruction of a new one. He explained that this work was postponed due to restrictions on construction work during the storm season. Mr. Christoffels reported that the contractor is retaining all original pricing however, the requested increase is to cover unavoidable expenses such as insurance that was purchased for the duration of the delay and will need to be retained again. He indicated this request includes an increase to his contingency authorization which will allow renegotiation of future costs.

A motion was made to increase the Chief Executive Officers' change order authorization to 25% (\$112,773) of GMZ Engineering, Inc. construction contract for the Temple Avenue 4th Track Diversion Culvert Replacement Project.

M/S/C/Rothman/Solis/Unanimous

17. <u>Adoption of 2017 Federal and State Legislative Program</u> – Paul Hubler updated the Board on the progress of the freight project programs. He reported that ACE will be combining grant applications with the two Southern California ports in an effort to increase the chances of funding by presenting a simultaneous improvement of the movement of goods with these

> Item #10 Page 4 of 5

ports. He updated the Board on the status of various federal grant programs and state trade corridor funding programs.

A motion was made to adopt the 2017 Federal and State Legislative Program.

M/S/C/Costanzo/Radecki/Unanimous

 Approval of 2017 Board Meeting Schedule – Discussion ensued regarding the meeting schedule for 2017. Chairman Hadjinian stated that he will not be able to attend the April Board meeting.

A motion was made to approve the 2017 meeting schedule with no changes. M/S/C/Rothman/Costanzo/Unanimous

- 16. <u>Reception for Board Member Rothman</u> Reception followed.
- 17. Adjournment The meeting was adjourned at 12:14PM

Amy Hanson Assistant to the Clerk of the Board

Alameda Corridor-East Construction Authority



4900 Rivergrade Rd. Ste. A120 Irwindale, CA 91706 (626) 962-9292 fax (626) 962-3552 www.theaceproject.org

MEMO TO:SGVCOG Governing Board Members & AlternatesFROM:Juli Costanzo, ChairDATE:February 7, 2017SUBJECT:Monthly Report

The following are items of note since the last meeting:

Legislative Meetings – COG members are encouraged to attend the San Gabriel Valley Congressional Appreciation Reception scheduled for 5 p.m. to 7 p.m. on Tuesday, March 14 in Rayburn House Office Building Room 2253. The reception takes place during the annual visit of COG and ACE Board members and staff to Washington, DC for legislative meetings. The reception is cosponsored by the COG, ACE, Foothill Gold Line, Foothill Transit and the San Gabriel Valley Economic Partnership.

Trade Corridors Improvement Fund – The ACE Board voted unanimously in January to support the Trade Corridors Improvement Fund (TCIF) provisions of Assembly Bill 1 (Frazier), Senate Bill 1 (Beall) and of the 2017-2018 State Budget proposed by Governor Brown. The two bills would generate an estimated \$600 million annually for the TCIF program through a proposed increase in the state excise tax on diesel motor fuels while the Governor's proposal would generate \$250 million per year for the program. The TCIF program is the most significant source of funding for the ACE projects.

State Fiscal Year Single Audit – ACE received notice from the California State Controller's office over the holidays that a desk review of ACE's single audit report for the year ended June 30, 2015 was completed with a determination of no findings. A single audit report is a rigorous, organization-wide audit of an entity, which is awarded and expends significant federal funds. The State Controller's Office is the single audit oversight agency for most California local governments.

<u>Community Outreach Update</u> – Staff conducted the following project outreach activities:

- Distributed construction alert notices regarding sidewalk closures due to pedestrian ramp construction for the San Gabriel Trench project;
- Conducted pre-construction surveys of properties located within the Lemon Avenue freeway ramps project area;
- Conducted ongoing community outreach and support activities for the San Gabriel Trench, Puente Avenue, Fairway Drive and Fullerton Road grade separation projects.

Item #11 Page 1 of 1

Governing Board FY 2016-17

	2016								20	17		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Alhambra	\checkmark											
Arcadia	\checkmark		\checkmark	~	\checkmark							
Azusa	\checkmark			\checkmark								
Baldwin Park			\checkmark	~			\checkmark					
Bradbury												
Claremont	✓		✓	✓	✓		✓					
Covina	✓		✓	✓	✓		✓					
Diamond Bar	✓		✓	✓			\checkmark					
Duarte	✓		✓	✓	✓		\checkmark					
El Monte			✓	✓	✓		✓					
Glendora	✓		✓	✓	✓		✓					
Industry												
Irwindale												
La Canada Flintridge			\checkmark	✓			✓					
La Puente												
La Verne	✓			✓	✓		\checkmark					
Monrovia	✓		\checkmark	✓	✓		✓					
Montebello			\checkmark									
Monterey Park	✓				✓							
Pasadena	✓			✓	✓		\checkmark					
Pomona							✓					
Rosemead	✓		✓	✓	✓		\checkmark					
San Dimas	✓		\checkmark	\checkmark	✓		✓					
San Gabriel	✓		\checkmark		✓		✓					
San Marino	✓		\checkmark		✓							
Sierra Madre	✓		\checkmark	\checkmark	✓		✓					
South El Monte	✓		\checkmark		✓		\checkmark					
South Pasadena	✓		✓	\checkmark	✓		✓					
Temple City	✓		\checkmark	✓			\checkmark					
Walnut					1							
West Covina	✓		✓	\checkmark	✓		\checkmark					
LA County District 1			✓	\checkmark	✓		\checkmark					
LA County District 4	✓			\checkmark	✓							
LA County District 5	✓				✓		\checkmark					
SGV Water Agencies				✓	✓		\checkmark					

Major Action Items and Presentations

July SCE Rolling Blackouts Conflict of Interest Code WRDA (S 2848 and HR 5303) AJR 44 WOTUS Challenge Amicus Brief Metro Measure M

September

LA Impact SCE Coordination with Cities Modification of ACE Phase II Project LA County Parks Measure 4th Quarter Financial Report FY 16-17 Budget Amendment #! *October* LACCE Letter of Support/Comment SG National Monuments Draft EA

Puente Hills Regional Park LOS

Financial Policies

November

Adopt SGVCOG Stormwater Policy Measure M Next Steps Closed Session: Executive Director position

Transportation Committee Attendance FY 2015-16

			20	16					20	17		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Alhambra												
Claremont			~	~			\checkmark					
Diamond Bar			~	~	✓		\checkmark					
Duarte			~	~	✓		\checkmark					
El Monte			✓	~			✓					
Glendora			✓	✓	✓		✓					
La Canada Flintridge			✓				✓					
LA County District 1					✓		✓					
LA County District 5			~	✓	\checkmark		\checkmark					
Monterey Park				✓	✓							
Rosemead			✓									
San Gabriel					✓							
South El Monte			✓		✓		✓					
South Pasadena			✓	✓	✓		✓					
Walnut					\checkmark		\checkmark					

Agenda Topics

September

Highway 39 Completion

Regional Quiet Zone Development Efforts

Election of Chair and Vice-Chair

October

SG Mountains National Monument Access Planning Efforts

Pilot Study of Subsidized Ridesharing at Transit Stations

BFBD Pilot

SCAG Sustainability Planning Grants

November

Bike SGV

Measure M next steps

January

CV Link Metro ExpressLanes LRTP Update

Reminder: If a member agency misses more than three consecutive committee meetings, the agency must request reappointment by the Governing Board.

EENR Committee Attendance 2016-2017

			20	16					20)17		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Claremont				~								
Duarte	✓		✓	✓	✓		✓					
Glendora	✓		✓	✓	✓							
Rosemead	✓			✓			✓					
San Dimas	✓			✓	✓		✓					
Sierra Madre			✓	✓	✓		✓					
South Pasadena	✓		✓	✓	✓		\checkmark					

Agenda Topics

July

LA County Marks Measure

September

SG Mountains National Monument Draft Environmental Assessment

Community Choice Aggregation

October

Mandatory Organics

AB 45

Puente Hillss Regional Park

Leg Recap

November

Emerald Necklace

Climate Resolve

January

Regional Organics

Mosquito and Vector Control

Homelessness Committee Attendance FY 2016-2017

			20)16					20	17		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Baldwin Park	✓	✓	\checkmark		✓		✓					
Claremont	✓		\checkmark	\checkmark			✓					
Covina	√	✓	\checkmark				\checkmark					
Monrovia	√	✓	~	\checkmark			✓					
Pasadena		\checkmark	\checkmark		\checkmark		\checkmark					
Pomona	✓	✓					\checkmark					
Rosemead	√		~	\checkmark			✓					
San Gabriel	✓	✓			\checkmark		\checkmark					
South El Monte		✓	✓									
West Covina	✓	\checkmark	\checkmark	\checkmark			\checkmark					
LA County Dist 1	√	✓	\checkmark	\checkmark			\checkmark					
Water Districts	✓		✓				\checkmark					
TVMWD	✓		\checkmark									

Agenda Topics

July

Urban Harvester

LA County Homeless Intitiative

August

SGV Homeless Fundraiser

Lions Gate Transitional Living Centers

September

Claremont Homeless Advocacy Program

Vets Advocacy West LA

October

Azusa PD Homeless Task Force LA County Sheriffs COPS unit Claremont Human Services

November

Homeless Committee Work Plan

Tour of Mar Vista Apartments

January

Homeless Committee Work Plan

LA County 1/4 Cent Measure

LA Regional Homelessness Advisory Council

Water Policy Committee 2016-2017 Attendance

			20	16					20	17		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Claremont	✓			\checkmark	✓	✓	\checkmark					
Diamond Bar		✓	✓		✓							
Glendora	✓	✓	✓	✓	✓	✓	✓					
Monrovia	✓	✓	✓	✓	✓	✓	✓					
Rosemead	✓	✓	✓	✓		✓	✓					
Sierra Madre	✓		✓	✓	✓	✓	✓					
South Pasadena	\checkmark											

Agenda Topics

July (Joint Meeting with Water TAC) Elections Legislative Update **RWQCB** Update Stormwater Subcommittee Update Litigation Update August (Joint Meeting with Water TAC) SB 1298 Legislative Update **RWQCB** Update Stormwater Subcommittee Update September (Joint Meeting with Water TAC) Legislative Update Litigation Update **RWQCB** Update Stormwater Subcommittee Update **October** (Joint Meeting with Water TAC) Presentation: CA Water Fix Legislative Update Litigation Update **RWQCB** Update Stormwater Policy November (Joint Meeting with Water TAC) Presentation: SB 485 Presentation: SG Basin Groundwater **RWQCB** Update Legislative Update December (Joint Meeting with Water TAC) Establish Storrmwater Outreach Team Establish Stormwater Legislative Priorities **RWQCB** Update Election 2016 updates MSGB Resource Development Fee update January (Joint Meeting with Water TAC) Rio Hondo/San Gabriel River EWMP Presentation Establish Stormwater Legislative Priorities

Water Policy Committee 2016-2017 Attendance

Urban Greening Grants Stormwater Outreach Updates Litigation Update

City Managers' Steering Committee Attendance FY 2016-17

			20	16					20	17		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Arcadia	\checkmark		~	✓	✓	~	✓					
Baldwin Park	✓		~	✓	✓	~	✓					
Claremont	\checkmark			✓	✓		✓					
Diamond Bar				✓		✓	✓					
Duarte	\checkmark		✓	✓	✓							
Glendora	\checkmark		✓	✓	✓	✓	✓					
La Canada Flintridge	✓			✓	✓							
La Verne	\checkmark		✓	✓	✓	✓	✓					
Monrovia												
Monterey Park	✓		✓	✓								
Pomona						✓	✓					
South Pasadena	\checkmark		✓	✓			✓					
Temple City	\checkmark			✓			✓					
West Covina				✓	✓	✓						

Agenda Topics

July

SCE Rolling Blackouts

Metro Measure M

County Parks Measure

September

SCE Coordination with Cities

Metrolink Coordination with Cities

4th Quarter Financial Report

SB 1298

FY 2016-17 Budget Amendment

October

LA Impact SGVCOG Financial Policies

November

LAHSA Homeless Count Quarterly Financial Report Budget Amendment #1

Stormwater Policy

December

Metro Bike Share Performance Benchmark Study ACE Ad Hoc Committee Update Regional Quiet Zone update

January

ACE Ad Hoc Committee Draft Report SGVCOG Office Lease

Planning TAC Attendance FY 2016-17

			20	16					20	17		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Alhambra		✓		\checkmark		\checkmark	\checkmark				-	
Arcadia		✓		✓		✓	✓					
Azusa												
Baldwin Park			\checkmark				✓					
Claremont		✓	\checkmark	\checkmark								
Covina		✓	\checkmark				✓					
Diamond Bar		✓	\checkmark			✓	✓					
Duarte		✓	\checkmark			\checkmark						
El Monte		✓										
Glendora		✓	\checkmark	~		~	~					
Irwindale												
LaVerne												
Monrovia		✓		✓		✓	✓					
Monterey Park		✓	\checkmark	✓		✓	✓					
Pasadena												
Pomona		✓										
Rosemead			\checkmark	\checkmark		\checkmark						
San Dimas		✓	~	~		~	~					
San Gabriel		\checkmark	\checkmark	\checkmark			\checkmark					
Sierra Madre		\checkmark	\checkmark									
South Pasadena			\checkmark				\checkmark					
Temple City		✓					\checkmark					
Walnut												
West Covina		\checkmark	\checkmark			\checkmark						

Agenda Topics

August Elections Legislative Update Wireless Siting September SCAG Sustainability Grant presentation Duarte Town Center presentation Joint PW/Planners PIWG October Joint PW/Planners PIWG SGVCOG Housing Future Visioning

November

December

Housing Marijuanna

Planning TAC Attendance FY 2016-17

GHG Impact by Transit Mode January Housing Future Trends Measure M February

Public Works TAC Attendance FY 2016-17

			20)16					20	17		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Alhambra												
Arcadia			~	~			✓					
Azusa			✓	\checkmark	\checkmark		✓					
Claremont				\checkmark								
Diamond Bar			✓	✓	\checkmark		✓					
Duarte												
El Monte			✓									
Irwindale			✓	✓	\checkmark		✓					
Monrovia					\checkmark		✓					
Pasadena			✓	✓	\checkmark		✓					
Pomona			✓	✓	\checkmark		✓					
San Dimas			✓	✓	\checkmark		✓					
West Covina				✓	\checkmark		✓					
LA County			✓	✓	\checkmark		✓					

Agenda Topics

September:

ITS FIRST presentation PW TAC bank account

ACE Ad Hoc committee update

Joint PW/Planning PIWG concept

October

METRO Complete Streets

CCE

SGVCOG Stormwater Policy

Joint PW/Planning PIWG concept

November

Aliso Canyon Gas Wells update

METRO Complete Streets

Stormwater Policy

January

Envision Sustainability planning tool Urban Greening grant program Fastlane grant ACE Ad Hoc committee update

Water TAC Attendance FY 2016-17

			20	016					20	17		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Alhambra	✓	✓	✓	✓	✓	\checkmark	✓					
Arcadia	✓	\checkmark	\checkmark	\checkmark								
Covina												
Monrovia		✓	✓	~	~	✓	✓					
Sierra Madre	✓	✓	✓		\checkmark	\checkmark	✓					
LA County DPW	✓	✓	✓	✓		\checkmark	✓					
Upper San Gabriel Valley Municipal												
Water District	\checkmark		\checkmark	✓	✓	✓	✓					
Ex-Officio		r	1				1				r	
Foothill MWD												
LA County Sanitation Districts		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark						
Main San Gabriel Basin Watermaster	\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark					

Agenda Topics

July (Joint Meeting with Water TAC) Elections Legislative Update **RWQCB** Update Stormwater Subcommittee Update Litigation Update August (Joint Meeting with Water TAC) SB 1298 Legislative Update **RWQCB** Update Stormwater Subcommittee Update September (Joint Meeting with Water TAC) Legislative Update Litigation Update **RWQCB** Update Stormwater Subcommittee Update **October** (Joint Meeting with Water TAC) Presentation: CA Water Fix Legislative Update Litigation Update **RWQCB** Update Stormwater Policy November (Joint Meeting with Water TAC) Presentation: SB 485 Presentation: SG Basin Groundwater **RWQCB** Update Legislative Update **December** (Joint Meeting with Water TAC) Establish Storrmwater Outreach Team Establish Stormwater Legislative Priorities

Water TAC Attendance FY 2016-17

RWQCB Update Election 2016 updates MSGB Resource Development Fee update *January (Joint Meeting with Water TAC)* Rio Hondo/San Gabriel River EWMP Presentation Establish Stormwater Legislative Priorities Urban Greening Grants Stormwater Outreach Updates Litigation Update

REPORT

DATE: February 16, 2017

TO: Governing Board Delegates and Alternates

FROM: Phil Hawkey, Executive Director

RE: COMMITTEE APPOINTMENTS

RECOMMENDED ACTION

Appoint the City of West Covina to the Energy, Environment and Natural Resources (EENR) Committee.

BACKGROUND

The SGVCOG Bylaws provide for the creation of technical advisory committees (TACs) and policy committees to provide technical support and policy recommendations to the Governing Board. There are currently 4 policy committees (Transportation, Energy, Environment, and Natural Resources (EENR), Water, and Homelessness) and 4 TACs: the City Managers' TAC, the Planning TAC, the Transportation TAC and the Public Works TAC. The Bylaws also provide for the creation of a City Managers' Steering Committee, to provide assistance and support to the full City Managers' TAC, the Governing Board, and/or the Executive Committee. The SGVCOG Bylaws allow for the creation of additional TACs and policy committees as needed. Each May, the Governing Board affirms the appointments received from member agencies for participation on the policy committees and TACs.

January 2017, SGVCOG staff received a request from the City of West Covina to join the EENR Committee.

reter

Prepared by:

Marisa Creter Assistant Executive Director

Approved by

Phil Hawkey Executive Director



Item #13 Page 1 of 1

REPORT

RE:	APPROVAL OF AMENDMENT TO ACE'S ADOPTED FISCAL YEAR 2016-17 BUDGET
VIA:	Mark Christoffels, CEO, ACE Construction Authority
FROM:	Phil Hawkey, Executive Director
TO:	Governing Board Delegates and Alternates
DATE:	February 16, 2017

RECOMMENDED ACTION

Amend ACE's approved Fiscal Year 2016-17 budget to increase the retirement expense line item from \$786,500 to \$1,347,100 to pay down ACE's current estimated CalPERS Termination Liability.

BACKGROUND:

The employees of ACE receive retirement benefits through a contract between the San Gabriel Valley Council of Governments (SGVCOG) and CalPERS. There are currently 23 ACE employees and 4 SGVCOG employees that are covered under this CalPERS contract. To date all costs associated with this benefit for ACE staff have been recovered through ACE's grant funding agreements. The SGVCOG covers its portion of benefit costs through funds allocated for this purpose in their annual budget.

Each year CalPERS provides reports to each agency that contracts with them for retirement benefits, a summary statement of total employer contributions, investment earnings, prospective future contributions and earnings and anticipated liabilities. The difference between prospective contributions and earnings and liabilities is known as the "Unfunded Liability". In 2013, CalPERS agreed to allow ACE to make additional monthly payments towards its Unfunded Liability and in 2014 ACE began making additional payments in the amount of \$28,283 per month with a goal of paying off its then identified Unfunded Liability of \$1,036,265 within three years.

In addition to an Unfunded Liability, each agency that contracts with CalPERS has an estimated Termination Liability. This is an estimated amount that would have to be paid by the agency should it desire to immediately terminate its contract with CalPERS. In 2014, the CalPERS annual valuation reports began reflecting hypothetical Termination Liability costs. The SGVCOG's plan data reflected a termination cost estimated at \$5,245,348, if the plan were to terminate as of June 30, 2015 and investments met its anticipated 3.75% rate of return.

Currently ACE is scheduled to sunset and at that time the SGVCOG may elect to also terminate the overall CalPERS contract to reduce pension liability and protect the benefits of the employees and retirees as well as the SGVCOG. Rather than wait until the date of termination to pay off the Termination Liability, at the request of the SGVCOG, ACE staff worked with CalPERS to



Item #14 Page 1 of 2

REPORT

determine if this potential termination liability could in essence be "pre-paid" at this time. CalPERS agreed to such an arrangement and beginning in July of 2017, staff began making additional monthly payments of \$46,717 to CalPERS to pay of this estimated Termination Liability.

At the time the Board approved ACE's Fiscal Year 2016-17 budget, staff was still in discussions with CalPERS regarding this Termination Liability payment and exploring options on how to prepay this liability, therefore the budget that was approved did not include any funding for payments against the Termination Liability. Now that staff has an agreement with CalPERS regarding the pre-payment of the Termination Liability, the budget will need to be amended to account for these additional monthly CalPERS payments.

The ACE Board approved the recommendation to amend ACE's Fiscal Year 2016-17 budget as noted above at their Board meeting on January 23, 2016. This budget amendment is now before the San Gabriel Valley Council of Governments (SGVCOG) Governing Board for approval as required in the SGVCOG's by-laws.

BUDGET IMPACT:

Indirect costs such as the payment of retirement benefits are reimbursed to ACE through the various project grants. Caltrans determines the allowable reimbursement rate through an "indirect cost allocation plan" which they approve each fiscal year. Before commencing with additional payments to CalPERS, staff consulted with Caltrans on eligibility for full reimbursement and have been informed that these costs can be reimbursed under the project grant funding. Therefore, the additional costs for this requested budget increase will be offset through project grant reimbursements in future fiscal years.



REPORT

DATE:	February 16, 2017
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TO: Governing Board Delegates and Alternates

FROM: Phil Hawkey, Executive Director

RE: STATEWIDE HOUSING ASSESSMENT 2025, CALIFORNIA'S HOUSING FUTURE: CHALLENGES AND OPPORTUNITIES

RECOMMENDED ACTION

Direct staff to send a comment letter on the Statewide Housing Assessment 2025 report.

BACKGROUND

The California Department of Housing and Community Development recently released a report entitled *Statewide Housing Assessment 2025, California's Housing Future: Challenges and Opportunities.* A public comment period concludes on March 4, 2017.

The document thoroughly reviews past housing trends at the macro level. Out of this review, five housing challenges are identified:

- Challenge 1: Housing supply continues to not keep pace with demand
- Challenge 2: High housing growth is expected in communities with environmental and socio-economic disparities
- Challenge 3: Unstable funding for affordable home development is impeding our ability to meet California's housing needs, particularly for lower-income households
- Challenge 4: People experiencing homelessness and other vulnerable populations face additional barriers to attaining housing
- Challenge 5: Affordable housing has far-reaching policy impacts that benefit the quality of life in California, including health, transportation, education, the environment, and the economy

The report then goes on to outline options for addressing these housing challenges. It is anticipated that this report will inform future cycles of Regional Housing Needs Assessment (RHNA) and legislation related to housing. The Planning Directors Technical Advisory Committee has provided comments on the conclusions of this report, specifically the inference that municipalities are responsible for the shortage of housing. Staff is recommending that the SGVCOG send a letter commenting on this report (Attachment A).

