



San Gabriel Valley Council of Governments

AGENDA AND NOTICE OF THE **SPECIAL** MEETING OF THE HOMELESSNESS COMMITTEE

Wednesday, December 8, 2021 -- 8:00 AM

Teleconference Meeting

Zoom Link: <https://us06web.zoom.us/j/88586755951>

Livestream Link: <https://youtu.be/QOtyJlPzpw4>

Chair

Becky Shevlin
City of Monrovia

Vice-Chair

Margaret Clark
City of Rosemead

MEMBERS

Arcadia
Azusa
Baldwin Park
Claremont
Duarte
Glendora
Irwindale
Monrovia
Pasadena
Pomona
Rosemead
South El Monte
South Pasadena
Upper San Gabriel Valley
Municipal Water District
West Covina
LA County Supervisorial
District #1

Thank you for participating in today's meeting. The Homelessness Committee encourages public participation and invites you to share your views on agenda items.

MEETINGS: *Regular Meetings of the Homelessness Committee are held on the first Wednesday of each month at 8:00 AM at the West Covina Council Chambers Meeting Room (1444 W. Garvey Avenue S., West Covina, CA 91790).* The Meeting agenda packet is available at the San Gabriel Valley Council of Government's (SGVCOG) Office, 1000 South Fremont Avenue, Suite 10210, Alhambra, CA, and on the website, www.sgvkog.org. Copies are available via email upon request (sgv@sgvcog.org). Documents distributed to a majority of the Committee after the posting will be available for review in the SGVCOG office and on the SGVCOG website. Your attendance at this public meeting may result in the recording of your voice.

CITIZEN PARTICIPATION: Your participation is welcomed and invited at all Committee meetings. Time is reserved at each regular meeting for those who wish to address the Board. SGVCOG requests that persons addressing the Committee refrain from making personal, slanderous, profane, or disruptive remarks.

TO ADDRESS THE COMMITTEE: At a regular meeting, the public may comment on any matter within the jurisdiction of the Committee during the public comment period and may also comment on any agenda item at the time it is discussed. At a special meeting, the public may only comment on items that are on the agenda. Members of the public wishing to speak are asked to complete a comment card or simply rise to be recognized when the Chair asks for public comments to speak. We ask that members of the public state their name for the record and keep their remarks brief. If several persons wish to address the Committee on a single item, the Chair may impose a time limit on individual remarks at the beginning of discussion. **The Committee may not discuss or vote on items not on the agenda.**

AGENDA ITEMS: The Agenda contains the regular order of business of the Committee. Items on the Agenda have generally been reviewed and investigated by the staff in advance of the meeting so that the Committee can be fully informed about a matter before making its decision.

CONSENT CALENDAR: Items listed on the Consent Calendar are considered to be routine and will be acted upon by one motion. There will be no separate discussion on these items unless a Committee member or citizen so requests. In this event, the item will be removed from the Consent Calendar and considered after the Consent Calendar. If you would like an item on the Consent Calendar discussed, simply tell Staff or a member of the Committee.



In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the SGVCOG office at (626) 457-1800. Notification 48 hours prior to the meeting will enable the SGVCOG to make reasonable arrangement to ensure accessibility to this meeting.



MEETING MODIFICATIONS DUE TO THE STATE AND LOCAL STATE OF EMERGENCY RESULTING FROM THE THREAT OF COVID-19: AB 361 (Rivas), signed by California Governor Gavin Newsom on September 16, 2021, authorizes local agencies to hold public meetings via teleconferencing and allows for members of the public to observe and address the meeting telephonically or electronically to promote social distancing due to the state and local emergency resulting from the threat of the Novel Coronavirus (COVID-19).

To follow the new provisions in AB 361 and ensure the safety of Committee Members and staff for the purpose of limiting the risk of COVID-19, in-person public participation at the Homelessness Committee meeting scheduled for December 8, 2021 at 8:00 AM will not be allowed. To allow for public participation, the Homelessness Committee will conduct its meeting through Zoom Video Communications. To participate in the meeting, download Zoom on any phone or computer device and copy and paste the following link into your browser to access the live meeting: <https://us06web.zoom.us/j/88586755951> . You may also access the meeting via the livestream link on the front of the agenda page.

Submission of Public Comments: For those wishing to make public comments on agenda and non-agenda items you may submit comments via email or participate by zoom.

- Email: Please submit via email your public comment to Victoria Urenia at vurenia@sgvcog.org at least 1 hour prior to the scheduled meeting time. Please indicate in the Subject Line of the email “FOR PUBLIC COMMENT.” Emailed public comments will be read into the record and will be part of the recorded meeting minutes. Public comment may be summarized in the interest of time, however the full text will be provided to all members of the Committee prior to the meeting.
- Zoom: Through Zoom, you may speak by using the web interface “Raise Hand” feature. Wait to be called upon by staff, and then you may provide verbal comments for up to 3 minutes. Public comment is taken at the beginning of the meeting for items not on the agenda. Public comment is also accepted at the beginning of each agenda item.

Any member of the public requiring a reasonable accommodation to participate in this meeting should contact Victoria Urenia at least 48 hours prior to the meeting at (626) 255-2598 or at vurenia@sgvcog.org.

PRELIMINARY BUSINESS

1. Call to Order
2. Pledge of Allegiance
3. Roll Call
4. Public Comment (*If necessary, the Chair may place reasonable time limits on all comments*)

CONSENT CALENDAR (*It is anticipated the Committee may take action on the following matters*)

5. Adopt Resolution 21-03-HC Making Specified Findings to Enable the Homelessness Committee to Continue to Hold Meetings Via Teleconferencing – Page 1
Recommended Action: Adopt Resolution 21-03-HC making specified findings that the existence of a local and state of emergency in California caused by the ongoing COVID-19 pandemic continues to directly impact the ability of the SGVCOG to hold public meetings safely in person thereby necessitating an ability to continue holding meetings via teleconferencing
6. Homelessness Committee Meeting Minutes – 10/27/2021– Page 6
Recommended Action: Approve
7. Homelessness Committee Meeting Minutes – 11/22/2021– Page 9
Recommended Action: Approve
8. SGVCOG Fall 2021 Housing and Homelessness Report– Page 10
Recommended Action: Receive and File.

ACTION ITEMS (*It is anticipated the Committee may take action on the following matters*)

9. 2022 Strategic Plan Update – Page 73
Recommended Action: Discuss and provide direction to staff
10. 2022 Legislative Priorities– Page 76
Recommended Action: Recommend Governing Board discuss and approve

PRESENTATIONS (*It is anticipated the Committee may take action on the following matters*)

11. 2022 Greater Los Angeles Homeless Count – Pablo De Lara, SPA 3, Community Relations Coordinator, LAHSA – Page 81
Recommended Action: For information only.
12. Caltrans and Homeless Coordinating Financing Council Encampment Resolution Grant Program – Jeffrey Newman, Chief of Staff, Caltrans District 7 – Page 83
Recommended Action: For information only.

UPDATE ITEMS (*It is anticipated the Committee may take action on the following matters*)

13. Chair's Report
14. LA County Homelessness Governance Reform and Blue-Ribbon Commission on Homelessness – Becky Shevlin, Committee Chair – Page 86
Recommended Action: For information only.
15. State Legislative Updates – Victoria Urenia, Management Analyst, SGVCOG
Recommended Action: For information only.

LIAISON REPORTS (*It is anticipated the Committee may take action on the following matters*)

16. San Gabriel Valley Regional Housing Trust
17. San Gabriel Valley Consortium on Homelessness
18. LA County Homeless Initiative

19. United Way Everyone In
20. Union Station Homeless Services
21. Los Angeles Homeless Services Authority (LAHSA)

ADJOURN

REPORT

DATE: December 8, 2021

TO: Homelessness Committee

FROM: Marisa Creter, Executive Director

RE: **ADOPT RESOLUTION 21-03-HC MAKING SPECIFIED FINDINGS TO ENABLE THE HOMELESSNESS COMMITTEE TO CONTINUE TO HOLD MEETINGS VIA TELECONFERENCING**

RECOMMENDED ACTION

Adopt Resolution 21-03-HC making specified findings that the existence of a local and state of emergency in California caused by the ongoing COVID-19 pandemic continues to directly impact the ability of the SGVCOG to hold public meetings safely in person thereby necessitating an ability to continue holding meetings via teleconferencing.

BACKGROUND

Introduced by Assemblymember Robert Rivas (D-Hollister) on February 1, 2021, AB 361 codifies portions of Governor Gavin Newsom's existing Ralph M. Brown Act exemptions pertaining to teleconferencing if a local agency issues an emergency finding, and reissues it every 30 days, that it is unsafe to meet in person. Specifically, the Brown Act exemptions include requirements to provide a public teleconference location, to maintain a member quorum within the agency's jurisdiction and to provide for public comment at each teleconference location, such as a private residence. The legislation expires in December 2024. On September 16, 2021, California Governor Gavin Newsom signed AB 361 into law, effective immediately.

A local agency wishing to rely on the provisions of AB 361 must meet one of the following criteria:

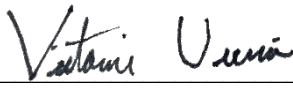
1. The local agency holds a meeting during a proclaimed state of emergency, and state or local officials have imposed or recommended measures to promote social distancing; or
2. The local holds a meeting during a proclaimed state of emergency for the purpose of determining, by majority vote, whether as a result of the emergency, meeting in person would present imminent risks to the health or safety of attendees; or
3. The local agency holds a meeting during a proclaimed state of emergency and has determined, by majority vote, that, as a result of the emergency, meeting in person would present imminent risks to the health or safety of attendees.

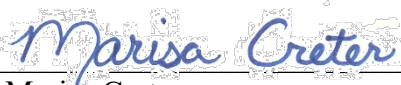
On March 4, 2020, Governor Newsom proclaimed a State of Emergency in California due to the threat of COVID-19 and shortly thereafter issued Executive Order N-29-20 suspending certain Brown Act provisions relating to teleconferencing as public meetings began to be held online.¹ However, this Executive Order expired on September 30, 2021, despite the State of Emergency remaining in place.

¹ Similarly, on March 4, 2020, the Los Angeles County Board of Supervisors and Los Angeles County Health Officer declared a local and health emergency due to the threat of COVID-19.

The threat that COVID-19 has presented continues to directly impact the ability of the SGVCOG to conduct Governing Board/committee meetings safely in person. Updated guidelines issued by the Centers for Disease Control and Los Angeles Department of Public Health in July and August 2021 advise governmental entities to refrain from conducting indoor meetings and consider moving operations outdoors, where feasible, to prevent transmission. SGVCOG staff finds it has been unable to find a suitable outdoor space with the requisite audio/visual capabilities at which the monthly Committee meetings can be held safely. Similarly, an indoor space with sufficient capacity to accommodate safe social distance practices among members, staff, and the public could not be identified

In order to continue to conduct meetings in a safe manner and to prevent unnecessary COVID-19 exposure to members, staff and the public, staff is recommending that the Homelessness Committee adopt Resolution 21-03-HC making certain findings in order to be able to continue teleconferencing for its meetings.

Prepared by: 
Victoria Urenia
Management Analyst

Approved by: 
Marija Creter
Executive Director

ATTACHMENTS

Attachment A – Resolution 21-03-HC

RESOLUTION 21-03-HC

**RESOLUTION OF THE HOMELESSNESS COMMITTEE OF THE
SAN GABRIEL VALLEY COUNCIL OF GOVERNMENTS (SGVCOG) MAKING
SPECIFIED FINDINGS TO ENABLE THE HOMELESSNESS COMMITTEE TO
CONTINUE TO HOLD MEETINGS VIA TELECONFERENCING**

WHEREAS, AB 361 (Rivas), and specifically Government Code section 54953 (“Section 54953”), authorizes local agencies to use teleconferencing without complying with the specified teleconferencing requirements imposed by the Ralph M. Brown Act when the legislative body of a local agency holds a meeting during a declared state of emergency and makes certain findings relating thereto; and

WHEREAS, Section 54953 allows for local agencies to teleconference if the legislative body finds, among other things, that state or local official continue to impose or recommend measures to promote social distancing or whether a state of emergency directly impacts the ability of the legislative body to meet safely and that meeting in person would present imminent risks to the health and safety of attendees; and

WHEREAS, on March 4, 2020, the Governor of California proclaimed a State of Emergency to exist in California as result of the threat of COVID-19, which state of emergency remains in place; and

WHEREAS, on March 4, 2020, the Los Angeles County Board of Supervisors and Los Angeles County Health Officer declared a local and health emergency as result of the threat of COVID-19, which emergency remains in place; and

WHEREAS, Los Angeles County and State health officials continue to recommend social distancing as a result of COVID-19; and