Prepared by: Gio

Eric Wolf Senior Management Analyst

SGVCOG Sen Cabriel Valley Council of Covernments

Item #15 Page 1 of 5

arisa Creter Approved by:

Marisa Creter Assistant Executive Director

ATTACHMENTS

Attachment A – Draft Letter



Item #15 Page 2 of 5



OFFICERS

President Gene Murabito

1st Vice President Kevin Stapleton

2nd Vice President Cynthia Sternquist

3rd Vice President Margaret Clark

MEMBERS Alhambra Arcadia Azusa **Baldwin Park Bradburv** Claremont Covina Diamond Bar Duarte El Monte Glendora Industry Irwindale La Cañada Flintridge La Puente La Verne Monrovia Montebello Monterey Park Pasadena Pomona Rosemead San Dimas San Gabriel San Marino Sierra Madre South El Monte South Pasadena Temple City Walnut West Covina First District, LA County Unincorporated Communities Fourth District, LA County Unincorporated Communitie

Unincorporated Communities Fifth District, LA County Unincorporated Communities SGV Water Districts

February 16, 2017

Ben Metcalf, Director California Department of Housing and Community Development 2020 W. El Camino Ave. Sacramento, CA 95833

Re: STATEWIDE HOUSING ASSESSMENT 2025, CALIFORNIA'S HOUSING FUTURE: CHALLENGES AND OPPORTUNITIES

Dear Director Metcalf:

Thank you for the opportunity to review and comment on the Statewide Housing Assessment 2025, *California's Housing Future: Challenges and Opportunities*. The San Gabriel Valley Council of Governments (SGVCOG) is a joint powers authority made up of representatives from 31 cities, 3 Los Angeles County Supervisorial Districts, and 3 Municipal Water Districts located in the San Gabriel Valley of Southern California. The SGVCOG seeks to address important issues impacting our member cities, in this case, construction of and access to housing at all income levels. The cities of San Gabriel Valley are serious about their obligation to plan for their fair share of housing and are committed to playing a leading role in meeting the housing challenges of Southern California.

With few exceptions, we found the report to be thorough in its attempt to identify the challenges that impact the amount of housing built year-to-year. However, we disagree with the report's underlying conclusions regarding the cause of some of those challenges. Please consider our specific comments highlighting those areas of the report that we felt add perspective to the discussion leading toward solutions and those conclusions that we believe require more thorough and thoughtful analysis.

1. Cities Do Not Build Housing. Page 33 states, "While the State can require that local governments plan to meet housing needs and offer incentives to build housing, we continue to fall short on what actually gets built." This statement is one of many that infer that <u>municipalities</u> are failing to build enough housing to meet needs. However, it is the private sector that builds housing – not cities. In fact, cities have planned to meet housing needs as evidenced by Table B.3 (Appendix B, Page 11), which shows that 90% of cities are in compliance with their housing element plans. The report exhibits a fundamental flaw by conflating Regional Housing Needs Assessment (RHNA) planning targets with housing production without any basis in current law. Figure 2.3 further generalizes constraints in an overly broad manner (i.e., What is "overly restrictive"? What is "approval uncertainty"? What is "lengthy processing"? What are "high fees"?) and fails to analyze any of these constraints in sufficient depth to allow discussion of an appropriate range of possible responses and solutions.

2. **Market Forces**. The report lists five major housing challenges beginning on Page 33. Absent from this list is a substantive discussion of the impact and role of the private sector in how, when, and under what circumstances housing is constructed.

Figure 2-3, entitled *Constraints Create a Gap Between Planned Capacity and Built Units*, does introduce market effects but not until the last step in the Residential Development Process, and there is no further discussion of this fundamental element of housing production in this section. We suggest that market factors are foundational drivers in housing construction and deserve thorough treatment in the report. The report also addresses "unstable funding," but only from the perspective of state programs. Again, it does not consider private sector funding and the increased constraints on construction funding and mortgage qualifications imposed by lenders to address prior poor lending practices over the last decade.

3. **Permits.** According to the report, "Local governments do not permit enough housing to meet their need, in part because they face competing priorities throughout the development process..." (Page 35). While this may be true in some circumstances, a more fundamental challenge is the number of permit requests cities receive relative to the number of housing units they planned and zoned for under RHNA apportionments. Many cities have fewer applications than their RHNA allocations for reasons outside of their control. We suggest that a comparative analysis be done in order to add a missing dimension to this section of the report. Likely this analysis will show that the number of requests falls far short of assigned targets.

Another permitting issues is that requests often do not comply with local zoning, requiring further environmental review, analysis, and evaluation. The development constraints associated with these types of permit requests are fundamentally different from projects which are consistent with General Plans and zoning, yet they are lumped into a "one size fits all" grouping of constraints. Here again, we recommend further analysis to compare the total number of requests received versus the number received that align with land planned under RHNA.

4. **Housing and Transportation Affordability.** Beginning on Page 30, the report wisely considers not only the cost of housing, but also the additive effect of transportation costs on household budgets. The current fair-share system built into RHNA modeling and apportionment should be modified in future RHNA cycles to consider transportation costs, particularly in light of legislation promoting Transit Oriented Development and VMT reductions. Dual goals of fair-share on the one hand, and dense development on the other, may be working at cross purposes and leading to unbalanced housing construction.

Again, thank you for the opportunity to review and comment on this important document. We look forward to meaningful collaboration with your agency based on our deep reservoir of experience and data, leading to a shared and durable outcome. If you have any questions, please contact me at (626) 457-1800.

Item #15 Page 4 of 5 Sincerely,

Philip A. Hawkey Executive Director San Gabriel Valley Council of Governments

REPORT

- DATE: February 16, 2017
- TO: SGVCOG Governing Board
- FROM: Phil Hawkey, Executive Director

RE: LETTER OF SUPPORT FOR APPOINTMENT OF MS. IRMA MUNOZ TO THE STATE WATER RESOURCES CONTROL BOARD

RECOMMENDED ACTION

Direct staff to send letter of support for Ms. Irma Munoz' appointment to the State Water Resources Control Board.

BACKGROUND

Ms. Irma Munoz was first appointed to the Los Angeles Regional Water Quality Control Board (Regional Board) in 2011. Board members typically serve four-year terms. In 2015, she was reappointed by Governor Brown and became Chair of the Regional Board 2016. Ms. Munoz is the founder and president of Mujeres de la Tierra, an environmental equity organization that teaches women and their children to take ownership and leadership of neighborhood issues and challenges. She also has marketing and management experience with TreePeople and the U.S. Small Business Administration. She is seeking appointment to the seat of "Public Member" on the State Water Resources Control Board.

Immediately upon assuming the position as Chair of the Regional Board, Ms. Munoz began an effort to meet with National Pollutant Discharge Elimination System permit holders in order to hear firsthand the challenges they have in meeting permit requirements. Up to that point, no Regional Board members had ever attempted to hear directly from permittees. Communication had always been through formal channels and constrained to regulatory dialogue, never getting at issues such as how to pay for stormwater infrastructure construction. The officers of the SGVCOG Water Policy Committee were among the first to meet with her and found the dialogue refreshing and mutually beneficial.

The Water Policy Committee is similarly impressed with Ms. Munoz' background in environmental work, yet maintaining a practical view of regulation. For these reasons, the staff is seeking the direction of the Governing Board to send a letter of support for her appointment to the State Water Resources Control Board.

Prepared by:

Eric Wolf Senior Management Analyst



Item #16 Page 1 of 4

REPORT

Jarisa Creter Approved by: ____

Marisa Creter Assistant Executive Director

ATTACHMENTS

Attachment A – Letter of Support for Appointment of Ms. Irma Munoz to the State Water Resources Control Board





OFFICERS

President Gene Murabito

1st Vice President Kevin Stapleton

2nd Vice President Cynthia Sternquist

3rd Vice President Margaret Clark

MEMBERS Alhambra Arcadia Azusa **Baldwin Park Bradburv** Claremont Covina Diamond Bar Duarte El Monte Glendora Industry Irwindale La Cañada Flintridge La Puente La Verne Monrovia Montehello Monterey Park Pasadena Pomona Rosemead San Dimas San Gabriel San Marino Sierra Madre South El Monte South Pasadena Temple City Walnut West Covina First District, LA County Unincorporated Communities Fourth District, LA County Unincorporated Communiti Fifth District, LA County Unincorporated Communities

SGV Water Districts

February 16, 2017

Governor Jerry Brown c/o State Capitol, Suite 1173 Sacramento, CA 95814

Re: Letter of Support for Appointment of Ms. Irma Munoz to the State Water Resources Control Board

Dear Governor Brown:

On behalf of the San Gabriel Valley Council of Governments (SGVCOG), I am writing to support the appointment of Ms. Irma Munoz to a seat on the State Water Quality Control Board, filling the "public member" seat as outlined in Water Code 13201.

The SGVCOG is a joint powers authority made up of representatives from 31 cities, 3 Los Angeles County Supervisorial Districts, and 3 Municipal Water Districts located in the San Gabriel Valley of Southern California. The COG seeks to address important issues impacting our member cities, in this case, access to safe and clean drinking water, as well as the proper treatment of stormwater and urban runoff. Moreover, we take seriously the protection of the environment and our responsibilities therein. In balancing these areas, the San Gabriel Valley takes special interest in regulatory decisions that affect interpretation of the Clean Water Act. Our support of Ms. Munoz is based on her shared commitment to these goals, demonstrated over the last year during her tenure as Chair of the Los Angeles Regional Water Quality Control Board.

Ms. Munoz has been the only Regional Board Member to have made an effort to meet directly with city councilmembers and their staff, to better understand their challenges in trying to achieve compliance with water quality standards as expressed in stormwater runoff permitting. She has repeatedly stated that she recognizes our intention to comply and is committed to working with us to find reasonable and affordable ways for us to do so. She encourages our participation in the monthly board hearings and in working directly with Regional Board staff to find practical ways to meet permit requirements. Ms. Munoz's encouragement has been very much appreciated.

At the recent Water Education for Latino Leaders workshop, Ms. Munoz noted she came from a low income background and a large family. Likewise, many San Gabriel Valley cities include Disadvantaged Communities. With this shared background, we believe she is sensitive to the limited ability of cities to simply pass along their large permit compliance costs to their residents. Nevertheless, she seeks to improve water quality by reminding cities she expects to see evidence of their good faith progress in working towards permit compliance.

As Executive Director of Mujeres de la Tierra, Ms. Munoz works with women in East Los Angeles and the San Gabriel Valley. Her work has been described as helping such women "find practical solutions to benefit families and their environment." We have been encouraged that she brings this same perspective to issues facing the Water Board, always seeking a solution rather than holding fast to intransigent, proscriptive approaches that will never be implemented given municipalities' limited resources and constrained taxing authority.

We believe California would benefit if the person holding the Public Member seat at the State Water Quality Control Board applied a pragmatic approach to enforcing water quality standards. I look forward to answering any questions and can be reached at (626) 457-1800.

San Gabriel Valley Council of Governments 1000 South Fremont Avenue, Unit #42 Alhambra, California 91803 Item #16 Page 3 of 4 Sincerely,

Philip A. Hawkey Executive Director San Gabriel Valley Council of Governments

REPORT

February 16, 2017 DATE:

TO: SGVCOG Governing Board

FROM: Phil Hawkey, Executive Director

RE: APPOINTMENTS TO THE COUNTY OF LOS ANGELES MEASURE H **REVENUE PLANNING PROCESS (PROCESS) GROUP**

RECOMMENDED ACTION

Appoint Joe Lyons (City of Claremont) and Linda Lowry (City of Pomona) to represent the SGVCOG on the Measure H Process Group.

BACKGROUND

In December 2016, the Los Angeles County Board of Supervisors (BOS) unanimously voted to place Measure H, a quarter-cent sales tax measure for homeless services on the March 7, 2017, ballot. This measure would raise an estimated \$355 million annually and would sunset after ten years.

The BOS passed a motion on February 7, 2017, to instruct the Chief Executive Officer (CEO) to bring together key stakeholders to develop recommendations to the BOS regarding the utilization of the revenue from Measure H. This group will include representatives from County departments, Los Angeles Homeless Services Authority, COGs, cities, homeless services agencies, the faith community, and persons with lived experience (Attachment A). The SGVCOG was invited to appoint two representatives to participate in the Planning Process Group which will have a total of four meetings as follows:

- March 23, 2017: Review process and presentation of information on each Homeless Initiative strategy, both current and new;
- April 6, 2017: Discuss funding of strategies and reach consensus to the extent possible;
- April 13, 2017: Discuss remaining strategies; and
- May 10, 2017: Discussion of outstanding areas and consideration of community feedback.

Draft recommendations for public comment will be released between April 13th and May 10th and final recommendations from this group is expected to go to the BOS on June 13, 2017.

Prepared by: ______ Christian Cruz

Management Analyst



Item #17 Page 1 of 3

isa Creter Approved by:

Marisa Creter Assistant Executive Director

ATTACHMENTS

Attachment A – Process Group



Item #17 Page 2 of 3

MEASURE H REVENUE PLANNING PROCESS

Purpose

- Develop recommendations to the Board of Supervisors regarding the utilization of the revenue from Measure H, the March 7 special homeless sales tax measure, if the measure is approved by voters.
- Recommendations will cover three fiscal years, with annual revisions if needed.

Composition of the Planning Group

- Director, CEO Office of Homelessness Lead
- One representative from each of the following County departments: CDC/HACoLA, DCFS, DPSS, DHS, DMH, DPH, LASD, Military and Veterans Affairs, Regional Planning, Probation, and Workforce Development, Aging, and Community Services
- Two representatives from LAHSA
- Two representatives from Home for Good and the Business Leaders Task Force
- Two representatives from LAHSA's Lived Experience Advisory Group
- Five faith community representatives
- Cities representing each Council of Governments (COG) and the North County Transportation Coalition (NCTC), and the City of Los Angeles – Two representatives each from the Gateway and San Gabriel COGs due to the number of cities they represent, one representative from the other COGs and NCTC, and two representatives from the City of Los Angeles
- Twelve homeless services provider representatives who will be the provider members of the Regional Homelessness Advisory Council (HI Strategy E17), including one representative per SPA, an additional representative from SPA 4, and three at-large provider members
- Five local homeless and housing policy experts

Mid-March 2017	Planning Meeting #1: Review process and presentation of information on each strategy, both new and current. Planning meetings last three hours. Proposed meeting location is at the United Way.
April 2017	Planning Meetings #2 and #3: Discuss funding for each strategy. Reach consensus to the extent possible.
Late April – Early May 2017	 Community Engagement to solicit input on the recommendations: 1. Community Web Meeting: Target community at large 2. Lived Experience Advisory Group Meeting: Individuals with lived experience of homelessness
Early May 2017	3. Community feedback via Homeless Initiative website Planning Meeting #4: Further discussion of outstanding areas and community feedback. To the extent full consensus not reached, discuss if/how to convey lack of consensus in the Board letter.
5/25/2017	Homeless Policy Deputies Meeting: Review/discuss Board letter and recommendations to the Board
6/13/2017	Board of Supervisors meeting for review and deliberations on recommendations

Timeline for Planning Process

REPORT

DATE: February 1, 2017

TO: City Managers' Steering Committee Executive Committee Governing Board Delegates and Alternates

FROM: Phil Hawkey, Executive Director

RE: FY 2016-17 2ND QUARTER FINANCIAL AND INVESTMENT REPORT

RECOMMENDED ACTION

Receive and file.

BACKGROUND

Attachment A is the SGVCOG's FY 2016-17 2nd Quarter Financial and Investment Report. This includes additional detailed reporting that was recommended by the SGVCOG's Treasurer. Attachment B is ACE's 2nd Quarter Financial and Investment Report. Both reports were prepared by ACE staff, who now manages the SGVCOG's finances.

Prepared by:

Carlos Monroy Director of Finance, ACE

Approved by:

rotor

Marisa Creter Assistant Executive Director

ATTACHMENTS

Attachment A – FY 2016-17 2nd Quarter Financial Report Attachment B- ACE 2nd Quarter Financial and Investment Report



Attachment A



2017 2nd Quarter Reports December 31, 2016

Item #18 Page 2 of 27

Prepared by: Alameda Corridor – East Construction Authority Staff

Grants Receivable Aging Detail As of December 31, 2016

Month	So. California Edison - Energy Wise	So. California Gas - Energy Wise	MTA	Totals	Notes
JUL-16	\$-	\$ 6,681.01	\$-	\$ 6,681.01	Received 1/4/17
SEP-16	-	9,624.63	7,809.79	17,434.42	MTA: Received 1/9/17 SCG: Received 1/12/17
OCT-16	-	7,899.00	7,588.76	15,487.76	SCG: Received 1/12/17
NOV-16	9,330.74	6,057.14	7,588.76	22,976.64	
DEC-16	10,653.00	7,322.96	7,588.76	25,564.72	
	\$ 19,983.74	\$ 37,584.74	\$30,576.07	\$88,144.55	

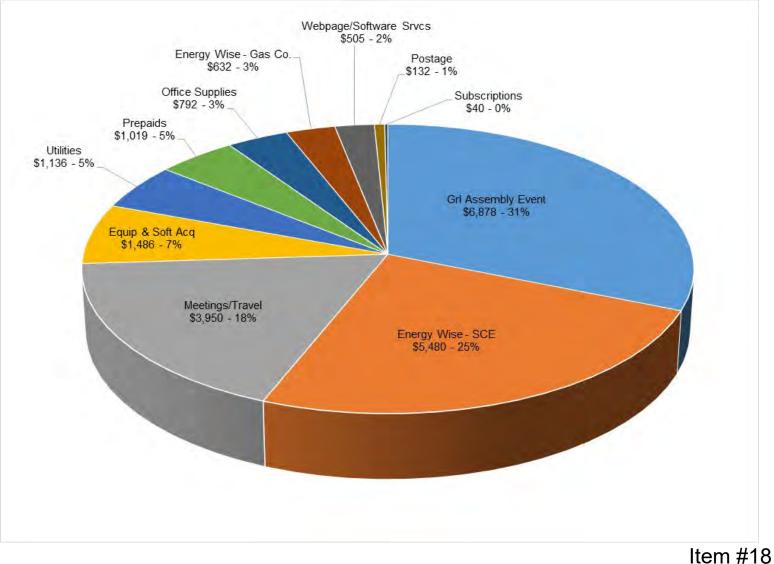
Item #18 Page 3 of 27

Attachment A

Comparative Summary Balance Sheet As of December 31, 2016

	12	.31.2016		Change	0	9.30.2016
CBB - Checking	\$	796,442	\$	(169,500)	\$	965,942
CBB- 242-034-325 CD		55,535		14		55,521
CBB - 2766 Savings		1,587		0		1,586
CBB -242-034-953 CD		54,769		14		54,755
Petty Cash		400		-		400
LAIF		229,005		347		228,657
LAIF Maket Value		86		_		86
Cash and equivalents		1,137,823		(169,125)		1,306,947
Member Cities Receivable		800		(30,289)		31,089
Grants/Contracts Receivable		88,144		(12,375)		100,519
Receivables - Other				_		_
Receivables		88,944		(42,664)		131,608
Misc receivables, prepaids, and deferrals	_	41,342		9,024		32,318
Total assets		1,268,109		(202,764)		1,470,873
Accounts Payable		26,861		26,861		_
Unearned Revenues - Member Cities Dues		371,933		(185,967)		557,900
Pension Liability		538		-		538
Accruals, deferrals and other payables		30,357		(45,230)		75,587
Total liabilities		429,689		(204,336)		634,025
Not Desition, beginning of period		792 607		(2,500)		796 107
Net Position, beginning of period Change in net position		783,697 54,723		(2,500) 4,072		786,197 50,651
	¢		æ		æ	
Net Position, end of period	<u>\$</u>	838,420	<u>\$</u>	1,573	\$	836,848
						Item #18
					Pa	ge 4 of 27

CITICARD Charges: Period October – December 2016 \$22,049



Page 5 of 27

Attachment A

SAN GABRIEL VALLEY COUNCIL OF GOVERNMENTS

2nd Quarter FY 2017 Budget Report

As of December 31, 2016

		General Fund	Transportation	SGVEWP	CEESP Phase 3	Oct/16 - Dec/16 Actual	FY 2017 Budget	% of Budget
1	General Operating Income							
2	Member Dues	\$ 349,744	\$ 24,233	\$-	\$-	\$ 373,977	\$ 745,909	50%
3	Sponsorships	12,551	-	-	-	12,551	10,500	1 20%
4	Hero Revenue	6,124	-	-	-	6,124	12,000	51%
5	Miscellaneous Revenue	-	1,073	-	-	1,073	2,500	43%
6	Interest	404	-	-	-	404	1,000	40%
7	Total General Operating Income	368,822	25,306	-	-	394,128	771,909	51%
8	Grants & Special Project Income							
9	MTA Consultant	-	44,239	-	-	44,239	88,413	50%
10	Energy Wise (SGVEWP) - Gas	-	-	42,983	-	42,983	80,000	54%
11	Energy Wise (SGVEWP) - Edison	-	-	66,198	-	66,198	109,000	61%
12	SCE CEESP Phase 3 Grant	-	-	-	15,846	15,846	47,850	33%
13	Total Grants & Special Project Income	-	44,239	109,181	15,846	169,265	325,263	52%
14	Total Income	368,822	69,545	109,181	15,846	563,393	1,097,172	51%
15	General Operating Expenses							
16	Ongoing Operational Contracts							
17	Legal Services	8,529	-	-	-	8,529	30,000	28%
18	Financial Audit Services	-	-	-	-	-	20,000	N/A
19	Treasurer	3,150	-	-	-	3,150	5,000	63%
20	Financial/Accounting Services (ACE)	13,533	-	-	-	13,533	28,000	48%
21	Personnel							
22	Salaries & Deferred Compensation	93,295	12,801	24,129	6,710	136,935	260,000	53%
23	Internship Program	-	-	32,763	3,645	36,408	40,500	90%
24	Benefits	19,214	1,825	2,504	311	23,854	33,600	71%
25	PERS & Employer Taxes	9,540	906	1,243	154	11,843	19,162	62%
26	Staff Training and Professional Development	-	-	-	-	-	5,000	N/A

Attachment A

SAN GABRIEL VALLEY COUNCIL OF GOVERNMENTS

2nd Quarter FY 2017 Budget Report

As of December 31, 2016

		General Fund	Transportation	SGVEWP	CEESP Phase 3	Oct/16 - Dec/16 Actual	FY 2017 Budget	% of Budget
27	General & Administrative	Contraint and	nanoportation	001111		rotaai	Duugot	Daagot
28	Rent & Parking	18,430	-	17,861	1,021	37,312	72,627	51%
29	Utilities	1,232	-	1,194	68	2,494	8,025	31%
30	Postage	191	-	141	8	340	2,000	17%
31	Equipment & Software Acquisition	1,128	-	1,093	63	2,284	10,000	23%
32	Storage	743	-	720	41	1,504	2,671	56%
33	Office Supplies	819	-	794	45	1,658	5,000	33%
34	Miscellaneous maint/ops expense	12	-	12	1	25	5,000	1%
35	Meeting/Travel	4,544	-	4,075	233	8,852	40,000	22%
36	Dues & Subscriptions	54	-	52	3	110	3,500	3%
37	Administrative Fees	864	-	837	48	1,749	3,500	50%
38	Insurance	1,320	-	1,279	73	2,672	8,000	33%
39	General Assembly	10,315	-	-	-	10,315	13,000	79%
40	Consultant Services							
41	Management Services	65,000	-	-	-	65,000	156,000	42%
42	MTA Board Support	-	52,787	-	-	52,787	106,090	50%
43	Transportation Techinical Support (ACE)	8,091	1,226	-	-	9,317	30,000	31%
44	Administrative Support (ACE)	19,456	-	-	-	19,456	20,000	97%
45	Media/Public Relations	2,000	-	-	-	2,000	2,000	100%
46	Information Technology	1,258	-	-	-	1,258	2,000	63%
47	Grant Writing Services	22,520	-	-	-	22,520	50,000	45%
48	Transportation Consultant	-	-	-	-	-	10,000	N/A
49	Direct Expenses							
50	Board Stipends & Taxes	3,704	-	-	-	3,704	11,000	34%
51	Printing / Publication	5,158	-	-	-	5,158	12,000	43%
52	Direct Grant Expenses						·	
53	SGVEWP Edison & Gas Expenses	-	-	20,483	-	20,483	40,000	51%
54	SCE CEESP Phase 3 Expenses	-	-	-	3,422	3,422	40,000	9%
55	Total Grant & Special Project Expenses	-	-	20,483	3,422	23,905	80,000	30%
56	Total Expenditures	314,100	69,545	109,181	15,846	508,671	1,093,674	47%
57	Net income (Loss)	\$ 54,723		\$-	\$ -		\$ 3,498	

Item #18 Page 7 of 27 SAN GABRIEL VALLEY COUNCIL OF GOVERNMENTS

Trial Balance

As of December 31, 2016

Flex Field	СС	Account	Description		Amount
ASSETS					
000-000-000-1010	000	1010	CBB - Checking	\$	796,442
000-000-000-1020	000	1020	CBB- 242-034-325 CD		55,535
000-000-000-1030	000	1030	CBB - 2766 Savings		1,587
000-000-000-1040	000	1040	CBB -242-034-953 CD		54,769
000-000-000-1090	000	1090	Petty Cash		400
000-000-000-1100	000	1100	LAIF		229,005
000-000-000-1101	000	1101	LAIF Maket Value		86
000-000-000-1210	000	1210	Member Receivable		800
000-000-000-1220	000	1220	Grants/Contracts Receivable		88,144
000-000-000-1225	000	1225	Sponsorships Receivable		25
000-000-000-1232	000	1232	Rental Deposits Receivable		215
000-000-000-1291	000	1291	Receivables - Other		3,889
000-000-000-1400	000	1400	Prepaid Expense		13,959
000-000-000-1510	000	1510	Fixed Assets - Book		8,645
000-000-000-1600	000	1600	Accumulated Depreciation		(8,645)
000-000-000-1901	000	1901	Deferred Outflow of Resources		23,254
TOTAL ASSETS				\$	1,268,109
LIABILITIES				<u> </u>	.,
000-000-000-2010	000	2010	Accounts Payable	\$	26,861
000-000-000-2102	000	2102	Citi Bank Card	Ψ	2,844
000-000-000-2102	000	2102	Payroll Payable		2,044
000-000-000-2123	000	2123	Vacation Accrual		19,223
000-000-000-2210	000	2300	Empl Ded - 457 Contribution		19,223
000-000-000-2300	000				538
	000	2901 2902	Pension Liability Deferred Inflow of Resources		
000-000-000-2902 000-000-000-2910	000	2902 2910	Unearned Revenues - Member Cities Dues		8,172 371,933
	000	2910	Offeathed Revenues - Member Cities Dues	•	
TOTAL LIABILITIES				\$	429,689
NET POSITION					
000-000-000-3101	000	3101	Net Position, beginning of period	\$	783,697
000-000-000-3101	000	3101	Change in net position		54,723
000-000-000-3101	000	3101	Net Position, end of period	\$	838,420
OPERATING REVEN	UES				
012-000-000-4010	012	4010	Revenues - Member Cities Dues	\$	373,977
012-000-000-4015	012	4015	Revenues - Grl Assembly/Sponsorship/Ticket Sales		12,551
015-125-050-4103	015	4103	Grant Reimbursements - Energy Wise - SCE		66,198
015-130-050-4114	015	4114	Grant Reimbursements - CEESP 3 - SCE		15,846
015-120-040-4116	015	4116	Grant Reimbursement - MTA Board Support Srvcs-Tran		44,239
015-125-060-4117	015	4117	Grant Reimbursements - Energy Wise - So Gas Co.		42,983
015-120-040-4118	015	4118	Grant Reimbursement - MTA Adm Fee - Board Support		1,073
012-000-000-4120	012	4120	Revenues - HERO Program		6,124
TOTAL OPERATING	REVENUES	5		\$	562,990
OPERATING EXPEN	SE				
012-000-000-5110	012	5110	G & A - Salaries and Wages	\$	89,829
012-000-000-5111	012	5111	G & A - Stormwater Program - Salaries and Wages		14,657
012-000-000-5113	012	5113	G & A - Open Streets - Salaries and Wages		508
012-000-000-5114	012	5114	G & A - Vacation Time - Salaries and Wages		11,304
012-000-000-5116	012	5116	G & A - Holiday Pay - Salaries and Wages		4,250
012-000-000-5118	012	5118	G & A - Sick Time Pay - Salaries and Wages		672
012-000-000-5119	012	5119	G & A - Admn Leave, Jury Duty, Other		2,173
012-000-000-5121	012	5121	Fringe Benefits - Medical		670
012-000-000-5122	012	5122	Fringe Benefits - Long Term Disability		1,252
012-000-000-5123	012	5123	Fringe Benefits - Parking		1,733
012-000-000-5125	012	5125	G & A - Salaries and Wages - Auto Allowance		2,100
012-000-000-5126	012	5126	G & A - S & W - Medical In Lieu of - FT Staff		13,300
012-000-000-5128	012	5128	Salaries and Wages - Medical in Lieu of - PT Staff		4,200
012-000-000-5130	012	5130	Fringe Benefits - Retirement - CalPERS		4,103
					.,

Item #18 Page 8 of 27 SAN GABRIEL VALLEY COUNCIL OF GOVERNMENTS

Trial Balance

As of December 31, 2016

Flex Field	CC	Account	Description		Amount
012-000-000-5135	012	5135	Fringe Benefits - Workers Compensation		599
012-000-000-5151	012	5151	Employer Payroll Tax Allocation		7,741
012-000-000-5181	012	5181	Employer Payroll Tax Expense - Board Stipend		4
012-000-000-5310	012	5310	Rent - Other		37,312
012-000-000-5315	012	5315	Utilities		2,494
012-000-000-5320	012	5320	Postage		295
012-000-000-5325	012	5325	Office Supplies		1,658
012-000-000-5330	012	5330	Printing/Publications		5,158
012-000-000-5345	012	5345	Insurance		2,672
012-000-000-5350	012	5350	Dues & Subscriptions		110
012-000-000-5355	012	5355	Meetings/Travel		8,512
012-000-000-5360	012	5360	Administrative Fees		1,749
012-000-000-5365	012	5365	Storage		1,504
012-000-000-5370	012	5370	General Assembly Expense		10,315
012-000-000-5380	012	5380	Misc Maint/Op Expense		25
012-000-000-5505	012	5505	Contract Srvcs - Executive Director		65,000
012-000-000-5510	012	5510	Contract Srvcs - Treasurer		3,150
012-000-000-5525	012	5525	Contract Srvcs - ACE Transportation Tech Support		9,317
012-000-000-5530	012	5530	Contract Srvcs - ACE IT, Acctg & Fin'l Support		13,533
012-000-000-5540	012	5540	Contract Srvcs - ACE Administrative Support		19,456
012-000-000-5550	012	5550	Media/Public Relations		2,000
012-000-000-5561	012	5561			2,000 8,473
			Legal Expense - SGVCOG		
012-000-000-5563	012	5563	Legal Expense - Conway		56
012-000-000-5586	012	5586	Grant Writing Services		22,520
012-000-000-5910	012	5910	Equipment & Soft Acquisition		2,284
012-000-000-5920	012	5920	Webpage/Software Services		1,258
014-000-000-5010	014	5010	Unallowable - DL		739
014-000-000-5180	014	5180	Unallowable - Board Stipend		3,700
014-000-000-5320	014	5320	Unallowable - Postage		45
014-000-000-5355	014	5355	Unallowable - Meetings/Travel		340
015-120-040-5110	015	5110	Salaries & Wages - Transportation (Prop A & C)-Tr		12,801
015-125-050-5110	015	5110	Energy Wise - SCE - Administration - DL		1,896
015-125-060-5110	015	5110	Energy Wise - SGC - Administration - DL		1,240
015-125-050-5111	015	5111	Energy Wise - SCE - Marketing - DL		4,891
015-125-060-5111	015	5111	Energy Wise - SCG - Marketing - DL		3,355
015-125-050-5112	015	5112	Energy Wise - SCE - Direct Implementation - DL		16,320
015-125-060-5112	015	5112	Energy Wise - SCG - Direct Implementation - DL		11,013
015-130-050-5112	015	5112	CEESP3 - SCE - Green Bldg Direct Impl - DL		227
015-130-050-5114	015	5114	CEESP 3 - SCE - Online Permitting Admn - DL		100
015-130-050-5116	015	5116	CEESP 3 - Online Permitting Direct Impl - DL		18
015-130-050-5119	015	5119	CEESP 3 - SCE - Point of Permit - Direct Impl - DL		4,247
015-120-040-5520	015	5520	Contract Srvcs - MTA Board Support		52,787
015-125-050-6010	015	6010	Energy Wise - SCE - Program Mgt		10,992
015-125-060-6010	015	6010	Energy Wise - Gas Co Program Mgt		(120)
015-130-050-6013	015	6013	CEESP 3 - SCE - Program Mgt		2,322
015-125-060-6017	015	6017	Energy Wise - SC Gas Company - Program Mgt		3,658
015-130-050-6018	015	6018	CEESP 3 - SCE - Grant Management Expense		153
TOTAL OPERATING			. .	\$	508,670.5
NONOPERATING RE				*	,
012-000-000-4090	-	4090	Interest Income		404
012-000-000-4090	012	4030			
					509,074
CHANGE IN NET PO	SITION			\$	54,723



Alameda Corridor-East Construction Authority

4900 Rivergrade Rd. Ste. A120 Irwindale, CA 91706 (626) 962-9292 fax (626) 962-3552 www.theaceproject.org

MEMO TO: ACE Construction Authority Finance Committee

- FROM: Mark Christoffels Chief Executive Officer
- DATE: January 26, 2017
- SUBJECT: Review of Quarterly Progress Reports

<u>RECOMMENDATION:</u> Receive and file a report on the ACE Quarterly Progress Reports for the period from October 1, 2016 through December 31, 2016

<u>BACKGROUND:</u> ACE is required to produce quarterly financial reports to update revenues, project budgets, expenditure forecasts, grant reimbursements, investments, and project schedules. Attached are exhibits that provide this required information and below is a summary of any changes from the prior quarter.

Exhibit I - ACE Revenue by Source

This exhibit details all funding authorized, allocated to projects, and remaining unallocated (surplus) since the inception of the ACE Project. During this review period there were no additional allocations, however project funding adjustments based on current total projected cost estimates have reduced the un-programmed surplus to \$5.3 million. If we are successful in obtaining the remaining funding needed for the Turnbull Canyon Road Grade Separation, these funds will be used on that project.

Exhibit II - ACE Project Funding by Source

The funding allocation for the entire ACE Project is distributed among projects in this Exhibit based on the available revenues identified in Exhibit I. Funding allocations are adjusted either up or down quarterly to reflect updated project cost estimates as the project design is further developed, right of way acquisition costs become known as appraisals are made and purchase agreements executed, and finally when construction bids are received. In addition, funding sources may need to be changed due to **modification on ACE's grant funding agreements with Caltr**ans and the MTA. Project allocation changes are shown on the summary sheet at the end of Exhibit II.

Exhibit III - ACE Project Allocations vs. Estimate at Completion

This Exhibit tracks project allocations as compared to the estimated cost to complete for each project, along with other data. The current report shows that if the current ACE projects were to be completed based on what we know today; there would be an approximate \$2.6 million surplus. As the projects are bid out, or those in design are further developed, the cost estimates will be refined and the needed allocations adjusted **based on ACE's available** balance of grant funds.

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Exhibit IV – Expenditure Forecasts

This is a cash flow forecast for active projects. The spreadsheets show full anticipated project costs regardless of whether the project is currently in design, right of way, or a construction phase. This allows staff to keep track of the overall program status and determine what remaining funds are available for future projects. The reasons for any changes shown in the Estimated at Completion (EAC) column are noted with footnotes at the bottom of the spreadsheet. Significant changes (additional funding allocated) to several projects based on a detailed review of the projects made over the past several months. The intent of these adjustments is to insure each project has sufficient funding allocated for a worst case scenario, before remaining funds in our program are allocated to our final project, Turnbull Canyon. The Durfee Road and Montebello Corridor Projects had their budgets adjusted by \$12.7m and \$18m respectively based on higher than expected land acquisition costs, utility relocation costs, and design modifications to accommodate City and property owner concerns. The Fullerton Road Project's budget increased by \$5.8m to provide a project contingency due to pending land acquisition cases, and the high number of notice of intent to file claim letters received from our contractor. The Temple Avenue Diversion Project budget was adjusted by \$6.1m based on recent estimates from Union Pacific Railroad for their crews to place the final segments of track and related track signal equipment. The reaming project budgets had minor adjustments to account for anticipated indirect costs.

Exhibit V – ACE Expenditures vs. Reimbursements

This exhibit captures the reimbursement status for all active or completed projects as of September 30, 2016. Since ACE must borrow funds to make current payments to its vendors, consultants, and contractors, and then seek reimbursement from its granting agencies, minimizing the time for reimbursements is a key component to avoid incurring significant interest costs on **ACE borrowed funds. ACE's policy is to try to bill and receive** reimbursements within 30 days. As noted in this exhibit, as of December 31, 2016, ACE was current on all of its requested grant reimbursements except for \$1,319,000 in receivables that were over 30 days. Staff believes these aged receivables should be collected within the next quarterly reporting period.

Exhibit VI – Project Schedules

This exhibit reflects current estimated schedules for different phases of active projects. Changes from last quarter's report are as follows:

Durfee Ave	Three-month delay based design revisions required by Union Pacific RR.
Fairway Ave	Three-month delay due to the design revision
Montebello	Three-month delay based on anticipated approval process for environmental documentation process

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Exhibit VII - Treasury/Banking Investments

This exhibit has two components - a statement of net assets as of December 13, 2016 and an accounting of all banking and investments.

The exhibit shows that if ACE were to conclude all operations as of this date, it would have assets over liabilities of \$8,366,076 million after paying off its current liabilities including the CaIPERS liabilities. In an agreement with CaIPERS, ACE is currently paying down its unfunded and termination liabilities through additional payments made each month. CaIPERS current published unfunded and termination liability numbers (shown on Exhibit VII) do not yet reflect all payments so our actual liability is much less than currently stated.

ACE's banking and investments remain in compliance with the SGVCOG investment policy.

Attachments

Attachment B

EXHIBIT I - ACE REVENUE BY SOURCE As of December 31, 2016

			As of December	31, 20		Allanatad		Allocated
Grant		Authorized	Adjustments	Note	Net Authorized	Allocated To Projects	Surplus	Allocated Inc/(Decr)
Federal						-		
TEA - 21	Sect 0491	4,655,048	(402,000)	а	4,253,048	4,253,048	÷	
TEA - 21	Sect 1017	2,205,000	(141,317)	b	2,063,683	2,063,683	-	
TEA - 21	Sect 1138	17,250,000			17,250,000	17,250,000		
TEA - 21	Sect 1533	100,000,000	÷		100,000,000	100,000,000	1.5	
TEA - 21	Sect 198	9,562,500	(572,760)		8,989,740	8,989,740	-	
Hiway Fund FY 01		1,500,000	(3,300)	ь	1,496,700	1,496,700		
NCPD FY 2000		1,240,000	-		1,240,000	1,240,000		
NCPD FY 2001		2,400,000	(2,565)		2,397,435	2,397,435		
NCPD FY 2002		4,000,000	(116,000)		3,884,000	3,884,000		
NCPD FY 2003		1,495,000	(10,000)		1,485,000	1,485,000	-	
NCPD FY 2004		2,000,000	(119,163)		1,880,837	1,880,837		
STP FY 2006		4,200,000	(42,000)	b	4,158,000	4,158,000		
STP FY 2009		570,000	-		570,000	570,000	-	
STP FY 2010		500,000	(85)		499,915	499,915	•	
AAA FY 2010	0.1704	1,349,000	(230)		1,348,770	1,348,770		
SAFETEA-LU FY 05	Sect 1701	2,528,000	(255,185)		2,272,815	2,272,815		
SAFETEA-LU FY 06	Sect 1701	2,528,000	(254,883)		2,273,117	2,273,117		
SAFETEA-LU FY 07	Sect 1701	2,528,000	(252,029)		2,275,971	2,275,971		
SAFETEA-LU FY 08	Sect 1701 Sect 1701	2,528,000	(252,029) (251,136)		2,275,971 2,276,864	2,275,971 2,276,864		
SAFETEA-LU FY 09	Sect 1701 Sect 1934	2,528,000 3,000,000	(280,077)		2,719,923	2,276,864		
SAFETEA-LU FY 05 SAFETEA-LU FY 06	Sect 1934	6,000,000	(560,154)		5,439,846	5,439,846		
			(700,192)		6,799,808	6,799,808		
SAFETEA-LU FY 07	Sect 1934	7,500,000	(700,192)		6,799,808	6,799,808		
SAFETEA-LU FY 08	Sect 1934 Sect 1934	7,500,000 6,000,000	(560,154)		5,439,846	5,439,846		
SAFETEA-LU FY 09	Sect 1934	3,125,000	(247,763)		2,877,237	2,877,237		
SAFETEA-LU FY 05 SAFETEA-LU FY 06	Sect 1301	6,250,000	(495,526)		5,754,474	5,754,474		
SAFETEA-LU FY 07	Sect 1301	7,812,500	(619,407)		7,193,093	7,193,093	-	
SAFETEA-LU FY 08	Sect 1301	7,812,500	(619,407)		7,193,093	7,193,093	1.0	
SAFETEA-LU FY 09	Sect 1301	6,250,000	(495,526)		5,754,474	5,754,474		
FRA	5000 1501	2,544,100	(155)520)		2,544,100	2,544,100		
PUC (Section 130)		10,000,000			10,000,000	10,000,000	-	
ISTEA (Nogales-LA)		6,936,147			6,936,147	6,936,147		
CMAQ (Nogales-LA)		6,347,000	-		6,347,000	6,347,000		
	Subtotal	252,643,795	(7,953,080)		244,690,715	244,690,715		
State								
ITIP		39,000,000	(18,426)) d	38,981,574	38,981,574		
PUC (Section 190)		10,000,000	-		10,000,000	10,000,000		
TCRP		150,000,000	(19,700,000)) e	130,300,000	130,300,000	-	
Prop 1B - HRCSA (Nog		43,906,000			43,906,000	43,906,000	-	
TCIF (SG Trench/Baidv	vin/Fairway/Puente) Subtotal	420,497,000 663,403,000	(19,718,426	-	420,497,000 643,684,574	419,576,000 642,763,574	921,000	
Local				-				
MTA 1 (FY 98-02)	C 25%	37,500,000	(23,360,000)) f	14,140,000	14,140,000		
MTA 2 (FY 03-05)	C 10%	1,857,000	-		1,857,000	1,857,000		
MTA 2 (FY 03-05)	C 25%	13,178,000	÷.		13,178,000	13,178,000	-	
MTA 2 (FY 03-05)	AB 3090	9,308,000			9,308,000	9,308,000	-	
MTA 2 (FY 03-05)	STIP-RIP	5,496,000	· · · · · · · · · · · · · · · · · · ·		5,496,000	5,496,000	-	
MTA 3 (FY 06-09)	C 25%	85,000,000			85,000,000	85,000,000		
MTA 4 (FY 09-15)	C 25%-Remaining	28,566,800			28,566,800	28,566,800		
MTA 5 (FY 09-15)	C 25%-Supplemental	112,324,000			112,324,000	112,324,000		9,979,00
MTA 6 (Nogales-LA)	C 25%	28,849,000	-		28,849,000	28,849,000	-	
MTA 7 (Phase II)	Measure R	400,000,000	· · · · ·	g	400,000,000	399,587,000	413,000	30,590,00
	Subtotal	722,078,800	(23,360,000		698,718,800	698,305,800	413,000	
Other Sources								
Railroad (UPRR/Metro	olink)	40,552,000	-	h	40,552,000	36,910,000	3,642,000	6,044,00
Cities/LA County (Nog	ales-LA)	9,915,303	-		9,915,303	9,915,303	-	
Betterments (Cities/N	1etrolink)	35,527,807	-		35,527,807	35,527,807		
MWD (Brea Canyon)		2,207,402			2,207,402	2,207,402	-	
Property Sale		3,224,226			3,224,226	2,894,012	330,214	
	Subtotal	91,426,738			91,426,738	87,454,524	3,972,214	
TOTAL GRANTS		1,729,552,333	(51,031,506)	-	1,678,520,827	1,673,214,613	5,306,214	
Other Income								
Property Rental Incom	ne	139,316	-		139,316		139,316	
Recovered Costs		17,288	-	, I	17,288	1	17,288	
	Subtotal	156,604	-		156,604		156,604	
TOTAL ACE Constructi	on	1,729,708,937	(51,031,506)		1,678,677,431	1,673,214,613	5,462,818	46,613,00
		_,,, 00,537	(0-,00 2,000)		.,,			

Notes:

a) Transferred by LA County to ACE for the Nogales-LA project.

b) Federal budgetary reduction.

c) Based on Caltrans updated OA, appropriations reduced by 10% instead of 15%.

d) \$18K for Ramona lapsed in June 2008 prior to project closeout.

e) \$19.7 million programmed to other entities (yet to be allocated by State).

f) Allocated to City of LA.

g) Of the \$400M Measure R funds, \$135M has executed MOU.

h) Based on individual projects, UPRR paid 1/2 before and 1/2 after construction phase.

\$39.552M committed by UPRR but due to phasing of construction, only \$25.614M has been received. i) Costs recovered from audit after a project had been closed.