WHEREAS, due to the resurgence of COVID-19 reported cases and surge of the Delta variant statewide and in particular, in Los Angeles County, the California Department of Public Health’s Best Practice Guidance encourages all governmental entities to refrain from conducting indoor meetings and consider moving operations outdoors, where feasible, in order to prevent transmission; and

WHEREAS, SGVCOG’s inability to facilitate Governing Board and Committee meetings using a centralized outdoor space with audio/visual capabilities, as well as the lack of indoor capacity to accommodate safe social distance practices among members and joining staff makes it unsafe for its members and the public to meet safely in person; and

WHEREAS, teleconferencing meetings enables the SGVCOG to retain the ability to continue to conduct meetings in a safe manner that would reduce exposure to members and staff to COVID-19; and

WHEREAS, public access and participation remain a core value of the SGVCOG, and the SGVCOG has the capability to meet the requirements in Section 54953 to provide the public with

the ability to view, hear, and participate in such meetings in a manner that protects the statutory and constitutional rights of all persons to participate in such meetings; and

WHEREAS, as a condition of extending the use of the provisions to conduct remote teleconference meetings without compliance with specified Brown Act teleconference requirements, the SGVCOG must reconsider the circumstances of the state of emergency that exists, and the SGVCOG Homelessness Committee has done so.

NOW, THEREFORE, BE IT RESOLVED that the Homelessness Committee does hereby find the existence of a local and state of emergency in California caused by COVID-19 continues to directly impact the ability of the SGVCOG to hold public meetings safely in person and local and state health officials continue to recommend social distancing.

PASSED, APPROVED, and ADOPTED by the Homelessness Committee of the San Gabriel Valley Council of Governments, on December 8, 2021.

SAN GABRIEL VALLEY COUNCIL OF GOVERNMENTS

Becky Shevlin, President

Attest:

I, Marisa Creter, Executive Director and Secretary of the San Gabriel Valley Council of Governments, do hereby certify that Resolution 21-03-HC was adopted at a meeting of the Homelessness Committee held on the 8th day of December, 2021, by the following vote:

AYES:	
NOES:	
ABSTAIN:	
ABSENT:	

Marisa Creter, Secretary



SGVCOG Homelessness Committee Special Meeting

Unapproved Minutes

October 27, 2021

8:00 AM - Via Zoom/Teleconference

PRELIMINARY BUSINESS

1. Call to Order
B. Shevlin called the meeting to order at 8:02 AM.

2. Pledge of Allegiance

3. Roll Call:

Members Present:

A. Verlato, Arcadia
Y. Ruizesparza, Baldwin Park
J. Leano, Claremont
J. Schulz, Duarte
K. Davis, Glendora
M. Ortiz, Irwindale
B. Shevlin, Monrovia
W. Huang, Pasadena
D. Holley, Pomona
M. Clark, Rosemead
R. Corral, South El Monte
M. Cacciotti, South Pasadena
R. Diaz, West Covina
F. Briones, LA County Dist. 1

Members Absent:

R. Gonzales, Azusa
J. Santana, Upper District

SGVCOG Staff:

B. Acevedo
M. Creter
P. Hubler
T. Lott
S. Pedersen
C. Sims
V. Urenia

Guests:

A. Corey
T. Cash
L. T. Jackson
A. Lovelace

4. Public Comment
No Public comment was received for the meeting.

CONSENT CALENDAR

5. Adopt Resolution 21-01-HC Making Specified Findings to Enable the Homelessness Committee to Continue to Hold Meetings Via Teleconferencing – Page 1.
Recommended Action: Adopt Resolution 21-01-HC making specified findings that the existence of a local and state of emergency in California caused by the ongoing COVID-19 pandemic continues to directly impact the ability of the SGVCOG to hold public

meetings safely in person thereby necessitating an ability to continue holding meetings via teleconferencing

6. Homelessness Committee Minutes – 9/29/2021

Recommended Action: Approve

There was a motion to approve consent calendar item 5 & 6 M/S: (K. Davis/A. Verlato).

[MOTION PASSED]

AYES:	Arcadia; Claremont; Duarte; Glendora; Irwindale; Monrovia; Pasadena; Rosemead; South El Monte; South Pasadena
NOES:	
ABSTAIN:	
ABSENT:	Azusa; Baldwin Park; Pomona; West Covina; Upper District; LA County District 1

PRESENTATION

7. Mental Health Services in Supervisorial District 5 – Anders Corey, Health Deputy, LA County 5th Supervisorial District

A. Corey provided background and outlined various county initiatives for providing mental health services in the field, including the Behavioral Health Urgent Care Centers (BHUCCs) located in Los Angeles County. There was a question whether the County could fund operations for additional BHUCCs if local agencies are able to identify a site and capital costs, and A. Corey indicated that he would investigate this question.

DISCUSSION ITEMS

8. Advocacy for Homeless Services Funding

C. Sims provided a presentation on Homeless Initiatives funding strategies updates and the SGVCOG's efforts to advocate for additional funding via both direct engagement and forums like the Blue-Ribbon Commission on Homelessness.

There was a motion to authorize staff to take actions, including submittal of comment letters and testimony, to support the following principals in any revisions to the Measure H funding framework:

- 1. Ensure that, in the implementation and allocation of funding for the homeless strategies, local jurisdictions are eligible for and receive funding that support these strategies.**
- 2. Clarify the implementation of “co-invest” to ensure that local jurisdictions can access Measure H funding to supplement other funding and enhance local projects, rather than only allowing cities to supplement funding for County designed and implemented programs.**

(K. Davis/M. Cacciotti).

[MOTION PASSED]

AYES:	Arcadia; Claremont; Duarte; Glendora; Irwindale; Monrovia; Pasadena; Pomona; Rosemead; South El Monte; South Pasadena; West Covina;
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	LA County District 1
NOES:	
ABSTAIN:	
ABSENT:	Azusa; Baldwin Park; Upper District

UPDATE ITEMS

9. LA County Homelessness Governance Reform and Blue-Ribbon Commission on Homelessness (BRCH)
Chair B. Shevlin provided updates on how the BRCH meetings are going.
10. State Legislative Updates
V. Urenia provided updates of State bills that the SGVCOG is tracking.