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	Bailmad Dron Sala Citios /Bottos) X	•	ç.e	-	÷		•		•	•		i.			•		a	•	•			•			•	•	÷			4	4		÷	2,894		2,894		3,224 2.894	330	
	Bailroad D	- nooning	A		1,000		•		•		•	•		•	•			•		4			•	• •				4	×.		•	•	7			36,910	1	36,910		40,552 36,910	3,642	
	MTA 7		÷	÷			4		•	÷	£	-		,					×	a.	•					*	1		1. All	1	•	•	•	4		399,587	4	399,587		400,000 399.587	413	MTA 6 : MOU P000F1159 (Nogales-LA) MTA 7 : MOU 8002R (Measure R-Phase II)
	MTAG		÷	ł		9	•		•	ŝ	6	•		- 3	•		•		•	•	1				,		4	4	30	4	×.	1	1	-	•	28,849	đ	28,849		28,849		000F1159 (N
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	MTAA				1,680		ā					16,691	T60'QT			253		253	31	÷					•		3	4		•	3			3		27,567	1.000	28,567		28,567	0	
	MTA 3	1	x	48	2,324 2,372		a		•	339	565	15 511	TTC'CT	54		919	9,557	10,530	455	3,875	21,745	CIN'NY	179	(134)	45	4	4	81	81	43	231	(2)	(1)	290	686	84,800	200	85,000		85,000	in a state	MTA 1: MOU P0004367 MTA 2: MOU 8002 MTA 3-5: AMENDMENTS TO MOU
	MTA 2		a.	5,494	8,083		1,940	225	2,166		÷			97	. '	286	433	818	÷					239	239		(2)	96	94	38	167	615	1,000	727	2,880	28,578	1.261	29,839		29,839 29,839		MTA 1: MOU P0004367 MTA 2: MOU 8002 MTA 3-5: AMENDMENTS
URCE	MTA 1		795	215	1,010	2	700	382	1,082	•	•	<u>.</u>	e		• • •	77T		122		•			1,541	612	2,153	2	•	515	517	888	374	96		•	4,028	8,414	5.726	14,140		14,140 14.140		
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S FUNDIA ber 31, 20 00's)	TCBD		x		i r	3	×	4,406	4,406	4,400	100	47,720	22,220				46,780	46,780	2,500	2,000	21,007	Incies	e.			•			1	e.	,		•	•		130,300		130,300		130,300		
ACE PROJECTS FUNDING E As of December 31, 2016 (\$ 000's)	ERA /DIIC	no. kou	,	į.	-		,				e			,	•					1	5,000	nnn'e	r i			h	x		x	х	a.	÷	à	4	•	22,544		22,544		22,544	(0)	
EXHIBIT II - ACE PROJECTS FUNDING BY SOURCE As of December 31, 2016 (\$ 000's)	ICTEA/CMO		R	*			,			•	2	e.		ł			1	•	i.		*		ŗ			•	4		x	x	*	x	×		•	13,283		13,283		13,283 13,283	(0)	
	all				5,533	1,473	2,364	21,580	25,417		ŗ			952	1,347	2.255	407	5,561	410	•		111	265		265			-	•		,	,			265	38,982		38,982		38,982	0	
	CACETEA			÷	¢.	3	4				1,673	1 672	T,6/3	4			4			5,521	. E E 24	170'0		• •		•	•		×.	ł	7	•	r	£	r	67,345	4	67,346		67,346 67 346	(0)	
					4,158	3	2,397		2,397	•			,	1,240	,	• •	-	1,240	4	1,485	4 404	1,405	÷		1	•	,	•	2		ł				•	17,464		17,464		17,464	0	
	TEA.21 NCDD/CTD		3,560	2,400	16,684 22,644	2,560	9,829	1,841	14,230		100	100	IUU	1,952	3,131 7 806	5.718		13,697	1,191	•		TETT	6,072	2.866	8,938	240	160	1,578	1,978	3,863	2,164	2,845	3,992	2,502	26,282	134,053		134,053		134,053 134,053	(0)	
	Tatal	10101	4,355	8,156	40,580 53,091	4,034	17,231	28,534	49,798	4,739	3,326	85,797	93,862	4,295	4,478	9.431	57,176	000'62	4,556	12,881	56,466	205'21	8,057	3.582	11,639	242	158	2,270	2,670	4,832	2,936	3,553	4,991	3,520	34,141	1,661,288	11 976	1,673,215		1,678,521	2,306	157 5,463
	#Pag	1	(002)	(002)	(002)	(005)	(002)	(005)		(020)	(026)	TCRP		(2003)	(003)	(010)	TCRP		(019)	(027)	TCRP		(001)	(TOD)	(Too)	(006)	(006)	(015)	č'	(016)	(200)	(800)	(014)	(021)			e/u	•				
	Tack	NCD -	Design	ROW	Constr I	Design	ROW	Constr	Total	Design	ROW	Constr		Design	Row	ROW	Constr	Total	Design	ROW	Constr	I OTAI	Design	Constr	ub-Total	Design	ROW	Constr	Sub-Total	Constr	Constr	Constr	Constr	Constr	RIS Total		MTA				fall)	Shortfall)
	Divisot	112011	101 Ramona		Ramona Total	105 Nogales-AH	0		Nogales-AH Total	106 Sunset		Current Total	SUNSET LOTAL	110 East End		TO4 VESELADI		EE/Reservoir Total	111 Brea Canyon			brea canyon lotal	309 Jump Start		Jump Start Sub-Total	312 IS - Mission			JS - Mission Sub-Total	315 JS - Quad Gates	320 IRRIS - Train	321 JS - Phase 1	322 JS - Phase 2	325 IRRIS - Traffic	JS/Safety/iRRIS Total	O N ^{Total Projects}		Todace	lte १	Net Auther	Surple/ (Short	Cother Acome Lood Coplus / (Shortfall)

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Grade Crossing Design ROW	3.707 3.11 15,822	756 764 2,320	4,463 1,075 17,378	Based on revised budget Based on revised budget Based on revised budget
	13,840 5,390 37,738 70,365 70,365		5,390 5,390 37,237 27,738 27,738 70,365	
	8,738 27,771 41,872 78,381	308 5,161 (308) 5,161 7,601	9,046 32,624 49,473 91,143	Based on revised budget Based on revised budget Based on revised budget
Design ROW Constr	8,231 34,196 96,928 139,357	(2,595) 2,595	8,231 31,603 99,523 139,357	Based on revised budget Based on revised budget
Design ROW Constr	10,583 25,412 110,622 146,617	115 1,213 9,979 (5,540)	10,698 26,625 115,061 152,384	Based on revised budget Based on revised budget Based on revised budget
Design ROW Constr	1,767 22 - 1,789		1,767 22 1,789	
Design ROW Constr	12,970 27,200 101,830 142,000	560 2,460 15,025	13,530 29,660 116,855 160,045	Based on revised budget Based on revised budget Based on revised budget
Design ROW Constr	4,706 50,285 66,087 121,088		4,706 50,295 66,087 121,088	
Design ROW Constr	9,413 30,163 56,882 96,458	599 152	9,413 30,828 57,135 97,377	Based on revised budget Based on revised budget
Design ROW Constr	33,458 33,273 246,026 312,757		33,458 33,273 246,026 312,757	
Design ROW Constr	7,265 13,070 71,785 92,120	7 6,037	7 7,265 37 13,077 57 77,822 98,164	Based on revised budget Based on revised budget
Design ROW Constr	10,106 10,106		10,106 10,106	
		9,979 30,590 6,044	46,613	

Page 3 of 3

Projects Allocation vs. Actual Summary	As of December 31, 2016	
ACE Pro		
	ACE Projects Allocation vs. Actual Summary	ACE Projects Allocation vs. Actual Summary As of December 31, 2016

								_
	Project	Cost Estimate (1997)	Cost Estimate (2006)	(Exhibit II) Total Allocated to Projects	ITD Expenditures (Exhibit V)	Estimate at ** Completion Exhibit IV	Variance (Allocated vs. Estimate at Completion)	Status
	Start-up/Misc			\$ 11,926	\$ 9,952			
Pr	ACE Projects							
-	At-Grade Crossing Safety Improvements	N/A	N/A	\$ 22,916	\$ 952	\$ 22,916	, Ф	Active
2		N/A	N/A	91,143	20,279	91,143		Active
3	1	N/A	N/A	139,357	62,849	139,357		Active
4		N/A	N/A	152,384	38,778	152,384	•	Active
S	1	N/A	N/A	160,045	3,267	160,045		Active
9		24,307	N/A	121,088	111,731	118,493	2,595	Active
-	T	N/A	N/A	97,377	60,682	97,377		Active
80		198,205	N/A	312,758	242,184	312,755	e	Active
0		35,985	80.272	98,165	90,197	98,165	•	Active
10) Turnbull Canyon Road	N/A	N/A	10,106	292	10,106	•	P relim in ary
1		23,994	64,765	70,365	70,365	70,364	-	Closed
12		26,571	64,401	73,903	73,459	73,903		Closed
13	3 Crossing Safety/IRRIS	61,000	35,200	34,141	34,343	34,141	•	Closed
4	East End/Reservoir	56,571	69,180	79,000	78,960	79,000	0	Closed
15	1	N/A	N/A	1,789	1,789	1,789		Closed
16	1	39,636	54,599	49,798	49,797	49,798	0	Closed
17		14,489	47,102	53,091	53,091	53,091		Closed
18		22,259	70,502	93,862	93,794	93,862	•	Closed
	Subtotal	\$ 503,017	\$ 486,021	1,673,215	\$ 1,096,761	\$ 1,658,689	\$ 2,600	
	Estimated Total Project Cost	\$ 950,000	\$ 1,400,000					
	Net Authorized	\$ 1.678.520.827						

** Excludes Start-up/Misc of \$11.926M to agree with Exhibit-IV EAC.

1,673,214,613 5,306,214 1,678,520,827

\$

Allocated Available

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Exhibit IV Expenditure Forecast (Active Projects)	
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31 2016 4 As of Dec

9107	
December 31,	(\$ millions)

	ITD	Actual	Budget Estin	Estimate ^A		Forecast			EAC ^c	
	2015	2016	2017		2018	2019	2020 ^B	Q1 FY17	Change	Q2 FY17
Active Projects										
At-Grade Crossing Safety	0.1	0.2	1.5	1.5	7.7	10.3	3.1	19.8	3.1 °	22.9
Durfee Road	7.6	2.6	14.2	17.3	24.6	18.5	20.5	78.4	12.7 🗉	91.1
Fairway Drive (LA)	37.8	12.1	25.7	25.7	23.1	27.8	12.9	139.4		139.4
Fullerton Road	26.8	14.1	26.0	15.1	31.4	34.0	31.0	146.6	5.8	152.4
Montebello Corridor	0.1	0.2	4.9	4.9	25.6	21.7	107.5	142.0	18.0 º	160.0
Nogales (LA)	88.4	24.3	3.8	5.8				118.2	0.3 6	118.5
Puente Ave	41.0	12.1	15.5	15.5	20.6	8.2		96.5	10.9 ⁼	97.4
San Gabriel Trench	169.0	55.3	41.4	41.4	44.6	2.5		312.8		312.8
Temple	88.9	0.2		9.1				92.1	6.1 ^H	98.2
Turnbull Canyon Rd	0.0		0.5	0.5	9.5			10.0		10.0
Completed Projects										
Baldwin	6.69	0.5						70.4		70.4
Brea Cyn	73.9							73.9		73.9
Crossing Safety/IRRIS	34.2							34.2		34.2
East End/Reservoir	79.0							79.0		79.0
Hamilton Blvd.	1.8							1.8		1.8
Nogales (Alh)	49.8							49.8		49.8 A
D Ramona	53.1							53.1		tta 23.1
0 <u></u> Sunset	93.8							93.8		93.8 93.8
ten 18	915.2	121.6	133.5	136.8	187.1	123.0	175.0	1,611.8	46.9	1,658.7 U
J HNote: Project forecasts includ	e indirect cost									ent
^A 2017 estimate includes mid-year adjustments ^B Includes costs beyond 2020	ar adjustments		^D Updated design, utility relocations and construction estimates ^E Updated design, ROW acquisition and construction estimates	y relocation / acquisition	is and construction of	ction estimate tion estimate:	S. 10	σr	^G Revised contruction estimate ^H Additional railroad costs	mate
* EAC includes 2017 estimate			Updated utility relocations and construction estimates	itions and c	onstruction es	umates				

1/9/2017 10:37 AM

			Reim bursemen	eim bursement Status (\$ 000	_		
			C urrent/				
	ITD		30 days or	Aged **	F	To Be	MTA
P ro jects	Expenditures	Received	Less	Receivable	B	B illed	Retention
At Grade Crossing	\$ 952	\$ 787	\$ 155	\$ 0.25	θ	თ	\$
Baldwin	70,365	70,336	•	27		4	0
D urfee	20,279	18,432		55		1,769	24
Fairway Drive	62,849	60,871	1,324	177		461	16
F ullerton	38,778	34,467	1,658	458		2,059	13
M onte bello	3,267	2,426	4	0		840	7
Nogales (LA)	111,731	104,378	•	273		6,640	439
Puente Ave.	60,682	59,189	1,209	192		20	22
SG Trench	242,184	237,184	4,830	75		82	13
Temple	90,197	89,368	÷	4		830	•
Turnbull Cyn.	292	221	*	×.		63	80
Brea Canyon	73,459	73,459	Ŧ	ē		ē	č
Crossing Safety / IRRIS	34,343	34,343	•	1		•	t
E E /Reservoir	78,960	78,960	r.	•		ł	•
Ham ilton	1,789	1,738		51		•	Ϋ́.
Nogales (AH)	49,797	49,797	,	4		•	ŧ
Ramona	53,091	53,091	×	*		ě.	•
Sunset	93.794	93,784		6		-	
Sub-total Projects	1,086,809	1,062,829	9,176	1,319		12,823	662
P roject Adm inistration	9,952	9,889	÷	ł		63	
	\$ 1.096.761	\$ 1.072.719	\$ 9.176	\$ 1,319	Ś	12,886	\$ 662

** Represents retention billed MTA and collection is expected soon, pending completion of Measure R final audit report.

Attachment B

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Exhibit VI Project Schedules As of 12/31/16 FY2016 FY2019 FY2020 FY2020	
Activity Name	Activities and construction Design Construction Constru

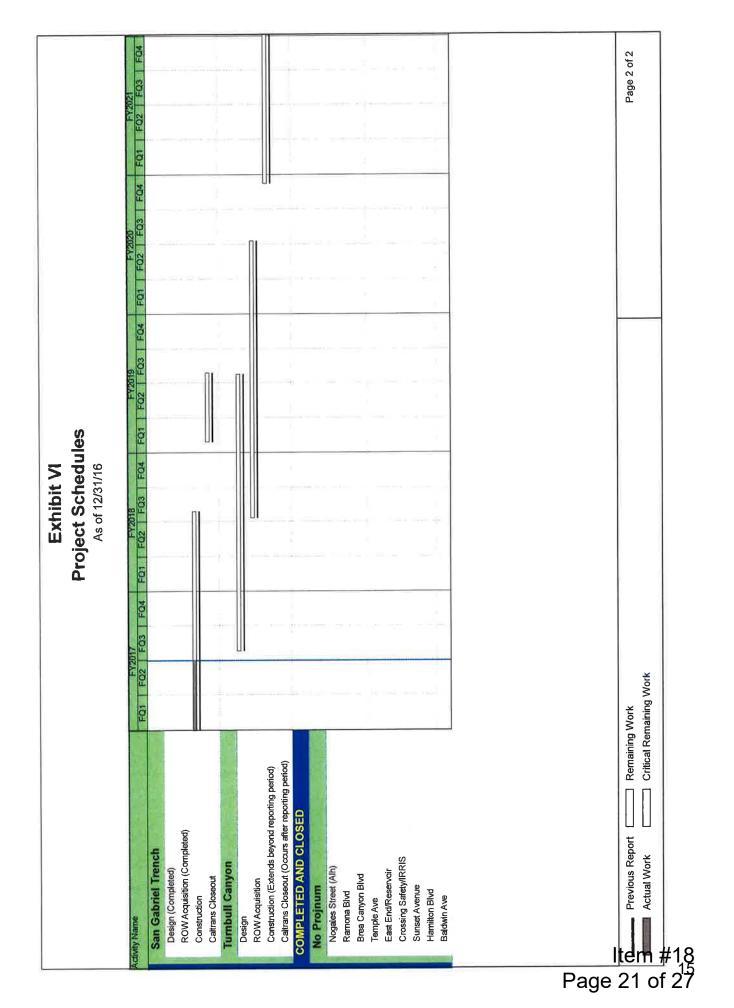


Exhibit VII	/ Banking Investme	As of December 31, 2016
	Treasury	

nts

	12.31.2016	Change	09.30.2016
Cash on hand			
Operating Account	\$ 2,801,880	\$ (82,370)	¢ Z,004,200
Money Market Account	12,105,329	1,884,576	10,220,753
Money Market (UPRR Contributions)	7,693,912	6,240	7,687,672
Total cash on hand	22,601,121	\$ 1,808,440	20,792,680
Investments	1.587.750	2.409	1,585,341
CBT - Portfolio	30,910,119	109,869	30,800,250
Total investments	32,497,869	112,278	32,385,591
Current - 30 davs or less	9,175,815	(1,119,803)	10,295,618
Aged Receivable	1,319,214	1,319,214	ł
To Be Billed	12,885,904	3,053	12,882,850
MTA Retention	661,782	(1,221,970)	1,883,752
Total Exhibit V	24,042,714	(1,019,506)	25,062,220
Other receivables, prepaids and deferred costs	7,396,669	493,251	6,903,418
Total Cash, Cash Equivalents & Receivables	86,538,373	1,394,464	85, 143, 909
Liabilities	2 027 080	(97 594)	2.124.674
Linearned revenues		(a.) 1,481,153	23,471,627
MTA Working Capital Loan	45,000,000	1	45,000,000
Total liabilities	71,979,860	1,383,559	70,596,301
Fund balance			
Resources net of actual liabilities	14,558,513	10,905	14,547,608
ColDEDS 1 Johnson 1 Johnson	1080 CAP	(90.948)	1.038.037
CalPERS - Unfunded Termination Liability		(b.) 1,290,667	3,954,681
	\$ 8,366,076	\$ 1,199,719	\$ 9,554,890

a.) Represents surplus property appraised value, net proceeds from sale of ROW surplus properties, advanced UPRR funding, disallowed retention, and Betterment funds billed in advance to City of Industry for Fairway Drive and Fullerton projects.
 b.) Updated based on CaIPERS's annual valuation report as of June 30, 2015.

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Exhibit VII Treasury / Banking Investments As of December 31, 2016

Investment Amount 12.31.2016 12.31.2016 \$ 2,801,880 19,799,241 22,601,121 \$ 13,009,162 9,131,503 9,131,503 2,727,292 736,529 4,533,577	-					
	_	% of			Maximum	Maximum
	-	Invest-		Maximum	Percent of	Investment in
		ments	Bank Deposits	Maturity	Portfolio	One Issuer
			Ace deposits are held by Citizens Business Bank (CBB) under a deposit agreement in amounts not to exceed \$50 million. Under the agreement, CBB maintains collateral deposits of at least 110% of the value of all ACE deposits at Bank of New York Mellon in eligible securities. The CBB deposits accounts are:			
	1,880		Checking Account Money Market Accounts (3) *			
	1,121					
-			Permitted Investments **			
9, 131 2, 727 736 4,533	_	10.07%	40.07% Government Securities (3.0 - 5.00 years)	5 years	20%	15%<=
2,727 73(4,53		28.13%	28.13% Corporate Bonds (3.40 - 4.99 years)	5 years	30%	10%<=
736 4,533	7,292	8.40%	8.40% Gov't Mortgages (4.06 - 4.78 years)	5 years	15%	None stated
4,530		2.27%	2.27% Municipals (4.7 - 5.03 years)	None stated	None stated	None stated
		13.96%	13.96% CDs (2.75 - 5.01 years)	5 years	30%	10%<=
15,	751,857	2.32%	2.32% Money Markets	None stated	None stated	None stated
\$ 30,889,919	-	95.15%	95.15% Subtotal Investments - Book value *			
1,587	1,587,750	4.89%	4.89% State's Local Agency Investment Fund	None stated	None stated	None stated
32,477,669		%00.00	100.00% Total Investments			
\$ 55,078,790	8,790		Total			

* Note: Includes \$20,163,447 of available unearned revenues ** Complies with SGVCOG Investment Policy

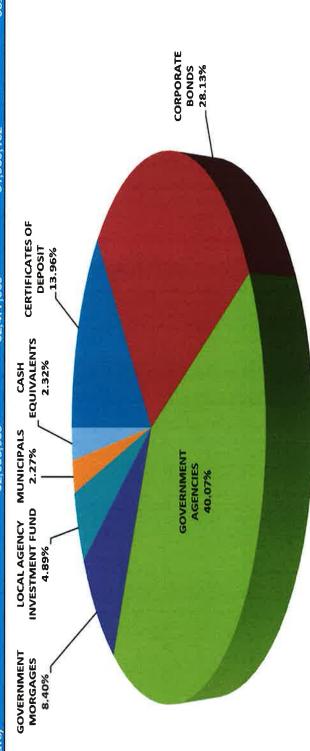
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Alameda Corridor - East Construction Autho Office of ACE Construction Authority Finance Director/Treasu

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ASSET ALLOCATION				A DOLLAR
	Current Par	Current Book		
Assets (Dollars)	Value	Value	Market Value	Mkt/Book
CERTIFICATES OF DEPOSIT	4,534,370	4,533,577	4,517,448	99.64%
CORPORATE BONDS	9,111,000	9,131,503	9,037,362	98.97%
GOVERNMENT AGENCIES	12,863,066	13,009,162	12,711,976	97.72%
GOVERNMENT MORTGAGES	2,545,046	2,727,292	2,592,217	95.05%
LOCAL AGENCY INVESTMENT FUND	1,587,750	1,587,750	1,587,750	100.00%
MUNICIPALS	000'069	736,529	731,542	99.32%
CASH EQUIVALENTS	751,857	751,857	751,857	100.00%
Totals (Dollars)	32,083,088	32,477,669	31,930,152	98.31%



Fixed Income Composition by Book Value

Book Value : Is the par value or face value plus any unamortized premiums or less any unamortized discounts. **Market Value** : Is the current price at which the bond is trading **Mkt/Book:** Measures the market value over the book value of a bond. Par Value: Or face value is the amount of money redeemed to the bondholder once the bonds matures

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Fixed Income Investments Portfolio December 31, 2016