LIASON REPORTS

11. San Gabriel Valley Regional Housing Trust
12. San Gabriel Valley Consortium on Homelessness
13. LA County Homeless Initiative
14. United Way Everyone In
15. Union Station Homeless Services
16. Los Angeles Homeless Services Authority (LAHSA)

CHAIR'S REPORT

Chair B. Shevlin reminded the Committee of the November 2, 2021 special meeting with Supervisor Kathryn Barger and adjourned the meeting in memory of Brian Urias, Mayor of Duarte.

ADJOURN

The meeting adjourned at 9:33 AM.



SGVCOG Homelessness Committee Special Meeting

Unapproved Minutes

November 22, 2021

9:00 AM - Via Zoom/Teleconference

PRELIMINARY BUSINESS

1. Call to Order
B. Shevlin called the meeting to order at 9:01 AM.

2. Roll Call:

Members Present:

R. Gonzales, Azusa
J. Schulz, Duarte
K. Davis, Glendora
B. Shevlin, Monrovia
D. Holley, Pomona
M. Cacciotti, South Pasadena
R. Diaz, West Covina

SGVCOG Staff:

T. Lott
C. Serrato
C. Sims
V. Urenia

Members Absent:

A. Verlato, Arcadia
Y. Ruizesparza, Baldwin Park
J. Leano, Claremont
M. Ortiz, Irwindale
W. Huang, Pasadena
M. Clark, Rosemead
R. Corral, South El Monte
J. Santana, Upper District
F. Briones, LA County Dist. 1

3. Public Comment
No Public comment was received for the meeting.

ACTION ITEM

4. Adopt Resolution 21-02-HC Making Specified Findings to Enable the Homelessness Committee to Continue to Hold Meetings Via Teleconferencing – Page 1.

There was a motion to adopt Resolution 21-02-HC making specified findings that the existence of a local and state of emergency in California caused by the ongoing COVID-19 pandemic continues to directly impact the ability of the SGVCOG to hold public meetings safely in person thereby necessitating an ability to continue holding meetings via teleconferencing. M/S: (M. Cacciotti /K. Davis).

[MOTION PASSED]

AYES:	Azusa; Duarte; Glendora; Monrovia; South Pasadena; Pomona; West Covina
NOES:	
ABSTAIN:	
ABSENT:	Arcadia; Baldwin Park; Claremont; Irwindale; Pasadena; Rosemead; South El Monte; Upper District; LA County District 1

ADJOURN

The meeting adjourned at 9:09 AM.



FALL 2021

Housing & Homelessness Report

CONTENTS



01	Background	21	Landlord Outreach and Incentive Program
03	San Gabriel Valley Regional Housing Trust	23	Regional Coordination Program
10	City Homelessness Programs	26	Hygiene Program
19	Homeless Plan Development	54	Press Coverage of Programs

CITY PROGRAM OVERVIEWS

30	Alhambra	36	Diamond Bar	42	La Verne	48	San Dimas
31	Arcadia	37	Duarte	43	Monrovia	49	San Gabriel
32	Azusa	38	El Monte	44	Montebello	50	South El Monte
33	Baldwin Park	39	Glendora	45	Monterey Park	51	South Pasadena
34	Claremont	40	Irwindale	46	Pomona	52	Temple City
35	Covina	41	La Puente	47	Rosemead	53	West Covina

FALL 2021 UPDATES

Each quarter, this Housing and Homelessness Report is updated with current work underway for each program and any up-to-date outcomes and accomplishments for each program and each City. **Updated information is indicated with a yellow background.**

The following sections include updated information in this Fall 2021 report:

- San Gabriel Valley Regional Housing Trust
 - Project Pipeline
 - Current Work
- Shared Housing Navigator Program
- Prevention and Diversion
- Pilot Programs
- SGV Landlord Incentive Program
- Services Coordination Program
- Crisis Response Study
- City Accomplishments



BACKGROUND

In 2019 and 2020, the San Gabriel Valley Council of Governments (SGVCOG) was awarded more than \$7.2 million – through a \$5.6 million State budget allocation, a \$1.5 million Los Angeles County Measure H Innovation Funds allocation, and a \$113,320 State COVID-19 Emergency Homelessness Funds allocation via the County – to support housing and homelessness programs in the San Gabriel Valley. Given that homelessness is a multi-faceted crisis, the SGVCOG aims to tackle homelessness with a multi-faceted approach.

\$5.6M IN STATE FUNDING

\$1.5M IN COUNTY FUNDING

\$113K IN COVID-19 EMERGENCY FUNDS

\$7.2M IN TOTAL FUNDING

Based on extensive stakeholder engagement, the following ten regional needs were identified. The SGVCOG Governing Board allocated funding to ten categories of programming accordingly.

- **Affordable housing** to meet current demand and to stop the inflow to homelessness due to inadequate housing supply
- **City homeless plan implementation resources**
- **Development of homeless plans** for those cities that had not previously completed plans
- **Prevention and diversion assistance** and problem solving resources to prevent residents from becoming homeless
- **Pilot programs** to test innovative, scalable solutions to homelessness
- **Workforce development and training** for youth at risk of homelessness
- **Landlord outreach and incentives** to encourage landlords to accept tenants who are experiencing homelessness
- **Increased City-service provider coordination** to build capacity
- **Alternative crisis response** for people experiencing homelessness (PEH) and mental health crises

By Spring 2020 with the outbreak of COVID-19, an additional urgent need became clear:

- **Increased access to hygiene services to mitigate the spread of COVID-19** in our unhoused neighbors

These ten categories of programming aim to both serve people actively experiencing homelessness and to stop the inflow into homelessness. By fall 2020, all programs were underway.

An aerial photograph of the San Gabriel Valley region. In the foreground and middle ground, there is a dense residential area with numerous houses and some commercial buildings. In the background, the San Francisco city skyline is visible, including prominent skyscrapers like the Transamerica Pyramid. The sky is clear and blue.