Cushp Name		VIOTE I	Plane hande Date	Maturity Dam	6 8		Market Value	Book Value
3136G1M55 Fannie Mae 3135G0J46 Fannie Mae	0.80	1.336	12/10/2013	11/28/2017	99.854 99.743	250,000	249,635	248,494
Fannie		1.0	5	2/5/2020	- 0		149,369	151,575
Fannie		0,0	55	7/28/2021	αÇ		193,626	200,000
		- 0 i N	55	8/25/2021	2		387,140	400,000
Fannio	4.1	0.0	5	8/24/2020	ŝ		389,548	399,924
		r c N c	52	9/23/2021	00		970,830	988,720
36G4EV1 Fannie Mae	1.63	10	55	10/28/2021	00		242.643	249.898
36G4GF4 Fannie Mae	1,55	2.2	5	10/28/2021	Q		193,782	200,000
33EC5V2 Federal Farm Credit Bank	1,19	с (5	12/4/2018	0		622,556	617,613
33TROKO Federal Home Loso Bank 33TROKO Federal Home Loso Bank	101	N C N T	5 2	3/8/2021	D τ		484,680	400,044
30A6NA1 Federal Home Loan Bank	04.1		5.5	10/29/2019	986		197 230	
Federal Home Loan	1 38	4	5	9/13/2019	0 ()		363,770	363,785
Federal Home Loan	1.64	0.0	5	6/14/2021	τ.		98,189	100,000
Federal Home Loan	4 4 6	0,0 - 1	52	7/13/2021	n (195,156	200,000
30A37VVV3 Federal Home Loan Bank 30A9GS4 Federal Home Loan Bank		5 C	5.5	0202/1/9	π α		391,576	400,000
Federal Home Loan	1 80	10	55	1/26/202	14		285.437	200,000
Freddie	1,68	U 4	5	8/25/2021	Ð		386,124	400,000
Freddie	1 60	0, 0 0, 0	57	8/25/2021	n, I		675,913	700,000
AGAREU Freddie Mac		N T	5.5	3/30/2021	0 6		966,760	9999,480
Freddie	4 33	- 0	55	10/25/2020	04.00		167 650	
Freddie	4,19	n N	5	12/25/2020	0		346,101	355,22
Freddie	3,99	20	9/7/201	6/25/2021	06.5		528,326	547,01
MCATPS Freddie Mac	0.00	0	57	10/27/2021	NU		290,253	300,000
Tenn Va	1 75	- 40 V -	10/6/201	10/15/2018			010 010	
	3.88	000	5	2/15/2021	0 0		538,010	555,440
	- 6.00 years						12,711,976	13,009,16
	0.0	7 1	201	57	99.16		247,913	250,00
	N F	5 4	56	5.2			100.001	
05580AFA7 BMW Bank North America		20		55	98.90		247.422	250.00
	2.2	80	201	N	1.44		253,601	249,95
	tt Lake 2.0	11.	201	5	01,09		252,738	249,48
140420D64 Capital One Bank	10	θ, 0	50	N N	8.73		245,837	249,000
420BB2 Capital One Bank		0 0		N C			2 T T T T T T T T T T T T T T T T T T T	
140420YS3 Capital One Bank Medium	1.6	I O	201	N	6 03		246,590	250.57
420QF0 Capital One Bank USA	2.1	4	201	2	00.82		165,339	163,99
42RAR2 Capital One NA Medium	0.0	の (202	10/7/202	01.44		202,895	199,23
30KFLI5 GF Canital Retail Bank		ר (י		N E	00.0		250 803	250,000
GE Capital Retail B	2 00	1.768	11/19/2013	11/23/2018	101.108		252,770	248,72
	0	ıΩ.	201	N	9.48		198,965	200,00
Synchrony B	50	- (50	N	8.29		245,731	249,46
	n (υα		52	007.0		247,010	00,045
Wells Farg) (N	201	N	9.16		247.910	252.37
13.96% CDs (2.76 - 5.01 years)							617,4	4,633,67
Air Produc	01	٩ I	52	5	0 (1,204,723	1,197,40
0	0	ťΩ	5.5	12	000			200002
	2.6	4	5	N	0		932,243	929 49
14912L6U0 Caterpillar Financial Serv Corp	orp 1.70	2.560	9/9/2016	8/9/2021	96		1,677,050	1,738,54
		ຕຸເ	53	53	50		1,010,240	1,011,62
	N K	ກຸໝຸ	55		- N		107 605	108.94
	1.7	Ņ٢	5	12	00		550.248	551.290
	1.6	P.	5	5	00		498,880	495,737
	3.1	Ω.	2	Ň	00	185	191,2	197,672
28.13% Corporate Bonds (3.40 - 4.99 yest NMR3 Federal Nati Mine According Federal Nati	Bars) a Bars	54	100/0	000			9,037,362	9,131,600
	3 4	11	0/201	201	00		500,230	530,78
	N	2	1/201	201	5		696,658	744,63
31381Q5P7 Fannie Mae Pool #468054 31381CDV1 Fannie Mae Pool #468054	3.59	3.090	11/21/2013	6/1/2018 9/1/2018	N T		465,557	493,762
Fannie Mae Pool #83856	0.0	00	9/201	202	4		123.119	124.665
Gov't Mortgages (4.06 -	sars)				5		2,692,217	2,727,29:
100	strict 4.00	2.981	11/18/2013	8/1/2018	104 443		261,108	264,74
	0.0) ţ					791.642	736.623
208 Fidelity Prime Mo	1.00		10/7/2015		0		751,857	751,85
Money M						761	761.8	
TOTAL (Dollars)						\$ 30,495,338	\$ 30,342,402	\$ 30,889,91

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Alameda Corridor-East Construction Authority

4900 Rivergrade Rd. Ste. A120 Irwindale, CA 91706 (626) 962-9292 fax (626) 962-3552 www.theaceproject.org

MEMO TO: ACE Construction Authority Finance Committee

FROM: Mark Christoffels Chief Executive Officer

DATE: January 26, 2017

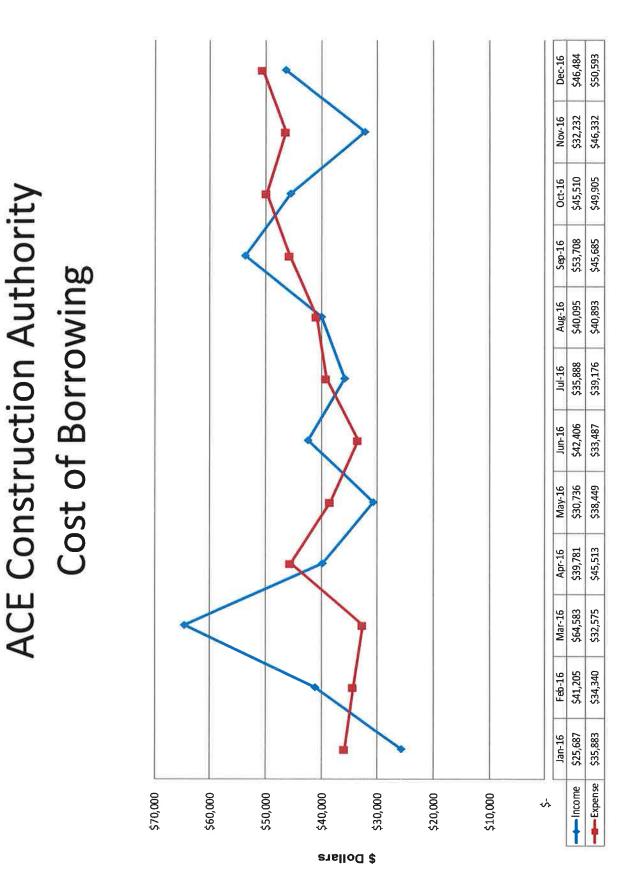
SUBJECT: Update on Working Capital Financing Program

<u>RECOMMENDATION:</u> Receive and file a report on the ACE's Working Capital Financing Program for the period from October 1, 2016 through December 31, 2016

<u>BACKGROUND:</u> ACE's revenue is primarily based on grant funding which is allocated on a reimbursement basis. In order to meet its financial obligations under the contracts issued, ACE must obtain working capital through borrowing and cash on hand. The attached documents identify ACE's working capital investment returns and how much of our incurred debt is available for short term investments.

ACE staff has been working hard to keep receivables (essentially grant reimbursements) **at less than 30 days.** A benefit of reducing aging receivables is that ACE's cost of borrowing is substantially reduced because we are able to maintain a healthy balance in our short-term investments. For the months of July, August, and September, the cost of borrowing was \$146,830 and the interest income on short-term investments was \$124,226 for a net interest expense of \$22,604 on a \$45m loan.

Attachment



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Attachment B

REPORT

DATE:	February 1, 2017
TO:	City Managers' Steering Committee Executive Committee Governing Board Delegates and Alternates
FROM:	Phil Hawkey, Executive Director

RE: FY 2016-17 BUDGET AMENDMENT #2

RECOMMENDED ACTION

Recommend Governing Board adopt Resolution 17-03 approving Amendment #2 to the FY 2016-17 budget.

BACKGROUND

Staff is recommending some minor revisions to the FY 2016-17 budget related to the completion of one grant-funded project, payroll taxes and financial and administrative support services. The overall impact of the proposed revision is to have a net year-end balance of -\$24,511.

Creter Prepared by: Marisa Creter Assistant Executive Director Approved by: Finl Hawkey

ATTACHMENTS

Attachment A– Explanation of Revisions to Revenue and Expenses Attachment B – Resolution 16-32



	Attachment A - Summary of Proposed Revisions (FY 2016-17)
Line	Note
3, 42	The SGVCOG held its first General Assembly in October 2016. Initially, it was anticipated that the SGVCOG would receive approximately \$10,500 in sponsorships to offset the cost of the event. Including ticket sales for attendees, the total revenues for the event were \$12,551. The total cost was \$10,500. Therefore, the SGVCOG netted approximately \$2,051 on this event.
5, 27	 Miscellaneous Revenue reflects revenue from two sources: MTA MOU administrative fees: The SGVCOG receives a 3% administrative fee associated with the funding that is used to contract with the SGVCOG Transportation/Metro Board Consultant. The total amount to be received in FY 2016-17 for administration is \$2,146. CalPERS Repayment: In November, the SGVCOG Governing Board took action to convert the Executive Director position from a consultant position to an in-house staff position due to a determination by CalPERS regarding the applicability of the Public Employment Pension Reform ACT (PEPRA) to this position. As a result of that action, CalPERS determined that the SGVCOG and the employee were required to submit payment for the CalPERS contribution that would have been withheld during the time in which the now-employee was employed as a consultant. The total amount of the contributions owed is approximately \$25,000. This includes both the employee and employer contribution. PEPRA prohibits employers from covering employee contributions for employees hired after January 1, 2013. Therefore, the employee is being invoiced for the employee share of the back payments (approximately \$11,000).
10, 24	In 2016, the SGVCOG Governing Board approved a three-year contract with SoCalGas (SCG) for administration of the San Gabriel Valley Energy Wise Partnership (SGVEWP). Typically, the SGVCOG does not expend its full budget. This program is primarily staffed through SGVCOG interns, and the full costs of the intern positions (including payroll taxes and overhead) are reimbursed through the grant. Staff is recommending increasing both the anticipated revenues and expenditures by \$20,000 to reflect additional SGVEWP projects and initiatives. There is no net impact as a result of this revision.
12, 57	SGVCOG staff recently completed work on the SCE CEESP Phase 3 grant, which funded projects related to energy efficiency including a green building guidebook, online permitting, and a home energy assessment program. In additional to staff labor and expenses, additional funding was including in the FY 2016-17 budget to reimburse cities for software costs associated with the online permitting task. However, no invoices were received and all work has been completed on this grant. Therefore, the final grant revenue and expenditures for FY 2016-17 reflect only SGVCOG labor and expenses. The final revenue calculation was reduced by \$32,004, from \$47,850 to \$15,845 and the final expenditure calculation was reduced by \$37, 525, from \$40,000 to \$2,475. The net impact of these changes was to increase net revenues by \$5,521.
13	In January 2017, the SGVCOG was awarded an additional \$80,000 towards its SGVEWP to assist the cities of West Covina, Pomona, South Pasadena and Monrovia



18	 with energy benchmarking. Energy benchmarking allows cities to inventory their facilities' energy usage and compare it to similar facilities. All work will be completed in-house and must be completed by December 2017. Because this grant is paid on a reimbursement basis, only half of the grant award (\$40,000) is being included in the FY 2016-17 budget. The remainder will be included in the FY 2017-18 budget. SGVCOG General Counsel has been directed by the Executive Committee to perform work outside of the scope of the retainer services related to ongoing communication from CalPERS. General Counsel estimates that the cost for this work will not exceed \$5,000.
20	In February 2016, the Governing Board approved a contract with Vincenti Lloyd and Stutzman for treasurer services. The scope of work includes reviewing the quarterly financial reports and reporting to the Executive Committee. The annual budget is not to exceed \$22,500, and the costs are shared between ACE and SGVCOG. It was originally anticipated that the majority of the costs (75%) would be attributed to reviewing ACE's financial documents. However, the allocation of time currently averages approximately 60/40, weighted towards review of SGVCOG financial documents. Therefore, staff is recommending that the budget be revised to increase the anticipated annual costs by \$8,500, from \$5,000 to \$13,500.
21, 46	Staff is recommending increasing the budget for both financial/accounting services and administrative services by \$4,000 and \$5,000 respectively, reducing net revenues by \$9,000. Both of these services are provided by ACE staff via Memorandums of Understanding that were approved by the Governing Board in February 2016. ACE administrative and finance staff have assisted on special projects this year, including the preparation of the SGVCOG's updated financial policy and participation in the Caltrans pre-award audit. These increases reflect the additional labor associated with assisting on these efforts.
23, 25, 26, 44	 Adjustments to these budget items are related to two actions taken by the SGVCOG Governing Board: Executive Director position: As discussed above, in November, the SGVCOG Governing Board took action to convert the Executive Director position from a consultant position to an in-house staff position. The annual salary for this position is \$150,000, and there are additional costs associated with benefits, taxes, and PERS contributions. The line items associated with staff salaries, benefits, and PERS/Employer Taxes were increased to reflect the conversion of this position (pro-rated to a seven-month period from December – June). The benefits line item also includes \$9,800 in back payment of health insurance benefits to the employee (\$700 X 14 months). The line item for management consultant services was reduced by \$91,000 to reflect termination of that agreement with Kelly Associates Management Group effective December 1, 2016. SGVEWP Position: In January 2017, the Governing Board approved addition of a new limited-term management analyst position to manage the SGVEWP. The cost of this position, including salary, benefits, and overhead, will be fully reimbursed by the SGVEWP. Staff is currently undertaking a recruitment for this position and anticipates that the position will be filled by March 2017.



	Therefore, the staff salaries, benefits, and PERS/Employers Taxes line items					
	were adjusted to reflect the four-month pro-rated cost of this position					
	(\$21,150).					
52	In March, the SGVCOG President formed the Ad Hoc ACE/ Large Capital Project					
	Subcommittee to review and make recommendations related to the future of the					
	SGVCOG and whether it should be primarily a planning agency or should it also have					
	the internal capacity to implement and build large capital projects. The ad hoc					
	committee began meeting in August and presented its initial recommendations to the					
	Governing Board in January. In September, the Governing Board approved an					
	amendment to the Budget that provided up to \$10,000 to hire a technical consultant					
	to assist this committee and provide information, recommendations, and research.					
	However, all work has been completed in-house. Therefore, staff is recommending					
	eliminating this expenditure. The net impact of this change is to increase net revenues					
	by \$10,000.					



						Attac	hm	ent A
		Adopted Budg	get	Adopted Amendment	Proposed		Ch	ange (+/·
1	Concreting Income	FY 16/17		#1		#2)
1 2	General Operating Income Member Dues	\$ 745,9	000	\$ 745,909	¢	745,909	¢	
23	Sponsorships	ϕ 743,5	09	\$ 743,909 10,500	¢		ֆ \$	2,051
4	Hero Revenue	12,0)00	12,000		12,000		2,031
5	Miscellaneous Revenue	12,0	-00	2,500		13,146	φ \$	10,646
6	Interest	1.(000	1,000		1,000		-
7	Total General Operating Income	758,9		771,909		784,606	-	
8	Grants & Special Project Income							
9	MTA Consultant	88,4	13	88,413		88,413	\$	-
10	Energy Wise (SGVEWP) - Gas	80,0	000	80,000		100,000	\$	20,000
11	Energy Wise (SGVEWP) - Edison	109,0)00	109,000		109,000	\$	-
12	SCE CEESP Phase 3 Grant	47,8	\$50	47,850		15,846	\$	(32,004)
13	SGVEWP Strategic Plan Grant					40,000	\$	40,000
14	Total Grants & Special Project Income	325,2	:63	325,263		353,259		
15	Total Income	1,084,1	.72	1,097,172		1,137,865	-	
16	General Operating Expenses							
17	Ongoing Operational Contracts							
18	Legal Services	30,0)00	30,000		35,000	\$	5,000
19	Financial Audit Services	20,0)00	20,000		20,000	\$	-
20	Treasurer	5,0	000	5,000		13,500	\$	8,500
21	Financial/Accounting Services (ACE)	28,0)00	28,000		32,000	\$	4,000
22	Personnel							
23	Salaries & Deferred Compensation	260,0		260,000		364,167	\$	104,167
24	Internship Program	40,5	600	40,500		60,500	\$	20,000
25	Benefits	33,6	500	33,600		56,700	\$	23,100
26	PERS & Employer Taxes	19,1	.62	19,162		34,122	\$	14,960
27	Calpers Payment (Includes FY 2015-16)		-	-		25,000	\$	25,000
28 29	Staff Training and Professional Development PER Unfunded Liability	5,0	000 -	5,000		5,000	\$	-
30	General & Administrative							
31	Rent & Parking	72,6	527	72,627		72,627		-
						Ite	m	#19

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Attachment A

		Adopted Budget FY 16/17	Adopted Amendment #1	Proposed Amendment #2	Change (+/·)
32	Utilities	8,025	8,025	8,025	\$-
33	Postage	2,000	2,000	2,000	\$ -
34	Equipment & Software Acquisition	10,000	10,000	10,000	\$ -
35	Storage	2,671	2,671	2,671	\$ -
36	Office Supplies	5,000	5,000	5,000	\$ -
37	Miscellaneous maint/ops expense	5,000	5,000	5,000	\$ -
38	Meeting/Travel	40,000	40,000	40,000	\$ -
39	Dues & Subscriptions	3,500	3,500	3,500	\$ -
40	Administrative Fees	3,500	3,500	3,500	\$ -
41	Insurance	8,000	8,000	8,000	\$ -
42	General Assembly	-	13,000	10,500	\$ (2,500)
43	Consultant Services				
44	Management Consultant Services	156,000	156,000	65,000	\$ (91,000)
45	MTA Board Support	106,090	106,090	106,090	\$ -
46	Transportation Techinical Support (ACE)	30,000	30,000	30,000	\$ -
47	Administrative Support (ACE)	20,000	20,000	25,000	\$ 5,000
49	Media/Public Relations	2,000	2,000	2,000	\$ -
50	Information Technology	2,000	2,000	2,000	\$ -
51	Grant Writing Services	50,000	50,000	50,000	\$ -
52	Transportation Consultant	-	10000	-	\$ (10,000)
52	Direct Expenses				
53	Board Stipends & Taxes	11,000	11,000	11,000	\$ -
54	Printing / Publication	12,000	12,000	12,000	\$ -
55	Direct Grant Expenses		-		
56	SGVEWP Edison & Gas Expenses	40,000	40,000	40,000	\$ -
57	SCE CEESP Phase 3 Expenses	40,000	40,000	2,475	\$ (37,525)
58	Total Expenditures	1,070,675	1,093,675	1,162,376	
59	Net income (Loss)	\$ 13,497	\$ 3,497	\$ (24,511)	

RESOLUTION NO. 17-03

RESOLUTION OF THE SAN GABRIEL VALLEY COUNCIL OF GOVERNMENTS (SGVCOG) APPROVING AMENDMENT #2 TO THE FY 2016-17 BUDGET

WHEREAS, the SGVCOG Governing Board adopted the FY 2016-17 Budget on May 19, 2016;

WHERAS, annual budget serves as the basis for the SGVCOG's programs and activities;

WHEREAS, since the adoption of the budget the SGVCOG has updated information regarding revenues and expenditures;

NOW, THEREFORE, BE IT RESOLVED that the Governing Board approves Amendment #2 to the FY 2016-17 budget to incorporate the following changes (as shown in Exhibit A):

- 1. Increase Sponsorship revenues by \$2,051 from \$10,500 to \$12,551.
- 2. Increase Miscellaneous revenues by \$10,646 from \$2,500 to \$13,146.
- 3. Increase Energy Wise (Gas) revenues by \$20,000 from \$80,000 to \$100,000.
- 4. Reduce revenues by \$32,004 from the CEESP Phase 3 grant, from \$47,850 to \$15,846.
- 5. Add SGVEWO Strategic Plan Grant revenues of \$40,000.
- 6. Increase Legal Services expenses by \$5,000 from \$30,000 to \$35,000.
- 7. Increase Treasurer expense by \$8,500 from \$5,000 to \$13,500.
- 8. Increase Financial/Accounting Services expenses by \$4,000, from \$28,000 to \$32,000.
- 9. Increase Salaries & Deferred Compensation expense by \$104,167 from \$260,000 to \$364,167.
- 10. Increase Internship Program expenses by \$20,000 from \$40,500 to \$60,500.
- 11. Increase Benefits expenses by \$23,100 from \$33,600 to \$56,700.
- 12. Increase PERS and Employer Taxes expenses by \$14,960, from \$19,162 to \$34,122.
- 13. Add Calpers Payment expenses of \$25,000.
- 14. Reduce General Assembly expenses by \$2,500 from \$13,000 to \$10,500.
- 15. Reduce Management Consultant Services by \$91,000 from \$156,000 to \$65,000.
- 16. Increase Administrative Support expenses by \$5,000, from \$20,000 to \$25,000.
- 17. Remove Transportation Consultant expenses, currently budgeted at \$10,000.
- 18. Reduce CEESP Phase 3 expenses by \$37,525, from \$40,000 to \$2,475.

PASSED AND ADOPTED by the Governing Board of San Gabriel Valley Council of Governments, County of Los Angeles, in the County of Los Angeles, State of California, on the 16th day of February, 2017.

San Gabriel Valley Council of Governments

Gene Murabito, President

Item #19 Page 7 of 8 Resolution No. 17-03 Page 2 of 2

Attest:

I, Philip A. Hawkey, Executive Director and Secretary of the Board of Directors of the San Gabriel Valley Council of Governments, do hereby certify that Resolution 17-03 was adopted at a regular meeting of the Governing Board held on the 16th day of February, 2017, by the following roll call vote:

AYES:

NOES:

ABSTAIN:

ABSENT:

Philip A. Hawkey, Secretary

REPORT

DATE: February 16, 2017

TO: SGVCOG Governing Board

FROM: Phil Hawkey, Executive Director

RE: AD HOC LEGISLATIVE COMMITTEE

RECOMMENDED ACTION

Appoint to the Ad Hoc Legislative Committee: Juli Costanzo, City of San Gabriel; Bob Pacheco, City of Walnut; Ginna Escobar, City of Pomona; Kevin Stapleton, City of Covina; Thomas Wong, SGV Water Districts; Juventino Gomez, City of El Monte; and Chris Freeland, City of West Covina.

BACKGROUND

The SGVCOG Legislative Ad-Hoc Committee began meeting in October 2016. The goal of this Committee was to develop a recommended scope of work and process to establishing a legislative committee. It included participation from the following agencies: Covina, El Monte, Glendora, Rosemead, Walnut, Water Districts, and West Covina.