SAN GABRIEL VALLEY REGIONAL HOUSING TRUST



SAN GABRIEL VALLEY REGIONAL HOUSING TRUST

22 MEMBER CITIES

\$20M STATE BUDGET
EARMARK

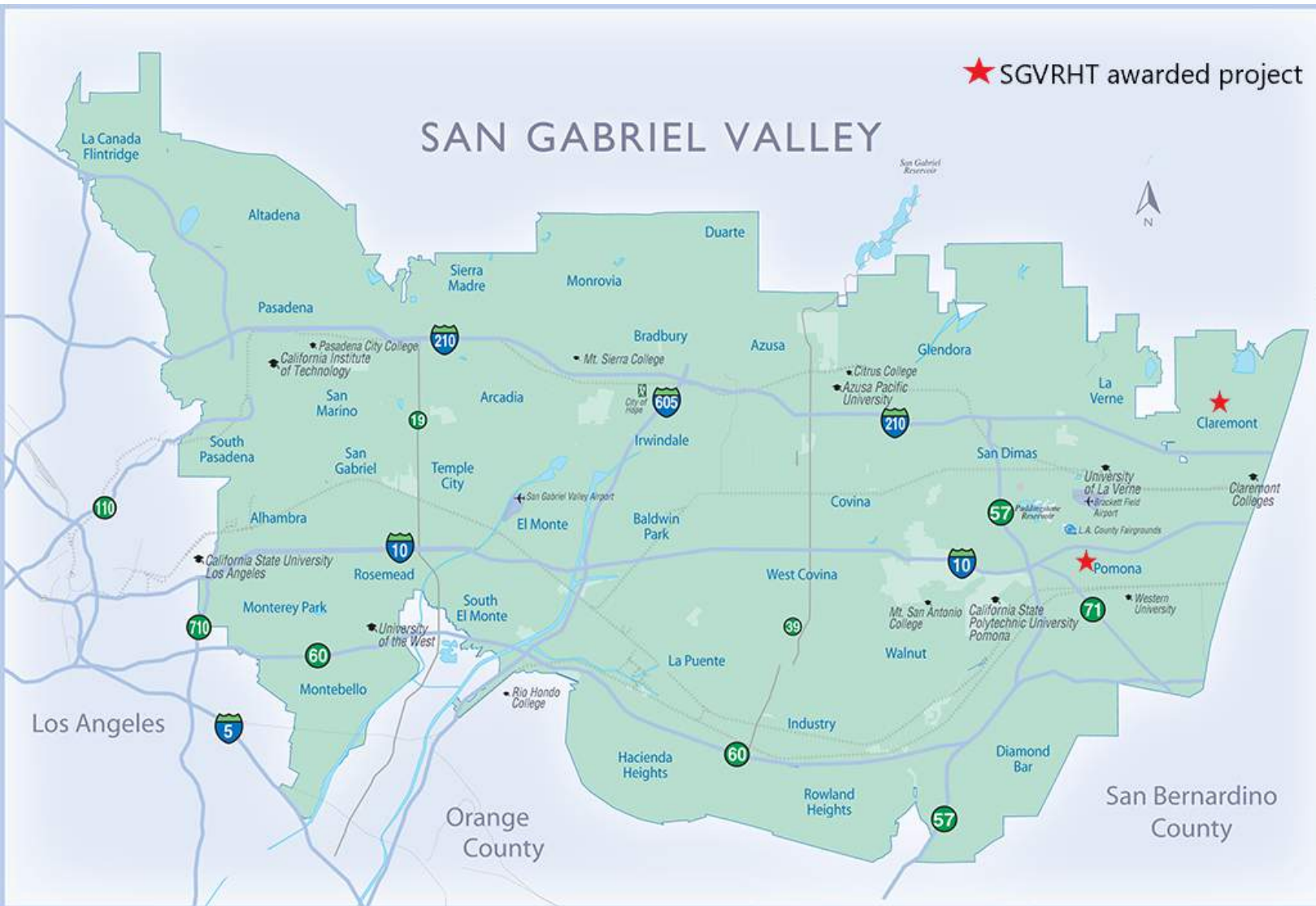
\$1.00M IN LOCAL HOUSING
TRUST FUNDS (LHTF)

\$1.32M IN PERMANENT LOCAL
HOUSING ALLOCATION
(PLHA)

\$1.35M LOANED TO PROJECTS

The San Gabriel Valley Regional Housing Trust (SGVRHT) was **formed in February 2020 as a Joint Powers Authority (JPA)** to finance the planning and construction of affordable and homeless housing. The SGVRHT is governed by a nine-member Board of Directors composed of elected officials from seven cities that are members of the SGVRHT and two housing and homelessness experts. The SGVRHT currently boasts **22 member cities**. Member cities are eligible to serve on the Board of Directors and apply for SGVRHT project financing. Cities may also join the SGVRHT as affiliates to show regional support for housing solutions. Member and affiliate dues support the operations of the SGVRHT.

San Gabriel Valley **Regional Housing Trust**



MEMBER CITIES

Alhambra	Duarte	Pasadena
Arcadia	El Monte	Pomona
Azusa	Glendora	San Gabriel
Baldwin Park	Irwindale	South El Monte
Claremont	La Cañada Flintridge	South Pasadena
Covina	La Verne	Temple City
Diamond Bar	Monrovia	West Covina
	Montebello	

PROJECT PIPELINE

In 2021, the SGVRHT received \$1,000,000 in matching funds through the State's Local Housing Trust Fund (LHTF) program which will support the development of **71 new units of affordable housing in two projects**: The Pomona West Mission project is currently under construction and the Claremont Baseline Road project will close later this year. The SGVRHT's Project Pipeline is the first step in identifying projects for funding. Projects are added to the pipeline by completing the application available at sgvrht.org and require member city support. Projects are evaluated as funding becomes available and in accordance with the guidelines for that funding source and the SGVRHT's strategic and funding priorities.

**800+ Units
OF PROPOSED HOUSING**

PLHA FUNDS

To date, **member cities have allocated \$1.3M in Permanent Local Housing Allocation (PLHA) funds to the SGVRHT**. Member cities can allocate the funds for program eligible expenses, including use as capital funds to finance affordable and homeless housing and activity costs incurred to operate the SGVRHT's programs. PLHA funds dedicated to the SGVRHT are eligible for use as matching funds for the LHTF program.