The key recommendations are as follows:

- The Legislative Committee would operate as an Ad-Hoc Committee for one Legislative cycle to determine how a permanent Policy Committee could best serve the COG.
- Committee membership will have seven members as follows: four Governing Board delegates or alternates and three outside members including one City Manager.
- The SGVCOG 1st Vice President will chair the Committee.
- Policy Committees will continue to identify pertinent legislation and make recommendations directly to the Executive Committee and Governing Board and copy the Legislative Committee.
- The Legislative Committee will be responsible for tracking legislation referred by the Committee members and Policy committees.
- <u>Only</u> if there is an extreme urgency on legislation will the Legislative Committee recommend legislation directly to the Executive Committee for the consideration of the Governing Board.

On January 19, 2017, the Governing Board adopted the proposed Committee structure and a call for Committee nominations was called.

APPOINTMENTS

Individuals that were interested in being appointed were required to submit their names to COG Staff by February 2nd, 2017 at 5:00 pm. Based on the adopted Committee structure, membership



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was capped at (7) members four (4) COG members one of which needed to be from the Executive Committee and three (3) outside members one of which needed to be from the City Manager TAC. The 1st Vice President will Chair the Committee and appoint the committee members based on submitted nominations until a regular committee is established. Those individuals selected by the 1st Vice President are as follows:

(4) COG members:

- Juli Costanzo, City of San Gabriel
- Bob Pacheco, City of Walnut
- Ginna Escobar, City of Pomona
- Kevin Stapleton, City of Covina

(3) outside members:

- Thomas Wong, SGV Water Districts
- Juventino Gomez, City of El Monte
- Chris Freeland, City of West Covina

Prepared by: _

Christian Cruz

Management Analyst

Approved by: arisa Creter

Marisa Creter Assistant Executive Director



REPORT

- DATE: February 16, 2017
- TO: SGVCOG Governing Board

FROM: Phil Hawkey, Executive Director

RE: ACE/LARGE CAPITAL PROJECTS AD HOC COMMITTEE REPORT

RECOMMENDED ACTIONS

- 1. Approve the report of the ACE/Large Capital Projects Ad Hoc Committee.
- 2. Direct staff to undertake the necessary actions to develop and staff a new Transportation Planner position (i.e. develop near-term funding plan for position, prepare revisions to SGVCOG salary resolution, develop job description, and initiate recruitment).
- 3. Develop a multi-year plan to integrate ACE, as an ongoing integral part of the SGVCOG, to allow for potential future capacity to construct capital projects in the San Gabriel Valley pending future specific direction from the Governing Board. Report back within six months.
- 4. Direct ACE and SGVCOG staff to further integrate administrative functions.
- 5. Consult with legal counsel of ACE and SGVCOG to identify necessary changes to SGVCOG JPA and Bylaws.

BACKGROUND

As part of its Strategic Planning process in early 2016, the SGVCOG Governing Board identified the need to conduct an assessment about the future of ACE and the role of the SGVCOG in planning, funding, and constructing large capital projects. As a result, the SGVCOG president, Gene Murabito, formed an Ad Hoc Committee with the purpose of studying and fully exploring these issues. The ACE/ Large Capital Projects Ad Hoc Committee was tasked with assessing the future of the SGVCOG and whether it should be primarily a planning agency or should it also have the internal capacity to implement and build large capital projects. A key issue relates to the future of ACE and whether it should dissolve upon completion of its mission in six years or should ACE be reformed and restructured as a division of the SGVCOG that would be responsible for the construction of large capital projects in the San Gabriel Valley.

At its January 2017 meeting, the Governing Board received the ACE/Large Capital Projects Ad Hoc Committee Draft Report for informational purposes only, with the intention that Governing Board members have time to review it and be prepared to vote on its acceptance at this meeting. Since the January Governing Board meeting, members of the Ad Hoc Committee met with Caltrans District 7, including the Chief Deputy Directors and several Deputy District Directors. Caltrans was very receptive to a continued and expanded role of ACE, particularly in functional areas that are difficult for Caltrans due to regulations and long approval processes such as right-of-way acquisition and design/build contracting. If the Governing Board opts to move forward with ACE in this role, Caltrans recommended establishing a master agreement that defines the cooperative relationship. This would be similar to what they have established with SANBAG and SANDAG.



Item #21 Page 1 of 12 Staff is seeking direction on the following near-term actions:

- Creating a new Transportation Planner/Program Manager position
- Developing a plan to fully integrate ACE staff functions into the SGVCOG
- Affirming the continuation of ACE with the potential to take on an expanded role pending the delivery of a long-term plan for integration

Transportation Planner/Program Manager

With the passage of Measure M, San Gabriel Valley transportation projects and programs will receive more than \$3 billion in local sales tax funds over the coming decades¹. Measure M funding will be passed through eight programs established by the SGVCOG. Over the course of the Ad Hoc Committee's work, it became apparent that whatever organizational form emerged from the effort, it must include added capacity for the SGVCOG to plan and program several categories of the Measure M funding; possibly as soon as Fall 2017.

The Transportation Planner/Program Manager would be responsible for working with cities, technical committees, and Metro on planning and programming in each of the funding categories. Together, they would develop project design standards, scope, tasks, costs, and timeline, before making recommendations to decision-making bodies. Subject to Governing Board direction, SGVCOG staff would work with Metro staff to develop a Memorandum of Understanding (MOU) to fund this position using Measure M funding. It is anticipated that this would be similar in structure to the existing agreements that South Bay and Gateway COGs have to utilize Measure R funding for this purpose. Once an MOU was developed and approved by the Governing Board, staff would incorporate this funding in the FY 2017-18 budget. At the same time, staff would develop a job description, conduct a salary survey of similar positions, and present an updated salary resolution to create this new classification. It is anticipated that this could be completed as early as March 2017. This would allow for the position to be recruited and filled in early FY 2017-18.

ACE/COG Staff Integration

The COG currently contracts with ACE for Financial Accounting and Budget Management services, for Payroll and Human Resource support, for Information Technology assistance, and for Transportation Planning leadership. This support is provided through three Memorandums of Understanding (MOUs) between ACE and the COG. Under the terms of these MOUs, the COG pays fully burdened rates for these services and ACE is reimbursed for all staff time spent on COG projects. Staff will review these MOUs and work with ACE to develop cost-effective strategies for integrating current functions. Additionally, ACE and COG staffs will work to determine how other functions performed by ACE staff (e.g. contracts management, auditing, grant writing and government relationship) could be utilized by the COG to support the COG's core activities and strategic plan.

¹ \$1.019 billion in Measure M funding will be directly subvented to the Foothill Goldline Construction Authority for construction of Foothill Gold Line Phase 2B.



Long-Term Integration Plan

ACE and COG staff will work to develop a long-term integration plan that will address the questions and issues identified by the Ad Hoc Committee, the City Managers' Steering Committee, and the Governing Board. Staff will report back monthly to the Ad Hoc Committee, provide an interim update to the Governing Board, and present a final report to the Governing Board no later than July 2017. Questions to be addressed in the report include the following:

- What changes are needed in the SGVCOG Joint Powers Authority and the SGVCOG By-Laws to expand the authority of ACE to serve the entire San Gabriel Valley?
- What changes are appropriate for the ACE governance board structure?
- What will be the process for SGVCOG /ACE to decide to take responsibility for a major capital project?
- How can SGVCOG and ACE personnel structures be better integrated?
- How can the organization be structured to minimize ACE staffing needs while expanding and contracting capacity to manage capital projects?
- How can project liability be managed in order to mitigate SGVCOG member exposure?
- How can organizations and agreements be structured to guarantee that project cost overruns do not create a financial exposure for SGVCOG members?
- How can the COG insure that any CalPERS liability of ACE is paid from ACE resources?

The ACE/Large Capital Projects Ad Hoc Committee Report will be reviewed and acted upon at the February 16 Governing Board meeting. The results of the Caltrans meeting are incorporated into the report as the only change from the version received by the January Governing Board. Staff recommends acceptance of the recommended actions and seeks guidance on near-term actions.

Prepared by:

Eric Wolf

Senior Management Analyst

Approved by:

reter

Marisa Creter Assistant Executive Director

ATTACHMENTS

Attachment A – ACE/Large Capital Projects Ad Hoc Committee Report



Item #21 Page 3 of 12



OFFICERS

President Gene Murabito

P⁺ Vice President Kevin Stapleton

2nd Vice President Cynthia Sternquist

3rd Vice President Margaret Clark

MEMBERS Alhambra Arcadia Arusa **Baldwin Park** Bradbury Claremont Covina Diamond Bar Duarte El Monte Glendora Industry Irwindale La Cañada Flintridge La Puente La Verne Monrovia Montebello Monterev Park Pasadena Pomona Rosemead San Dimas San Gabriel San Marino Sierra Madre South El Monte South Pasadena Temple City Walnut West Covina First District, LA County

Fourth District, LA County Unincorporated Communities Fifth District, LA County Unincorporated Communities SGV Water Districts

Unincorporated Communities

January 19, 2017

President Gene Murabito, San Gabriel Valley Council of Governments Governing Board, San Gabriel Valley Council of Governments

RE: ACE/LARGE CAPITAL PROJECTS AD HOC COMMITTEE DRAFT REPORT

Dear President Murabito and Governing Board Members:

Based on your desire that the SGVCOG conduct an assessment of the future of the Alameda Corridor-East Construction Authority (ACE) and the role of the SGVCOG in planning, funding, and constructing large capital projects, I am submitting the attached draft report for your consideration, discussion, and potential adoption over the coming months. This report is the culmination of diligent work completed by the ACE/Large Capital Projects Ad Hoc Committee and presents the context, process, and recommendations of their exhaustive work.

The Ad Hoc Committee worked with thoughtfulness and patience, meeting twice a month for more than half a year in order to thoroughly discover and scrutinize all aspects of this important decision. With the passage of Measure M and the knowledge that San Gabriel Valley will receive over \$3 billion in the coming decades, the committee's efforts took on added importance. There was strong consensus for hiring a Transportation Planner to support Measure M planning and programming, and for better integrating the relationship between the ACE staff and the SGVOCG staff. Further study will be devoted to what role ACE should play in transportation construction management and the nuances involved in completing a transition to that role.

I would like to thank the committee for their professionalism and care. They respectfully addressed every point of view and acted at all times with concern for the long term health of the SGVCOG, as well as the reputation and benefit of San Gabriel Valley. I welcome your thoughts and ideas in response to this draft report.

Sincerely,

Wohn Fasana Chair, ACE/Large Capital Projects Ad Hoc Committee San Gabriel Valley Council of Governments

Report of the ACE/ Large Capital Projects Ad Hoc Committee

EXECUTIVE SUMMARY:

The ACE/Large Capital Projects Ad Hoc Committee was appointed in June, 2016 by SGVCOG President Gene Murabito to study the future role of the SGVCOG as a planning agency and possibly modifying the role of ACE (Alameda Corridor-East Construction Authority) in order to give the SCVCOG the ability to implement and construct capital projects. The Ad Hoc Committee undertook the following activities:

- Studied the history of the SGVCOG and ACE;
- Evaluated the issues of risks and liability involved with construction;
- Examined the liabilities of PERS for both ACE and SGVCOG;
- Explored four case studies of major projects that might benefit from a more active role by the SGVCOG in construction;
- Compared how other COGs operate; and
- Developed guiding principles to identify core issues that should influence any decision about the future of the SGVCOG.

With the passage of Measure M in November 2016, the San Gabriel Valley region is now guaranteed to receive over \$3.3 billion in funding over the next 40 years, including hundreds of millions of dollars for transportation programs to be administered through the SGVCOG. It is important to note that the Measure M funds are intended to be leveraged in securing matching state, federal or other funds which will be needed to complete most, if not all, of the SGVCOG's priority projects.

The Ad Hoc Committee is recommending to the Governing Board that the SGVCOG expand its organizational capacity by creating a transportation planning division and hire a transportation planner to manage the implementation of Measure M in the San Gabriel Valley. In addition, the Ad Hoc Committee recommends that the SGVCOG develop a plan for integrating ACE as an integral part of the COG to allow for the potential to construct capital projects throughout the San Gabriel Valley pending specific direction from the Governing Board.

RECOMMENDED ACTION:

- 1. Approve the report of the ACE/Large Capital Projects Ad Hoc Committee.
- 2. Direct staff to undertake the necessary actions to develop and staff a new Transportation Planner position (i.e. develop near-term funding plan for position, prepare revisions to SGVCOG salary resolution, develop job description, and initiate recruitment).
- 3. Develop a multi-year plan to integrate ACE, as an ongoing integral part of the SGVCOG, to allow for potential future capacity to construct capital projects in the San Gabriel Valley pending future specific direction from the Governing Board. Report back within six months.
- 4. Direct ACE and SGVCOG staff to further integrate administrative functions.
- 5. Consult with legal counsel of ACE and SGVCOG to identify necessary changes to SGVCOG JPA and Bylaws.

1 Item #21 Page 5 of 12

BACKGROUND:

ACE was created by the SGVCOG in 1998 as a subsidiary of the SGVCOG. It was created with a specific narrow mission to address the traffic congestion caused by the expansion of freight rail traffic from the Ports of Los Angeles and Long Beach. For the past 18 years, ACE has had great success in securing more than \$1.6 billion in funding to construct grade separations to facilitate freight railroad movement through the southern portion of the San Gabriel Valley.

The mission of the ACE project is approaching completion in the next few years, and the SGVCOG must determine next steps. The expertise and excellent reputation of the ACE organization presents an opportunity to address an expanded and new scope of projects, but there are inherent risks and costs with this type of new endeavor.

In addition, with the passage of Measure M in Los Angeles County in November 2016, the SGVCOG will be responsible for guiding the allocation and implementation of over \$3.3 billion in capital projects and programs. The SGVCOG will either need to expand its capacity to handle these funds, or allow Metro to manage the funds in a manner guided by the advice of the SGVCOG.

As part of its Strategic Planning process in early 2016, the SGVCOG Governing Board identified the need to conduct an assessment about the future of ACE and the role of the SGVCOG in planning, funding, and constructing large capital projects. As a result, the SGVCOG president, Gene Murabito, formed an ad-hoc committee with the purpose of studying and fully exploring these issues.

Existing Structure

Currently, ACE operates as a subsidiary unit of the SGVCOG, but as a quasi-independent agency reporting to the ACE Board of Directors. ACE has a separate Chief Executive Officer who reports to the ACE Board, and all ACE employees report to the Chief Executive Officer. As specified in the SGVCOG JPA and bylaws, the SGVCOG Governing Board is responsible for approving ACE's scope of projects and annual budget. All other functions, including approving contracts, property acquisition, and hiring of staff, are delegated to the ACE Board of Directors. The ACE Board of Directors is comprised of the following members (all of which have, or did have, at least one ACE project within their jurisdiction):

- LA County
- El Monte
- Industry
- Montebello
- Pomona
- San Gabriel

Additionally, the SGVCOG President or his/her designee serves on the Board as a voting member.

In February 2015, the SGVCOG Governing Board approved a memorandum of understanding (MOU) with ACE to have ACE staff provide technical assistance related to transportation planning. Under this MOU, the CEO of ACE is compensated by SGVCOG to periodically perform the functions of the Transportation Director for the SGVCOG. This role was most active in the

2 Item #21 Page 6 of 12 development of the mobility matrix, as well in the communications with Metro and Caltrans on behalf of the SGVCOG. This work by the CEO of ACE as the Transportation Director of SGVCOG entails only a few hours a month and compensation from the SGVCOG is paid to ACE, which offsets the compensation that the CEO receives from ACE.

In February 2016, the SGVCOG Governing Board approved two additional MOUs to allow ACE staff to provide administrative/HR, IT and financial management support services. ACE is fully reimbursed for these labor costs.

Committee Purpose, Members, and Process

The ACE/ Large Capital Projects Ad Hoc Committee was tasked with assessing the future of the SGVCOG and whether it should be primarily a planning agency or should it also have the internal capacity to implement and build large capital projects.¹ A key issue relates to the future of ACE and whether it should close operations and dissolve upon completion of its mission or should ACE be reformed and restructured as a division of the SGVCOG that would be responsible for the construction of large capital projects in the San Gabriel Valley.

Two alternative future roles considered were as follows:

- 1. The SGVCOG should focus on being a planning agency that concentrates on assessing the needs of the San Gabriel Valley, developing proposals and plans that address those needs, pursuing grants and funding sources to pay for programs and capital projects, including transportation and capital improvements, and collaborating with appropriate agencies to construct the large capital improvements; OR
- 2. The SGVCOG should expand its organizational capacity from strictly a policy and planning agency, to become a construction agency as well. In addition to planning for transportation and large capital projects, the SGVCOG might take responsibility for managing the implementation of, and even constructing, these projects. These projects might include new highway construction, bridges, freeway interchanges, and bicycle paths, as well as non-transportation projects (e.g. storm water facilities).

The Committee considered several variations of each alternative.

The Ad Hoc Committee was comprised of the following members:

- John Fasana, Councilmember, City of Duarte, Chair
- Gene Murabito, Mayor of Glendora and SGVCOG President
- Terry Tornek, Mayor, City of Pasadena
- Victoria Martinez, Vice Mayor, City of El Monte
- Jack Hadjinian, Councilmember, City of Montebello
- Cynthia Sternquist, Councilmember, City of Temple City
- Sam Pedroza, Mayor, City of Claremont

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¹ For the purposes of this report, the terms "planning", "programs" and "projects" are used as follows:

[•] Planning: studies to determine current infrastructure assessments, future infrastructure needs, feasibility studies, preliminary environmental reports, preliminary cost estimates, and potential funding sources.

[•] Programs: a group of projects intended to implement a specific subregional goal or need.

[•] Projects: individual infrastructure improvements that can be constructed as stand-alone projects with independent merit.

- Cruz Baca, Councilmember, City of Baldwin Park
- Javier Hernandez, Transportation Deputy, LA County District #1
- Dave Perry, Transportation Deputy, LA County District #5
- Linda Lowry, City Manager, City of Pomona
- David Liu, Public Works Director, City of Diamond Bar

Phil Hawkey, Executive Director of SGVCOG and Mark Christoffels, CEO of ACE, were advisory to the Ad Hoc Committee. SGVCOG staff Marisa Creter and Eric Wolf also assisted the work of the Ad Hoc Committee.

Throughout September and October, the committee discussed four case studies (SR-57/SR-60 Interchange, Greenway Network, SR-71 Completion, and I-605 Hot Spots) as a means of considering the role the SGVCOG and the ACE could play in construction planning and management. Considerable attention was paid to the issues of liability and risk management involved with construction. The experience of ACE demonstrated that prudent management with comprehensive insurance can protect the organization. The legal structure of the Joint Powers Authority makes it a stand-alone legal entity for which the member cities of the JPA are protected from legal liability.

The issue of CalPERS liability for the ACE organization was studied by the Ad Hoc Committee, especially recognizing that the agency may terminate in a few years. A review of audit reports concluded that more than adequate funds have been set aside at ACE to adequately cover its CalPERS obligations.

Next, the committee reviewed other COG organizational and governance models and determined that there are a wide variety of different Council of Government structures in California, each organized to meet specific regional needs, as well as funding and partnership opportunities.

The Ad Hoc Committee gave time to establish some overriding principles that should guide any future actions of the SGVCOG in addressing the needs of the San Gabriel Valley. Guiding Principles were created and approved by the Ad Hoc Committee, against which the committee's recommended future SGVCOG structure could be evaluated.

Context: Opportunities and Challenges

Measure M funding

With the passage of Measure M, San Gabriel Valley transportation projects and programs identified and prioritized by SGVCOG will receive more than \$3 billion in local sales tax funds over the coming decades. Significant Measure M funding will be passed through eight programs established by the SGVCOG expressly for San Gabriel Valley projects:

- (1) Active Transportation (\$231 million)
- (2) Bus System Improvement (\$55 million)
- (3) First/Last Mile and Complete Streets (\$198 million)
- (4) Highway Demand Management (\$231 million)
- (5) Goods Movement (\$33 million)
- (6) Highway Efficiency (\$534 million)
- (7) ITS/Technology (\$66 million)

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(8) Subregional Equity (\$199 million)

Over the course of the ad hoc committee's work, it became apparent that whatever organizational form emerges from the effort, it must include added capacity for the SGVCOG to manage the Measure M funding assigned to the San Gabriel Valley and to secure matching funds, as needed to complete project budgets.

Partner Agencies

Representatives from the Ad Hoc Committee met with key staff from Metro, including CEO Phil Washington, on November 29th. During that meeting, Metro staff referenced the Measure M Program Management Plan (PMP) that was presented to the Metro Board in October 2016. That report can be accessed here:

http://theplan.metro.net/wp-content/uploads/2016/11/report_prgm_mgmt_2016_11.pdf.

Metro indicated that the SGVCOG's proposal to take a more active role in planning, programming, and constructing projects and programs was consistent with the PMP, and Metro was supportive of subregional efforts that would facilitate projects being completed on-time and within budget.

A separate meeting was held with staff from Caltrans Region 7 for the purpose of identifying the relationship that might occur between Caltrans and the SGVCOG regarding constructing transportation projects. Caltrans was very willing, inviting the COG and ACE to take on projects on a case-by-case basis depending on Caltrans' capacity for management. They identified win-win areas such as Design and Rights-of-Way Acquisition that might more easily be accomplished by ACE due to complex Caltrans rules and processes. (It is important to note that ACE is currently constructing freeway improvements Lemon Avenue on- and off-ramps) related to a grade separation detour route under agreement with Caltrans and the Cities of Diamond Bar and Industry. So this relationship would not be entirely new.

GUIDING PRINCIPLES

The Ad Hoc Committee developed Guiding Principles intended to define the core elements of the organizational structure and operating requirements of any new agency or division within the SGVCOG that would take on planning, programming, and construction projects. The following guiding principles were approved by the Committee:

Threshold Criteria & Member Benefit

- SGVCOG action will result in a measurable benefit to the region and member cities and/or non-action will result in a measurable disadvantage or loss to the San Gabriel Valley region.
- Collaborative relationships with impacted communities, LA Metro, Caltrans, LA County and/or other entities are explored before SGVCOG acts to plan or implement a program or project.
- Majority support from SGVCOG members is secured before a major program or project is undertaken.²

² Preliminary concept planning is considered part of normal administration as part of assembling information for the SGVCOG Governing Board to consider as part of their review and approval of a program or project.

Liability & Risk

- Structures are in place, including proper insurance and indemnification, to ensure there is no financial exposure or increased legal liability to member cities as a result of SGVCOG taking action.
- Agreements have been defined for long term ownership and maintenance by a responsible entity of the completed project.

Financial Impact

- SGVCOG may pursue funding for planning activities that may, or may not, result in programs or projects, but could fund staff costs.
- SGVCOG will not proceed with a program or project without securing all funding sources necessary to complete the phase.
- Member agencies may volunteer to fund a program, project, or study through an assessment in which only the participating members benefit from the work.
- SGVCOG may secure short term financing to fund start-up costs or accelerate a program or project with approval of a majority of SGVCOG members.

Legal Authority & Project Oversight

- Action will conform to SGVCOG's existing legal authority. If it does not, all legal risks and changes to authority will be identified before taking action.
- Oversight may be performed by a new organization created by SGVCOG that could plan, program, or implement projects in the San Gabriel Valley, and the SGVCOG might enter into agreements with this organization for the completion of those programs or projects.

COMMITTEE RECOMMENDATIONS:

The Ad Hoc Committee considered various roles the SGVCOG could assume with respect to transportation planning, programming and construction, and the organizational and governance models necessary to support these new roles. In terms of potential roles, the Ad Hoc Committee considered a spectrum of possible activities the SGVCOG could assume. Example activities the SGVCOG could undertake (from least to most resource intensive) are listed below:

- Participate on selected consultation panels (with Metro as lead);
- Prioritize projects;
- Program and allocate funding, including managing a subregional call for projects;
- Lead the effort to advocate for additional funding for projects;
- Serve as lead for design; and
- Serve as lead for construction.

The key recommendations of the Ad Hoc Committee are:

 With the passage of Measure M, there developed strong consensus that, at a minimum, the SGVCOG should expand its transportation planning and programming capacity. Specifically, it was identified that the SGVCOG should hire a Transportation Planner who can coordinate all Measure M program management activities. This Transportation Planner, and potential future support staff, will be funded from Measure M revenues.

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2) The other major question then is what role should ACE have within the SGVCOG organization and its role in constructing new projects throughout the San Gabriel Valley. ACE should continue its current grade separation mission in the Alameda Corridor East while the SGVCOG develops a plan to integrate ACE as an integral part of the COG with future capacity to construct capital projects through the San Gabriel Valley pending future specific direction from the Governing Board.

Items to be considered as SGVCOG develops an integration plan include, but are not limited to:

- Changes to the SGVCOG Bylaws;
- Changes to the SGVCOG JPA;
- Financial decisions;
- ACE/SGVCOG staff integration (The attached organizational chart is representative of numerous options the Ad Hoc Committee considered.);
- Short and long range programs and projects; and
- Project/Program relationships with Metro and Caltrans.

With guidance from SGVCOG Governing Board, implementation of these recommendations will be presented in the form of Governing Board actions to amend the SGVCOG bylaws and Joint Powers Authority Agreement.

This report is being presented for information and discussion at the January 19, 2017 Governing Board meeting. The Governing Board will consider taking action to approve the recommendations included in the report at its February 16, 2017 meeting. If approved, actions that have budget impact, including the creation of a new transportation planner position, will be incorporated into the FY 2017-2018 budget, that will be presented to the Governing Board for adoption on May 18th, 2017. The Ad Hoc Committee will continue to meet monthly to monitor the development of the multi-year integration plan. Staff will present an update on the integration plan to the Governing Board by July 2017.

This report of the ACE/Large Capital Projects Ad Hoc Committee is submitted to the Governing Board with the endorsement of the Ad Hoc Committee as indicated below:

- John Fasana, Councilmember, City of Duarte Chair
- Gene Murabito, Mayor of Glendora and President SGVCOG
- Terry Tornek, Mayor, City of Pasadena
- Victoria Martinez, Vice Mayor, City of El Monte
- Jack Hadjinian, Councilmember, City of Montebello
- Cynthia Sternquist, Councilmember, City of Temple City
- Sam Pedroza, Mayor, City of Claremont
- Cruz Baca, Councilmember, City of Baldwin Park
- Javier Hernandez, Transportation Deputy, LA County District #1
- Dave Perry, Transportation Deputy, LA County District #5
- Linda Lowry, City Manager, City of Pomona
- David Liu, Public Works Director, City of Diamond Bar

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Attachment A February 16, 2017 Revised 2/7/2017

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REPORT

DATE: February 16, 2017

TO: SGVCOG Governing Board

FROM: Phil Hawkey, Executive Director

RE: LOS ANGELES COUNTY MEASURE H (1/4 CENT SALES TAX FOR HOMELESS SERVICES)

RECOMMENDED ACTION

Provide direction to staff.

BACKGROUND

On December 6, 2016, the Los Angeles County Board of Supervisors (BOS) unanimously voted to place a quarter-cent sales tax measure for homeless services on the March 7, 2017, ballot (Attachment A). This measure would raise an estimated \$355 million annually and would sunset after ten years. The funding would support the strategies identified in the County Wide Homeless Initiative Plan (HI). Specifically, the funding would support the following strategies:

- Provide homeless prevention assistance for families and individuals;
- Provide, subsidized housing to disabled individuals utilizing federal housing subsidies and partner with cities to expand rapid re-housing;
- Provide family reunification subsidies and interim/bridge housing for those exiting institutions;
- Increase and subsidize employment for homeless adults as well as veterans' benefits advocacy;
- Provide case management and services for jail in-reach, regional integrated re-entry network, and for the criminal record clearing project;
- Provide mental health, substance use, counseling services, and rental subsides for permanent supportive housing;
- Create a coordinated county-wide outreach system, strengthen the coordinated entry system, enhance the emergency shelter system, and enhance services for transition age youth; and
- Increase affordable homeless housing and preserve current homeless housing for families and individuals;

This measure needs a two-thirds majority in order to pass, and it will complement Measure HHH, which was passed by voters in the City of Los Angeles in November 2016. Measure HHH authorizes \$1.2 billion in general bonds for capital construction of housing for the homeless.



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PLANNING AND IMPLEMENTATION PROCESS

If Measure H passes, the BOS intends to develop recommendations for the distribution of funding through an inclusive planning process. The proposed schedule is as follows:

- Mid-March: Review process and eligible Strategies
- April: Discuss and develop recommendations for funding
- April/May: Seek community input on the recommendations
- Early May: Discuss community feedback and outreach
- Late May: Homeless Policy Deputies meeting to review and discuss recommendations to the BOS
- June: BOS meeting to review/deliberate on recommendations

As a part of this process, Measure H Revenue Planning Process Group will be formed to provide recommendations on the utilization of the revenue from Measure H to the BOS. That group will be comprised of representatives from various L.A. County departments, homeless service providers, homeless policy experts, and representatives from each area COG. The SGVCOG will be allowed two representatives to participate in the revenue planning group and it is expected that the group will meet four times. There will be an opportunity for public input after the third meeting and recommendations developed from this group are expected to go to the BOS on June 13th for final approval.

It is anticipated that cities and service providers will be eligible to apply for funds through a competitive process. The funds would be distributed to LA County Service Planning Areas (SPAs) based on need, utilizing the most recent Los Angeles Homeless Services Authority (LAHSA) count data. Each SPA's estimated homeless population is as follows:

- **SPA-1 (Antelope Valley):** 3,038 (7%)
- SPA-2 (San Fernando Valley): 7,094 (16%)
- SPA-3 (San Gabriel Valley): 2,612 (6%)
- SPA-4 (Metro Los Angeles): 11,860 (27%)
- SPA–5 (West Los Angeles): 4,659 (11%)
- SPA-6 (South Los Angeles): 7,459 (17%)
- SPA-7 (East Los Angeles): 3,469 (8%)
- **SPA-8 (South Bay):** 3,669 (8%)

In anticipation of Measure H providing an ongoing revenue source for homeless services, the BOS directed the Community Development Commission develop a proposed Memorandum of Understanding (MOU) with cities and public housing authorities. These MOUs are intended to support the creation of additional Permanent Supportive Housing (PSH) by codifying existing informal agreements to guide case management services, increase, coordination, identify priority populations and incentivize the participation of other jurisdictions. The report and framework was provided to the BOS on December 9, 2016 (Attachment C).

SGVCOG COMMITTEE REVIEW

The SGVCOG Homelessness Committee reviewed Measure H at its January 2017 meeting and approved a motion to forward Measure H to the Governing Board to consider support.



Item #22 Page 2 of 31 This item was also reviewed at the February City Managers' Steering Committee meeting. The Steering Committee recommended that the SGVCOG not take a position on this measure. Their recommendation was based on the following concerns:

- **Revenue Planning Process:** The enabling ordinance does not provide any detailed information regarding the use of funding, beyond indicating that the funding will be used to support the County-wide Homeless Initiative. For example, it does not include information about how funding will be distributed across the County (i.e. will funding be allocated by SPA according to homeless count data or will another formula be used?). It also does not address whether all funds will be allocated competitively or if any agencies will receive a direct allocation. Additionally, while the LA County CEO's Office has committed to forming a Measure H Revenue Planning Process Group, that is not identified in the ordinance.
- **Coordination with Cities:** The enabling ordinance does not indicate how the County will work with cities to ensure that projects and programs that are funded through Measure H and implemented with concurrence and in coordination with cities. The City Managers' Steering Committee expressed concern that the funding could be used to support projects and programs for which there was local opposition and that cities would not have any channel through which to address these concerns with the County. Alternatively, if the property where the proposed project or program is sited is owned by the County, it could be outside local zoning standards.
- Composition of Citizen's Oversight Advisory Board: The ordinance references a Citizen's Oversight Advisory Board, which has the authority to review all expenditures related to the measure. This board would be comprised of five members, with each member of the Board of Supervisors appointing one member. The ordinance requires that at least one member have financial expertise and one have expertise related to homeless services. As this is the only advisory board referenced in the ordinance, the City Managers' Steering Committee expressed concern that it does not include any city representatives.

Staff is seeking direction from the Governing Board.

Prepared by: _____

Christian Cruz Management Analyst

Approved by:

vura (rotor

Marisa Creter Assistant Executive Director

ATTACHMENTS

Attachment A – Measure H Enabling Ordinance Attachment B – Tax Measure Overview and Strategies Eligible for Funding Attachment C – MOU Framework Report



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ORDINANCE NO.

An ordinance amending Title 4, Revenue and Finance of the Los Angeles County Code, to add Chapter 4.73—Transactions and Use Tax to Prevent and Combat Homelessness, relating to a special countywide transactions and use tax to prevent and combat homelessness within Los Angeles County.

The people of the County of Los Angeles ordains as follows:

SECTION 1. Chapter 4.73 is hereby added to read as follows:

Chapter 4.73

Transactions and Use Tax to Prevent and Combat Homelessness

Sections:

- 4.73.010 Title.
- 4.73.020 Operative Date.
- 4.73.030 Purpose.
- 4.73.040 Expenditure Plan.
- 4.73.050 Special Account.
- 4.73.060 Community Oversight and Accountability.
- 4.73.070 Accountability Measures.
- 4.73.080 Contract with State.
- 4.73.090 Transactions Tax Rate.
- 4.73.100 Place of Sale.
- 4.73.110 Use Tax Rate.
- 4.73.120 Adoption of Provisions of State Law.
- 4.73.130 Limitations on Adoption of State Law and Collection of Use.
- 4.73.140 Permit Not Required.

- 4.73.150 Exemptions and Exclusions.
- 4.73.160 State Law Amendments.
- 4.73.170 Amendment of Ordinance.
- 4.73.180 Enjoining Collection Forbidden.
- 4.73.190 Severability.
- 4.73.200 Effective Date.
- 4.73.201 Execution.
- 4.73.010 Title.

This Chapter shall be known as the "Transactions and Use Tax to Prevent and Combat Homelessness" ordinance. The County of Los Angeles hereinafter shall be called "County." This ordinance shall be applicable in the incorporated and unincorporated territory of the County.

4.73.020 Operative Date.

Except as provided for in Section 4.73.050, the "Operative Date" means the first day of the first calendar quarter commencing more than 110 days after the adoption of this ordinance, the date of such adoption being as set forth below.

4.73.030 Purpose.

This ordinance is adopted to achieve the following and directs that the provisions hereof be interpreted in order to accomplish those purposes:

A. To impose a retail transactions and use tax in accordance with the provisions of Part 1.6 (commencing with section 7251) of Division 2 of the Revenue and Taxation Code and section 7285.5 of Part 1.7 of Division 2 which authorizes the County to adopt this tax ordinance which shall be operative if two thirds of the electors voting on

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Attachment A

the measure vote to approve the imposition of the tax at an election called for that purpose.

B. To adopt a retail transactions and use tax ordinance that incorporates provisions identical to those of the Sales and Use Tax Law of the State of California insofar as those provisions are not inconsistent with the requirements and limitations contained in Part 1.6 of Division 2 of the Revenue and Taxation Code.

C. To adopt a retail transactions and use tax ordinance that imposes a tax and provides a measure therefor that can be administered and collected by the State Board of Equalization in a manner that adapts itself as fully as practicable to, and requires the least possible deviation from, the existing statutory and administrative procedures followed by the State Board of Equalization in administering and collecting the California State Sales and Use Taxes.

D. To adopt a retail transactions and use tax ordinance that can be administered in a manner that will be, to the greatest degree possible, consistent with the provisions of Part 1.6 of Division 2 of the Revenue and Taxation Code, minimize the cost of collecting the transactions and use taxes, and at the same time, minimize the burden of record keeping upon persons subject to taxation under the provisions of this ordinance.

E. To adopt a retail transactions and use tax ordinance for the specific purpose of preventing and combatting homelessness within Los Angeles County. Revenues generated by the retail transactions and use tax shall be used to sustain the implementation of the County's Homeless Initiative's recommended strategies, adopted by the Board of Supervisors on February 9, 2016, and as otherwise directed by the

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Attachment A

Board of Supervisors to address the causes and effects of homelessness, consistent with this Chapter.

4.73.040 Expenditure Plan.

A. Consistent with Subsection E of Section 4.73.030, above, the revenues generated by the retail transactions and use tax will be expended by the County pursuant to an expenditure plan approved by the Board of Supervisors prior to June 30th of each year. The annual expenditure plan will include, but not be limited to, the following projects:

- 1. Prevent Homelessness:
 - a. Homeless Prevention Program for Families;
 - b. Homeless Prevention Program for Individuals.
- 2. Subsidize Housing:
 - a. Expand Rapid Rehousing;
 - b. Provide subsidized housing to homeless disabled individuals

pursuing Supplemental Security Income;

- c. Facilitate utilization of federal housing subsidies;
- d. Family reunification housing subsidies;
- e. Interim/bridge housing for those exiting institutions.
- 3. Provide Case Management and Services:
 - a. Mental health, substance use, and counseling services;
 - b. Regional Integrated Re-entry Network;
 - c. Jail In-reach;
 - d. Criminal Record Clearing Project;
 - e. Provide services for Permanent Supportive Housing.

4. Increase Income:

a. Increase employment for homeless adults by supporting social enterprise;

b. Subsidized employment for homeless adults;

c. Countywide Supplemental Security/Social Security Disability income, and Veterans benefits advocacy.

5. Create a Coordinated System:

Expand the Countywide Outreach System;

b. Strengthen the Coordinated Entry System;

Enhance the Emergency Shelter System;

d. Enhance services for transition age youth.

Affordable Housing for the Homeless:

Preserve current affordable housing;

b. Promote the development of affordable housing for

homeless families and individuals.

Other services to address the causes and effects of homelessness.

B. To the extent feasible, revenues from the retail transactions and use tax shall be used to leverage additional public and private resources to address the causes and effects of homelessness, consistent with this Chapter.

C. Revenues from the retail transactions and use tax may be awarded as grants to public agencies and non-profit organizations to address the causes and effects of homelessness, consistent with this Chapter. The Board of Supervisors shall adopt policies and procedures for the solicitation and award of such grants. Nothing herein precludes the County from using revenue generated by the retail transactions and use

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tax for contracting with for-profit contractors and private businesses in compliance with applicable law.

4.73.050 Special Account.

Any retail transactions and use tax proceeds shall be deposited in a special account, created and maintained by the County, and used only for the specific purposes identified in Subsection E of Section 4.73.030, above, in accordance with Section 4.73.030, above.

4.73.060 Community Oversight and Accountability

A. The Citizens' Homelessness Initiative Oversight Advisory Board ("Advisory Board") is hereby created.

B. The Advisory Board shall be comprised of five members appointed by the Board of Supervisors. Each Supervisorial District shall nominate one member for appointment by the Board of Supervisors. The Advisory Board shall include at least one member that meets each of the following criteria:

1. A professional from the field of municipal/public finance and/or accounting and budgeting with a minimum of ten years of relevant experience in evaluating financial transactions and program cost-effectiveness; and

2. An individual working in the homelessness services, research, or advocacy field in a management position with a minimum of ten years of relevant experience.

The Advisory Board members shall be governed by and comply with State conflict of interest laws (e.g., Government Code section 87000 et seq.; and section 1090 et seq.) and the County's conflict of interest policies. The members shall have no legal action pending against Los Angeles County and are prohibited from acting in any

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activity directly or indirectly involving funding provided through this ordinance during their tenure on the Advisory Board. Advisory Board members shall not have direct interest or employment with any public or private entity, which receives funding provided through this ordinance.

C. The Advisory Board shall do all of the following:

 Semi-annual review of all expenditures from the retail transactions and use tax;

2. Publish a complete accounting of all allocations each year, posting the information on the County's publicly accessible Internet Web site; in a downloadable spreadsheet format, including information about the location and footprint of each funded project, its objectives, status, and outcomes, any matching funds used, and the applicable program from the expenditure plan schedule;

3. Submit periodic evaluations to the County of the retail transactions and use tax expenditures, which may at the Board of Supervisors' direction be undertaken by independent researchers, identifying any changes needed to meet the objectives of the Homeless Initiative.

D. Members of the Advisory Board shall serve a term of four years at the pleasure of the Board of Supervisors, and no member may serve more than two consecutive four-year terms. The Board of Supervisors may, by order, extend this length of service or waive this limit for individuals or the Advisory Board as a whole. A member's position shall become vacant upon his or her death, resignation, or removal by the Board of Supervisors. In the case of such a vacancy, the Supervisorial District from which the vacancy arose shall nominate a successor for appointment by the Board of Supervisors to fill the unexpired term.

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E. Members of the Advisory Board shall not be compensated for their service, but may be reimbursed for actual and necessary expenses incurred in the performance of their duties.

4.73.070 Accountability Measures.

For so long as any proceeds of the retail transactions and use tax remain unexpended, the Auditor-Controller shall cause a report to be prepared by an independent auditor and filed with the Board of Supervisors no later than December 31st of each year, stating: (i) the amount of retail transactions and use tax proceeds collected and expended in such year; and (ii) the status of any projects or description of any services or programs funded from proceeds of the retail transactions and use tax.

4.73.080 Contract with State.

Prior to the operative date, the County shall contract with the State Board of Equalization to perform all functions incident to the administration and operation of this transactions and use tax ordinance; provided, that if the County shall not have contracted with the State Board of Equalization prior to the operative date, it shall nevertheless so contract and in such a case the operative date shall be the first day of the first calendar quarter following the execution of such a contract.

4.73.090 Transactions Tax Rate.

For the privilege of selling tangible personal property at retail, a transaction tax is hereby imposed upon all retailers in the incorporated and unincorporated territory of the County at the rate of 0.25% of the gross receipts of any retailer from the sale of all tangible personal property sold at retail in said territory for a period of ten (10) years beginning on and after the operative date of this ordinance.

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4.73.100 Place of Sale.

For the purposes of this ordinance, all retail sales are consummated at the place of business of the retailer unless the tangible personal property sold is delivered by the retailer or his agent to an out-of-state destination or to a common carrier for delivery to an out-of-state destination. The gross receipts from such sales shall include delivery charges, when such charges are subject to the State sales and use tax, regardless of the place to which delivery is made. In the event a retailer has no permanent place of business in the State or has more than one place of business, the place or places at which the retail sales are consummated shall be determined under rules and regulations to be prescribed and adopted by the State Board of Equalization.

4.73.110 Use Tax Rate.

A use tax is hereby imposed on the storage, use or other consumption in the County of tangible personal property purchased from any retailer on and after the operative date of this ordinance for storage, use or other consumption in said territory at the rate of 0.25% of the sales price of the property for a period of ten (10) years beginning on and after the operative date of this ordinance. The sales price shall include delivery charges when such charges are subject to State sales or use tax regardless of the place to which delivery is made.

4.73.120 Adoption of Provisions of State Law.

Except as otherwise provided in this ordinance and except insofar as they are inconsistent with the provisions of Part 1.6 of Division 2 of the Revenue and Taxation Code, all of the provisions of Part 1 (commencing with section 6001) of Division 2 of the Revenue and Taxation Code are hereby adopted and made a part of this ordinance as though fully set forth herein.

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4.73.130 Limitations on Adoption of State Law and Collection of Use Taxes.

In adopting the provisions of Part 1 of Division 2 of the Revenue and Taxation Code:

A. Wherever the State of California is named or referred to as the taxing agency, the name of this County shall be substituted therefor. However, the substitution shall not be made:

1. When the word "State" is used as a part of the title of the State Controller, State Treasurer, State Board of Equalization, State Treasury, or the Constitution of the State of California;

2. Where the result of that substitution would require action to be taken by or against this County or any agency, officer, or employee thereof rather than by or against the State Board of Equalization, in performing the functions incident to the administration or operation of this ordinance.

3. In those sections, including, but not necessarily limited to sections referring to the exterior boundaries of the State of California, where the result of the substitution would be to:

a. Provide an exemption from this tax with respect to certain sales, storage, use or other consumption of tangible personal property which would not otherwise be exempt from this tax while such sales, storage, use or other consumption remain subject to tax by the State under the provisions of Part 1 of Division 2 of the Revenue and Taxation Code, or;

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b. Impose this tax with respect to certain sales, storage, use or other consumption of tangible personal property which would not be subject to tax by the State under the said provision of that code.

4. In sections 6701, 6702 (except in the last sentence thereof), 6711, 6715, 6737, 6797 or 6828 of the Revenue and Taxation Code.

B. The word "County" shall be substituted for the word "State" in the phrase "retailer engaged in business in this State" in section 6203 of the Revenue and Taxation Code, and in the definition of that phrase in section 6203.

4.73.140 Permit Not Required.

If a seller's permit has been issued to a retailer under section 6067 of the Revenue and Taxation Code, an additional transactor's permit shall not be required by this ordinance.

4.73.150 Exemptions and Exclusions.

A. There shall be excluded from the measure of the transactions tax and the use tax the amount of any sales tax or use tax imposed by the State of California or by any city, city and county, or county pursuant to the Bradley-Burns Uniform Local Sales and Use Tax Law or the amount of any state-administered transactions or use tax.

B. There are exempted from the computation of the amount of transactions tax the gross receipts from:

1. Sales of tangible personal property, other than fuel or petroleum products, to operators of aircraft to be used or consumed principally outside the County in which the sale is made and directly and exclusively in the use of such aircraft as common carriers of persons or property under the authority of the laws of this State, the United States, or any foreign government.

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2. Sales of property to be used outside the County which is shipped to a point outside the County, pursuant to the contract of sale, by delivery to such point by the retailer or his agent, or by delivery by the retailer to a carrier for shipment to a consignee at such point. For the purposes of this paragraph, delivery to a point outside the County shall be satisfied:

a. With respect to vehicles (other than commercial vehicles) subject to registration pursuant to Chapter 1 (commencing with section 4000) of Division 3 of the Vehicle Code, aircraft licensed in compliance with section 21411 of the Public Utilities Code, and undocumented vessels registered under Division 3.5 (commencing with section 9840) of the Vehicle Code by registration to an out-of-County address and by a declaration under penalty of perjury, signed by the buyer, stating that such address is, in fact, his or her principal place of residence; and

b. With respect to commercial vehicles, by registration to a place of business out-of-County and declaration under penalty of perjury, signed by the buyer, that the vehicle will be operated from that address.