CITY | FUNDING GAP/REQUEST

ALHAMBRA | \$4,200,000
44 units of affordable housing

ALHAMBRA* | \$1,000,000
50 units of affordable housing

ARCADIA | \$1,800,000
9 units of affordable housing

BALDWIN PARK | \$1,500,000
55 units of affordable housing

BALDWIN PARK | \$500,000
13 units of affordable housing

CLAREMONT | \$2,380,000
21 units of affordable housing

COVINA | \$3,000,000
52 beds of temporary housing

DUARTE | \$7,000,000
60-70 units of affordable housing

DUARTE | \$3,000,000
100 units of senior housing (rehab)

EL MONTE | \$2,000,000
38 units of affordable senior housing

EL MONTE | \$3,000,000
150 affordable ADUs

MONROVIA | \$1,500,000
66 units of senior housing

POMONA* | \$1,000,000
125 units of affordable housing

POMONA | \$2,500,000
75 units of affordable housing

SOUTH EL MONTE | \$4,000,000
Transitional housing for homeless families

SOUTH PASADENA | \$14,000,000
Caltrans property as affordable housing

**16 Projects
IDENTIFIED REGIONALLY
\$45M
FUNDING GAP IDENTIFIED**

*Project recommended for funding

FUNDING UPDATES

\$20 MILLION STATE BUDGET EARMARK

In the FY 21-22 State budget, the SGVRHT received a budget earmark of \$20 million for the production of affordable and homeless housing. On Wednesday, August 4, 2021, Senator Susan Rubio and Assemblymember Blanca Rubio held a press conference to announce the award. In September 2021, the SGVRHT board adopted funding priorities for this funding source:

- \$8 million for project pipeline capital
- \$8 million for a revolving loan fund
- \$4 million for homeless housing pilot programs



LHTF APPLICATION

In August 2021, the SGVRHT applied to the State's Local Housing Trust Fund (LHTF) program, which provides matching funds to housing trusts to develop affordable and homeless housing. Two projects, totaling 175 units, from the Project Pipeline were included in the application based on the scoring criteria adopted by the RHT Board which emphasizes projects' readiness for construction and units for residents whose income is 30% of Area Median Income. This scoring criteria is consistent with the requirements of the LHTF Program. Project information is included below:

- **East End Village (Pomona):** 125-unit affordable housing project. The project will have an onsite health clinic. Construction is anticipated to begin in March 2022 with an occupancy date of March 2025. The funding award for this project is \$1,000,000.
- **Mariposa Housing (Alhambra):** 50-unit affordable housing project serving low-income individuals and families. Construction is anticipated to begin in February 2022 with an occupancy date of May 2023. The funding award for this project is \$1,000,000.

STRATEGIC PLAN AND AND FUNDING PRIORITIES:

- **The SGVRHT Strategic plan identified 8 strategic priorities :**

- a. Develop a 501c3 entity; hire a consultant to pursue corporate giving
- b. Explore co-lending opportunities with existing CDFI
- c. Explore bond revenue fee sharing opportunities with LACDA
- d. Collaborate with nonprofits as fiscal sponsor to secure donations
- e. Increase leveraging for LHTF program including land match and pass-through City funds
- f. Establish a revolving loan fund for predevelopment loans
- g. Establish first-time homebuyer program
- h. Hire part-time fundraising staff

- **The SGVRHT established funding priorities for the State Budget earmark:**

1. **Project Pipeline Capital- \$8M:** this allocation will support projects on the San Gabriel Valley Project Pipeline.
2. **Revolving Loan Fund- \$8M:** In accordance with the recently adopted strategic priorities, this allocation will enable the SGVRHT to develop a revolving loan fund to provide early capital for affordable and homeless housing projects.
3. **Homeless Pilot Programs- \$4M:** this allocation will support first year operations at the Baldwin Park and Montebello tiny homes sites and provide capital for additional homeless housing units or beds.

Planning efforts to increase affordable and homeless housing including:

- affordable housing incubator
- housing leadership academy
- surplus land inventory
- land trust

CURRENT WORK

The SGVRHT and SGVCOG are launching a tiny home pilot program in the cities of Baldwin Park and Montebello. The Baldwin Park site, Esperanza Villa, will open November 22, 2021 and the Montebello site is anticipated to open in early 2022. SGVRHT and SGVCOG staff are working with several partners to develop the sites including: City staff, SRK Architects, Inc. for technical assistance, and a supportive service provider to:

- **shelter** individuals in interim housing with prefabricated tiny home shelters made by Pallet Shelter
- **provide** program residents with onsite supportive services, including case management, housing navigation, and workforce development and connect clients to additional offsite supportive services.
- **provide** 24/7 site security, 3 meals per day to residents. and community building activities
- **place** residents into permanent housing
- **address** the shelter and interim housing needs of the San Gabriel Valley quickly and at a relatively low cost



Baldwin Park site plan



Pallet Shelter exterior



Pallet Shelter interior

An aerial photograph of a city, likely Los Angeles, showing a dense urban area with various buildings and streets. In the background, a large, rugged mountain range is visible under a clear sky. A dark blue rectangular box is overlaid on the middle of the image, containing the title text in white.