3. The sale of tangible personal property if the seller is obligated to furnish the property for a fixed price pursuant to a contract entered into prior to the operative date of this ordinance.

4. A lease of tangible personal property which is a continuing sale of such property, for any period of time for which the lessor is obligated to lease the property for an amount fixed by the lease prior to the operative date of this ordinance.

5. For the purposes of subparagraphs (3) and (4) of this section, the sale or lease of tangible personal property shall be deemed not to be obligated pursuant to a contract or lease for any period of time for which any party to the contract or lease

HOA.100828746.3

has the unconditional right to terminate the contract or lease upon notice, whether or not such right is exercised.

C. There are exempted from the use tax imposed by this ordinance, the storage, use or other consumption in this County of tangible personal property:

1. The gross receipts from the sale of which have been subject to a transactions tax under any state-administered transactions and use tax ordinance.

2. Other than fuel or petroleum products purchased by operators of aircraft and used or consumed by such operators directly and exclusively in the use of such aircraft as common carriers of persons or property for hire or compensation under a certificate of public convenience and necessity issued pursuant to the laws of this State, the United States, or any foreign government. This exemption is in addition to the exemptions provided in sections 6366 and 6366.1 of the Revenue and Taxation Code.

3. If the purchaser is obligated to purchase the property for a fixed price pursuant to a contract entered into prior to the operative date of this ordinance.

4. If the possession of, or the exercise of any right or power over, the tangible personal property arises under a lease which is a continuing purchase of such property for any period of time for which the lessee is obligated to lease the property for an amount fixed by a lease prior to the operative date of this ordinance.

5. For the purposes of subparagraphs 3 and 4 of this section, storage, use, or other consumption, or possession of, or exercise of any right or power over, tangible personal property shall be deemed not to be obligated pursuant to a contract or lease for any period of time for which any party to the contract or lease has the

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unconditional right to terminate the contract or lease upon notice, whether or not such right is exercised.

6. Except as provided in subparagraph 7, a retailer engaged in business in the County shall not be required to collect use tax from the purchaser of tangible personal property, unless the retailer ships or delivers the property into the County or participates within the County in making the sale of the property, including, but not limited to, soliciting or receiving the order, either directly or indirectly, at a place of business of the retailer in the County or through any representative, agent, canvasser, solicitor, subsidiary, or person in the County under the authority of the retailer.

7. "A retailer engaged in business in the County" shall also include any retailer of any of the following: vehicles subject to registration pursuant to Chapter 1 (commencing with section 4000) of Division 3 of the Vehicle Code, aircraft licensed in compliance with section 21411 of the Public Utilities Code, or undocumented vessels registered under Division 3.5 (commencing with section 9840) of the Vehicle Code. That retailer shall be required to collect use tax from any purchaser who registers or licenses the vehicle, vessel, or aircraft at an address in the County.

D. Any person subject to use tax under this ordinance may credit against that tax any transactions tax or reimbursement for transactions tax paid to a County imposing, or retailer liable for a transactions tax pursuant to Part 1.6 of Division 2 of the Revenue and Taxation Code with respect to the sale to the person of the property the storage, use or other consumption of which is subject to the use tax.

E. When contracting with the State Board of Equalization pursuant to section
4.73.080 to administer the tax imposed by this ordinance, it shall be the County's intent,

and any agreement shall ensure, that the combined rate limit specified in Revenue and Taxation Code section 7251.1 is not exceeded in any district within the County that has imposed a transactions and use tax pursuant to Part 1.6 of Division 2 of the Revenue and Taxation Code in effect on or before the effective date of this ordinance. The agreement shall include that appropriate steps are taken by the Board of Equalization to ensure that the County tax imposed by this ordinance, when aggregated with all other transactions and use taxes imposed pursuant to Part 1.6 of Division 2 of the Revenue and Taxation Code within that district, will 1) not cause the rate of the transactions and use tax within the district to exceed the combined rate limit; 2) not cause any person subject to the tax imposed by this ordinance to pay more than the legally permissible combined rate; and 3) have no impact on the revenue received by each district within the County as the result of any transactions and use tax imposed by the district on or prior to the effective date of this ordinance.

4.73.160 State Law Amendments.

All amendments subsequent to the effective date of this ordinance to Part 1 of Division 2 of the Revenue and Taxation Code relating to sales and use taxes and which are not inconsistent with Part 1.6 and Part 1.7 of Division 2 of the Revenue and Taxation Code, and all amendments to Part 1.6 and Part 1.7 of Division 2 of the Revenue and Taxation Code, shall automatically become a part of this ordinance, provided however, that no such amendment shall operate so as to affect the rate of tax imposed by this ordinance.

4.73.170 Amendment of Ordinance.

Except for amendments that would increase the tax rate, impose the tax on transactions and uses not previously subject to the tax (unless the amendment occurs

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pursuant to Section 4.73.160), extend the tax, or be inconsistent with the purposes of this ordinance, the Board of Supervisors may amend this ordinance without submitting the amendment to the voters for approval.

4.73.180 Enjoining Collection Forbidden.

No injunction or writ of mandate or other legal or equitable process shall issue in any suit, action or proceeding in any court against the State or the County, or against any officer of the State or the County, to prevent or enjoin the collection under this ordinance, or Part 1.6 of Division 2 of the Revenue and Taxation Code, of any tax or any amount of tax required to be collected.

4.73.190 Severability.

If any provision of this ordinance or the application thereof to any person or circumstance is held invalid, the remainder of the ordinance and the application of such provision to other persons or circumstances shall not be affected thereby.

4.73.200 Effective Date.

This ordinance relates to the levying and collecting of the County's Transactions and Use Tax to Prevent and Combat Homelessness and shall take effect immediately upon approval by a majority of the electorate voting in an election on this ordinance.

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4.73.201 Execution.

The Chair of the Board of Supervisors is authorized to attest to the adoption of this ordinance by the voters of the County.

I hereby certify that the foregoing ordinance was PASSED, APPROVED and ADOPTED by the people of the County of Los Angeles voting on the 7th day of March, 2017.

Chair of the Board of Supervisors

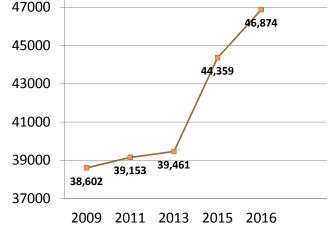


Securing Dedicated Revenue to Combat Homelessness **Across Los Angeles County**

March 2017 Special Ballot Measure H







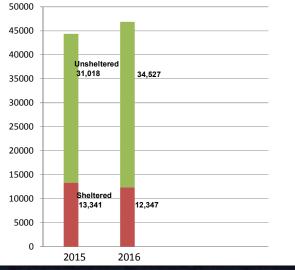
*Homeless Count Data provided by Los Angeles Homeless Services Authority



Sheltered vs. Unsheltered

State and State and State

Total Homeless Population - Sheltered and Unsheltered





Los Angeles County Homeless Initiative (HI)

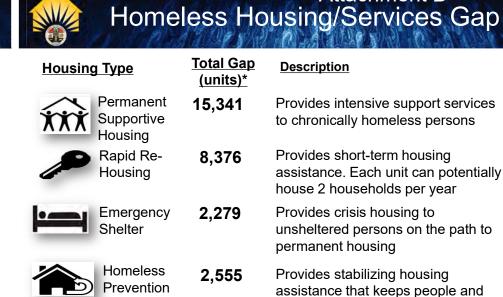
- In February 2016, Los Angeles County adopted a coordinated set of 47 strategies to combat homelessness, including strategies in which cities, businesses and faith leaders can participate.
- Inclusive and collaborative planning process involving over 1100 experts and community members focused on what works.





What the Plan Does

- 47 strategies covering six areas:
 - Prevent Homelessness
 - Subsidize Housing
 - Increase Income
 - Provide Case Management and Services
 - Create a Coordinated System
 - Increase Affordable/Homeless Housing



Attachment B

families from falling out of housing and into the homeless system

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- Unmet need for homeless housing/services
 - \$450 million per year* (not counting construction costs)
- Current funding
 - \$100 million one-time funds

- ¼ percent increase to the County's sales tax commencing after July 1, 2017, to fund services, rental subsidies and housing
- Tax revenue estimate: \$355 Million annually for ten years (solely to be used to combat homelessness)





- Citizens' Oversight Advisory Board would monitor and evaluate spending of tax revenue
- Requires an independent auditor to report on the amount of tax revenues collected and expended and the status of projects and services funded
- Tax revenue dedicated to funding support services intended to complement "Brick and Mortar" Initiatives to build housing

Preventing Homelessness

- Homeless Prevention Program for Families (Strategy A1)
- Homeless Prevention Program for Individuals* (Strategy A5)

* New strategy

* New strategy



Strategies Eligible for Funding

Subsidizing Housing and Related Housing Services

- Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI (Strategy B1)
- Partner with Cities to Expand Rapid Re-Housing (Strategy B3)
- Facilitate Utilization of Federal Housing Subsidies (Strategy B4)
- Family Reunification Housing Subsidies (Strategy B6)
- Interim/Bridge Housing for those Exiting Institutions (Strategy B7)

Employment Assistance

 Increase Employment for Homeless Adults by Supporting Social Enterprise (Strategy C2)

Strategies Eligible for Funding

continued

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- Countywide SSI/SSDI and Veterans Benefits Advocacy (Strategies C4, C5 and C6)
- Subsidized Employment for Homeless Adults* (Strategy C7)



Strategies Eligible for Funding

Providing Case Management and Services

- Jail In-Reach (Strategy D2)
- Regional Integrated Re-Entry Network (Strategy D4)
- Criminal Record Clearing Project (Strategy D6)
- Provide Mental Health, Substance Use, Counseling Services and Rental Subsidies for Permanent Supportive Housing* (Strategy D7)

Creating a Coordinated System

• Countywide Outreach System (Strategy E6)

Strategies Eligible for Funding

continued

- Strengthen the Coordinated Entry System (Strategy E7)
- Enhance the Emergency Shelter System (Strategy E8)
- Enhanced Services for Transition Age Youth (Strategy E14)

New strategy



Strategies Eligible for Funding

Increasing Affordable Homeless Housing

 Preserve current homeless housing and promote the development of affordable housing for homeless families and individuals* (Strategy F7) Recommendations to the Board of Supervisors regarding the distribution of the revenue from the March 2017 ballot measure will be developed through an inclusive planning process which will bring together:

Planning Process

- County
- Los Angeles Homeless Services Authority
- United Way Home for Good
- Cities and Councils of Government
- Homeless service providers and technical advisors
- People with lived homeless experience
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Planning Timeline - 2017

- Mid March: Review process and eligible strategies (current and new)
- April: Discuss and develop recommendations for funding
- April/May: Seek community input on the recommendations (Web Meeting, Lived Experience Advisory Group and On-line Comments)
- Early May: Discuss community feedback and reach consensus
- Late May: Homeless Policy Deputies Meeting to review and discuss recommendations to the Board
- June: Board meeting to review/deliberate on recommendations



Office of Homeless Initiative

Kenneth Hahn Hall of Administration County of Los Angeles 500 West Temple Street, Room 493 Los Angeles, CA 90012 (213) 974 - 2326 homelessinitiative@lacounty.gov

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Community Development Commission

December 9, 2016

TO: Each Supervisor

FROM: Sean Rogan Executive Director

SUBJECT: REPORT BACK ON FRAMEWORK FOR A PROPOSED MEMORANDUM OF UNDERSTANDING TO FACILITATE A COORDINATED COUNTYWIDE STRATEGY ON CONSTRUCTION OF PERMANENT HOUSING, ALLOCATION OF RENT SUBSIDIES AND PROVISION OF SUPPORTIVE SERVICES

On October 25, 2016, the Board of Supervisors (Board) directed the Community Development Commission (Commission), in consultation with the Executive Director of the Los Angeles Homeless Services Authority (LAHSA), the Chief Executive Officer (CEO), and County Counsel, to provide a written report, as part of the implementation of the Homeless Initiative (HI), on a framework for a proposed Memorandum of Understanding (MOU) that would facilitate a coordinated countywide strategy on construction of permanent housing, allocation of rent subsidies and provision of supportive services. This correspondence serves as a report back to the Board's aforementioned directive, and provides background on the subject matter, **a** proposed framework for a MOU, and recommended next steps.

Background

On February 9, 2016, the Board approved the Los Angeles County HI recommendations including 47 Strategies to combat homelessness, which included various strategies to increase the supply of affordable/permanent supportive housing, maximize the availability of subsidized housing, and improve and expand supportive services. The development of an adequate supply of affordable housing is the foundation to effectively combat homelessness. Both the comprehensive planning process and implementation have led to unprecedented cooperation and engagement between County departments, service providers, philanthropy and cities within Los Angeles County (County).

Of the 47 strategies, six seek to increase the supply of affordable/permanent supportive housing. The success of numerous other strategies rest on the ability of persons experiencing homelessness to locate housing in the private market with the assistance of various rental subsidies administered by Public Housing Authorities (PHAs), rapid-rehousing subsidies administered by LAHSA and other rental assistance provided by County departments.

Efficacy of Permanent Supportive Housing to Combat Homelessness

Permanent Supportive Housing (PSH) is a proven solution to end homelessness. PSH combines non-time limited affordable housing, rental/operating subsidies and supportive services. The

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combination of these three strategies help the homeless stabilize. Supportive housing improves housing stability, employment, mental and physical health, and school attendance; and reduces active substance use. People in supportive housing are able to reintegrate into the community and live more productive lives.

To effectively combat homelessness, the County and local jurisdictions should continue to remove barriers to the development of affordable/permanent supportive housing and streamline allocation of supportive services, rental and operating subsidies to encourage the creation of a robust pipeline of PSH projects. The County can play a key role in supporting the creation of this pipeline of PSH developments by creating a mechanism to provide Intensive Case Management Services (ICMS) and other appropriate services for completed projects.

Future Increase in Permanent Supportive/Affordable Housing Production

Los Angeles City voters approved the \$1.2 billion HHH bond measure in November 2016. City officials expect to produce 1,000 housing units on an annual basis for the next ten years. The State of California's No Place Like Home Initiative (NPLH) will provide the County with an estimated \$650 million over four years to finance acquisition, construction, rehabilitation, or preservation, and to capitalize operating reserves for permanent supportive housing for individuals or households who are homeless, chronically homeless, or at risk of chronic homelessness with mental illness. Together with the County's commitment to reach an annual allocation of \$100 million towards affordable housing, these two funding sources will dramatically increase the supply of affordable housing. The majority of these units will be PSH.

Current financial models for PSH leverage public financing from local jurisdictions and agencies with capital and financing from the private sector. The majority of the capital is provided through Low Income Housing Tax Credit (LIHTC) investors. Construction and permanent financing is provided by financial institutions. Acquisition and pre-development financing is provided through various public and private entities, including Community Development Financial Institutions (CDFIs). In addition to capital financing, the long-term financial feasibility of PSH requires rental/operating subsidies and supportive services to provide stable cash flow and operations.

Upcoming health reform opportunities, such as the Whole Person Care pilots, the Health Home Program, and the Drug Medi-Cal Organized Delivery System, will create additional resources for the provision of supportive services for the chronically homeless. On their own, these sources cannot meet the demand for services that an additional 11,500-15,700 PSH units will require.

Successful and financially viable PSH requires capital, operating subsidies and supportive services. Given the increase in capital resources, investment in supportive services must keep pace with unit production. A source of ongoing revenue to fund supportive services is needed to guarantee the success and financial feasibility of future PSH units. Should such an ongoing source be secured, a mechanism is needed for the County to provide ICMS for completed projects and to incentivize the participation of cities and other PHAs to site and build PSH in their jurisdictions.

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Permanent Supportive Housing through Tenant Based Vouchers

Development of newly constructed PSH units typically requires a minimum of three years. The supply of available permanent supportive housing may also be expanded through the use of tenant based vouchers. In addition to supporting the development of new PSH units by committing Project Based Vouchers (PBVs), PHAs can elect to dedicate a portion of their turnover Housing Choice Vouchers (HCVs) to people experiencing homelessness. Both the Housing Authority of the County of Los Angeles (HACoLA) and Housing Authority of the City of Los Angeles (HACoLA) and Housing Authority of the City of Los Angeles (HACLA) use HCVs to house people experiencing homelessness. The client receives an HCV and proceeds to find a unit on the private housing market.

HACoLA developed the highly effective Landlord Veteran Incentive Program (VIP) to encourage more landlords to rent to homeless Veterans holding a Veterans Affairs Supportive Housing (VASH) voucher. The VASH program combines HCV rental assistance for homeless Veterans with case management and clinical services provided by the Department of Veterans Affairs (VA). Because VASH alone was not enough to quickly move veterans from the streets into safe housing, additional measures were needed to make VASH successful in a very tight housing market like Los Angeles.

The Board of Supervisors provided funding for VIP and its suite of incentives for landlord and housing location supports for Veterans. VIP is a model program and its elements should be implemented in current and future landlord incentive programs. HACoLA also operates the Homeless Incentive Program (HIP). Private landlords have not been as willing to rent to homeless clients as they were to veterans. A further complication has been HIP's lack of the full suite of incentives and supports that lead to VIP's success. Adjustments informed by VIP are currently under consideration for HIP. These adjustments will bolster HIP participation by landlords and improve client retention.

In addition to providing ICMS for newly constructed PSH units, the County should consider committing ICMS for each homeless client that is housed with an HCV. The County may wish to consider providing assistance to smaller PHAs for replication of landlord incentive programs like VIP and HIP. An ongoing revenue source for homeless services would be needed to provide this assistance.

<u>Memoranda of Understanding and other Mechanisms to Document Agreements Between</u> Jurisdictions and Agencies

If an ongoing revenue source for homeless services is secured, the County's Comprehensive Housing Strategy for permanent housing should be guided by an agreement between the County, PHAs and cities within the County. This agreement should codify existing informal agreements for ICMS, provide guidance, increase coordination, identify priority populations and incentivize the participation of other jurisdictions in the County's efforts to end chronic homelessness. Potential mechanisms to accomplish this include: A Memorandum of Understanding (MOU), a Mutual Cooperation Agreement, Interagency agreement or a Supportive Housing Agreement as New York City and New York State chose to execute.

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Interagency and cross-jurisdictional agreements can be effective tools to address problems that require several parties to work together for successful resolution. For example, in 2011, HACoLA and HACLA executed an Interagency Agreement for the VASH Program to assist a total of 1,650 homeless Veterans and their families. This agreement enhanced homeless Veterans' ability to place their vouchers by allowing them to lease units within HACoLA's jurisdiction if they had a HACLA voucher and vice versa. This agreement replaced an otherwise cumbersome portability process.

In addition, there is a Master Services Agreement between the County and Commission as well as the County and the HACoLA, which allows the entities to provide specialized functions for each other. For each specialized function, the entities subsequently execute either a funding agreement or a MOU to specify the services to be performed by each entity and the funding source to be provided.

While there are many models for interagency and cross-jurisdictional agreements, the motion adopted by the Board of Supervisors specifically identifies a MOU as a tool to facilitate a coordinated countywide strategy on construction of permanent housing, allocation of rent subsidies and provision of supportive services. The following framework can be used for a MOU or any other interagency and cross-jurisdictional PSH agreement the Board of Supervisors may choose to execute in the future.

Framework for a Memorandum of Understanding

The framework for a proposed MOU should include the following elements to incentivize the participation of Los Angeles County's 88 cities in the fight to end homelessness:

- Establish a term for the MOU. A ten-year term sends a strong message to LIHTC Investors, conventional lenders and other private entities that the County, PHAs and cities are committed to the development of PSH and mitigating certain risks associated with its development.
- 2. Establish the number of permanent supportive housing units that will be developed over the term of the MOU.
- 3. Delineate respective roles and responsibilities of each government entity with respect to capital, rental/operating subsidies and supportive services.
 - a. Capital Capital will typically be provided by local jurisdictions in the form of a residual receipts loans to developers building PSH units. Donated and ground leased (with a de minimis payment) land may also be considered as a capital commitment. The cities that are parties to the MOU will commit to provide capital for a specific number of PSH units.
 - b. Rental/Operating Subsidies A large percentage of the Rental/Operating subsidy will typically be provided through Public Housing Authorities in the form of PBVs. Additionally, the Los Angeles County Department of Health Services is providing rental subsidy commitments for units set aside for Frequent Users of the County's

Item #22 Page 29 of 31 Health Services. The PHAs and local agencies that are parties to the MOU will commit to provide rental subsidies for a specified period of time and for a specified number of units. The length of commitment for rental/operating subsidies should be of a term sufficient to underwrite permanent conventional debt to finance PSH units.

- c. Supportive Services Supportive Services will be provided by the County and will provide ICMS, linkage to appropriate health and other supportive services to chronically homeless and homeless individuals in PSH units built under this MOU.
- 4. Establish the County's commitment to provide a customized package of supportive services for every new unit of PSH built with capital subsidies from a municipality, built on donated or ground leased city owned land.
- 5. Establish the County's commitment to provide a customized package of supportive services for every new unit of PSH with a PBV provided by a PHA.
- 6. Establish the County's commitment to provide a customized package of supportive services for every new unit of PSH created through the use of a tenant based HCV provided by a PHA.
- 7. Establish the County's commitment to provide a customized package of supportive services for every new unit of PSH with a long-term rental/operating subsidy with an enforceable long-term commitment from another government entity.
- 8. Allocate and target supportive service resources to underserved areas of the County.
- 9. Allocate and target supportive service resources and PSH unit production goals to a range of homeless populations informed by the Homeless Count and other data sources.
- 10. Address tenant selection and referral through the Coordinated Entry System (CES), Housing for Health Access and Referral system or other current and future patient/client identification and referral systems utilized by the Health Agency.
- 11. Create or identify an existing oversight body that will meet on no less than a quarterly basis to monitor implementation of the MOU.
- 12. Delineate the duties of the oversight body, including a mechanism to allow mid-course adjustments based on resource utilization and availability, overall PSH production, and PSH gaps in difficult to develop areas of the County.

Next Steps

A MOU or other form of inter-governmental agreement to be determined by the Board of Supervisors, should be prepared to guide and underpin PSH development over the next ten years. The agreement should detail the level of supportive services the County is willing to commit

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to permanent supportive housing developed with capital subsidies from cities, PBVs from PHAs, HCVs, and other capital and rental subsidies. The framework outlined here provides the key elements that the agreement needs to address. The Board of Supervisors should identify the most appropriate County agency to lead or co-lead the development and negotiation of the MOU with cities and PHAs.

If you have any questions, please contact Maria Cabildo, Director of Homeless Initiatives at (626) 586-1664 or Maria.Cabildo@lacdc.org.

c: Each Deputy Chief Executive Office

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