CITY HOMELESSNESS PROGRAMS



CITY HOMELESSNESS PROGRAMS

22 CITIES

\$4.08M IN FUNDING

79% OF FUNDING TO
DIRECT SERVICES

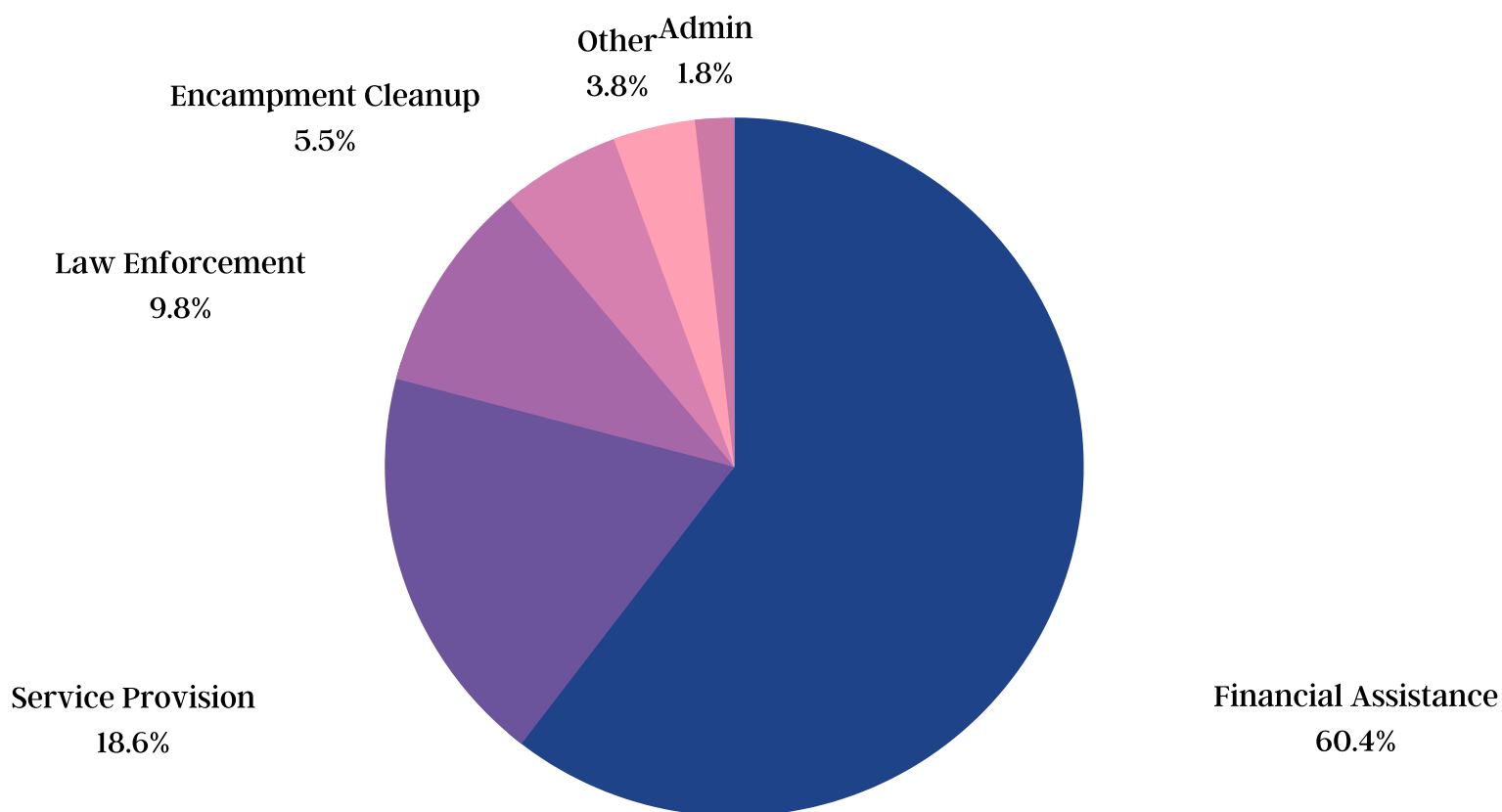
The SGVCOG is providing \$4,075,495 in funding to its member cities to implement three programs:

- **Homeless Plan Implementation**
- **Prevention and Diversion**
- **Pilot Programs**

Cities submitted applications for these programs during the Spring 2020, with the Pilot Programs being the only competitive program.

CITY HOMELESSNESS PROGRAMS

Cities are receiving an average of \$185,454 to implement these three programs. 78.8% of the funding has been allocated towards direct services, with the majority (60.3%) going towards financial assistance and 18.6% towards the provision of those services. 10.1% is assigned to law enforcement, 5.5% to encampment cleanup, 3.8% to other categories, like data collection and marketing, and 1.8% to administration.



HOMELESS PLAN IMPLEMENTATION

19 CITIES

\$3.3M IN STATE FUNDING

\$50-250K ALLOCATION
PER CITY

Resources to implement city homelessness response plans have been a major need for the SGVCOG's member cities. Cities with completed homeless plans were allocated funding based on population. Nineteen member cities are using this funding to undertake a variety of activities to implement their plans, from providing case management, housing navigation, and legal services to supporting local shelters and food banks and supplementing the city prevention and diversion program.

CITY IMPLEMENTATION ACTIVITIES:



**Housing
Navigation**



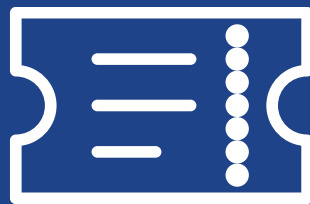
**Case
Management**



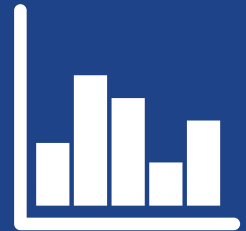
**Legal
Services**



**Shelter and
Food Bank
Support**



**Rental
Assistance and
Vouchers**



**Data
Collection**



**Public Outreach
and Education**



**First Response
Training**



**Prevention
and Diversion**

SHARED HOUSING NAVIGATION

Several cities expressed the need for housing navigation services, including part-time navigation services. An efficient and cost-effective way to provide these services was to procure a single provider, with **Union Station Homeless Services** selected as the provider. Cities were able to opt into the program with their homeless plan implementation funds and were able to choose city-specific services (e.g. a city-dedicated housing navigator just for their city) or to add supplemental housing placements. The program was also structured to include funding for rapid rehousing rental subsidies.

Housing navigation uses a case manager to work with homeless clients and direct them towards housing as quickly as possible.

SHARED NAVIGATOR

Baldwin Park,
Irwindale, La Puente,
South Pasadena, West Covina

CITY-DEDICATED NAVIGATOR

Arcadia, La Verne

UPDATED ACCOMPLISHMENTS



City site visits and outreach to local partners conducted



59 individuals served

PREVENTION AND DIVERSION

Recognizing the need to stop the inflow into homelessness, **22 member cities** are implementing Prevention and Diversion programs. Program activities include:

- **conducting** problem solving conversations with each client
- **determining** each client's needs and resources
- **empowering** clients to identify existing resources to overcome their barriers
- **providing** financial assistance if determined to prevent clients from becoming homeless

22 CITIES

\$450K IN TOTAL FUNDING

\$400K IN COUNTY FUNDING

\$50K IN STATE FUNDING

\$15K ALLOCATION PER CITY

UPDATED ACCOMPLISHMENTS



34 individuals and 53 families provided assistance to prevent homelessness



2 families housed in emergency housing

PILOT PROGRAMS

The Pilot Programs test innovative direct homeless solutions and is providing initial funding for the set-up or implementation of innovative pilot projects on a small scale.

Four cities are implementing the following Pilot Programs. More details can be found on each City's program overview page.

- **Arcadia:** Pop-up homeless services center with restrooms, showers, laundry facilities, food, etc.
- **Claremont:** Roommate matching program to identify residents with vacant rooms available for roommates
- **Covina:** Mobile hygiene program with case management services
- **Monrovia:** Emergency COVID Housing Impact Program (“eCHIP”)

\$610K

IN TOTAL
FUNDING

\$515K

IN COUNTY
FUNDING

\$95K

IN STATE
FUNDING

\$103K

AVERAGE
ALLOCATION
PER CITY

UPDATED ACCOMPLISHMENTS



501 unduplicated individuals provided services (case management, first aid, etc.) at Arcadia Resource Hub



279 individuals and 76 families provided rental assistance through Monrovia program



Covina shower program launched in June



2 individuals housed through Claremont program

GREEN PATH CAREERS PILOT PROGRAM



GREEN PATH CAREERS

Five cities (Baldwin Park, Duarte, Irwindale, La Verne, West Covina) are enrolled in the Green Path Careers Program, a Transition Age Youth (TAY) workforce development pilot program. The program is a collaborative effort between the SGVCOG, the Southern California Regional Energy Network, Hathaway-Sycamores, and the LA County Department of Workforce Development, Aging and Community Services (WDACS).



Launched in December 2020, the program enrolled 10 youth from the San Gabriel Valley who will be provided:

- no-cost home energy audit training
- workforce and financial literacy skills
- a paid work experience
- job application and interview assistance to enter the high-growth energy efficiency field



UPDATED ACCOMPLISHMENTS



2 participants passed energy audit exam and will begin a paid work experience



HOMELESS PLAN DEVELOPMENT

HOMELESS PLAN DEVELOPMENT



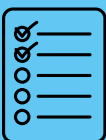
Five cities developed homelessness response plans. **Diamond Bar, Monterey Park, Rosemead, San Gabriel, and Temple City** worked with Focus Strategies and conducted internal and external stakeholder engagement, identified current resources and needs, and developed key goals, supporting actions, and metrics for evaluating success. The plans were adopted by City Councils in January, February, and March 2021.

Key goals from the five homeless plans include:

- **Promote** affordable housing development and preservation
- **Enhance** City homelessness response services, including prevention and diversion efforts
- **Advance** strategies to maximize opportunities in existing rental market to house people experiencing or at-risk of homelessness
- **Participate** in ongoing regional and countywide strategies to develop a more robust regional service delivery system
- **Increase** community education on homelessness and resources



ACCOMPLISHMENTS



All 5 City Councils unanimously adopted their homelessness response plans

A grayscale background image showing a hand holding a key. The key has a house-shaped keychain attached to it. The house has a gabled roof and a window with four panes. The hand is positioned at the top left, and the key hangs down towards the bottom right.

SAN GABRIEL VALLEY LANDLORD INCENTIVE PROGRAM (SGVLIP)

SGV LANDLORD INCENTIVE PROGRAM



The San Gabriel Valley Landlord Incentive Program (SGVLIP) will support landlords willing to accept clients who have experienced homelessness and provide financial support to encourage landlord participation for **20 participating cities**.

SGA Marking and Union Station Homeless Services are coordinating to implement the program.

- SGA has conducted outreach to landlords, distributing a survey that received over 100 responses.
 - Based on survey data, program will target individual owners rather than property management companies and will highlight the program as a business opportunity offering stability
- SGA will identify potential participating landlords and enroll in program
- Union Station will work with those landlords to provide financial incentives to accept tenants experiencing homelessness.

The program website, LandlordIncentives.org, is live.

UPDATED ACCOMPLISHMENTS



Program officially launched in July



Highlighted in the San Gabriel Valley Tribune, LAist and KPCC



23 landlords expressed interest in program



REGIONAL COORDINATION PROGRAM

SERVICES COORDINATION PROGRAM

The services coordination program aims to enhance coordination between Cities and service providers. The program will enable the region to continually plan, execute, evaluate, and enhance its programs and projects, as well as strengthen inter-agency communication, program marketing, and community outreach and engagement. The San Gabriel Valley Consortium on Homelessness (SGVC) was selected as the consultant for the project. The SGVC is meeting with each city to:

- Assess progress made on city homeless plan implementation;
- Identify successes and ways to market those successes to the public;
- Determine needs and gaps in services;
- Connect City staff with additional resources and increase coordination and partnerships with service providers;
- Leverage existing technology resources and partnerships to promote information-sharing and facilitate shared decision-making; and
- Develop action plans to better implement homeless plans and programs.

UPDATED ACCOMPLISHMENTS



Program launched and SGVC has completed initial meetings with cities to assess City's homeless plan implementation and started drafting action plans

CRISIS RESPONSE STUDY



As communities across the country aim to re-imagine public safety and crisis response, the long-standing Eugene, Oregon CAHOOTS (Crisis Assistance Helping Out On The Streets) program has gained national attention. Based on regional interest in a mobile crisis response program like CAHOOTS, the SGVCOG will be conducting a study on how such a **regional homeless, mental health, and crisis response program could be developed and implemented in the San Gabriel Valley**. The project will deeply involve regional stakeholder and community engagement and will produce an actionable implementation plan for the region. In addition, the SGVCOG is working with its consultant - Resource Development Associates (RDA) - to be prepared for the launch of a regional mobile crisis response program in early 2022.

Study deeply involves stakeholder engagement through:

- Steering Committee of City staff including police lieutenants, paramedics, and staff of Homeless Services, Community Services, and Housing Departments
- Community Advisory Group of behavioral and mental health and homeless services stakeholder groups
- Background interviews with key regional stakeholder groups
- Community forums and a community survey

UPDATED ACCOMPLISHMENTS



RDA has interviewed, held forums, and conducted a survey of service providers, first responders, City staff, DMH, and staff of other crisis response programs around the county. SGVCOG released an RFI in September and received 5 responses.



HYGIENE PROGRAM

HYGIENE PROGRAM

In May 2020, the SGVCOG received \$113,320 of State COVID-19 Emergency Homelessness funds from the County Homeless Initiative to expand hygiene services for people experiencing homelessness. The program launched in June and concluded in August.

Participating cities used the funding to add portable toilets and handwashing stations, open public restrooms that had closed, extend public restroom hours, provide mobile showers, and distribute hygiene kits.

With remaining funding, SGVCOG staff assembled 2000 hygiene kits and provided them to cities and Union Station to distribute.

With the closure of so many public spaces due to the pandemic, this program provided increased access to hygiene services mitigating COVID-19 outbreaks in the region's unhoused community.

\$113K IN FUNDING

11 CITIES



SGVCOG staff hygiene kit assembly
Page 39 of 87

HYGIENE PROGRAM

ACCOMPLISHMENTS

11 new locations with services made available

71 new hand soap dispensers installed

400 showers provided

500 people provided access to hygiene services per day

4,030 hygiene kits distributed

21,228 hours of expanded service

An aerial photograph of a city, likely Los Angeles, showing a dense urban area with various buildings and streets. In the background, a large, rugged mountain range is visible under a clear blue sky. A dark blue rectangular box is overlaid on the center of the image, containing the title text.

CITY PROGRAM OVERVIEWS

City of Alhambra

ENROLLED IN:

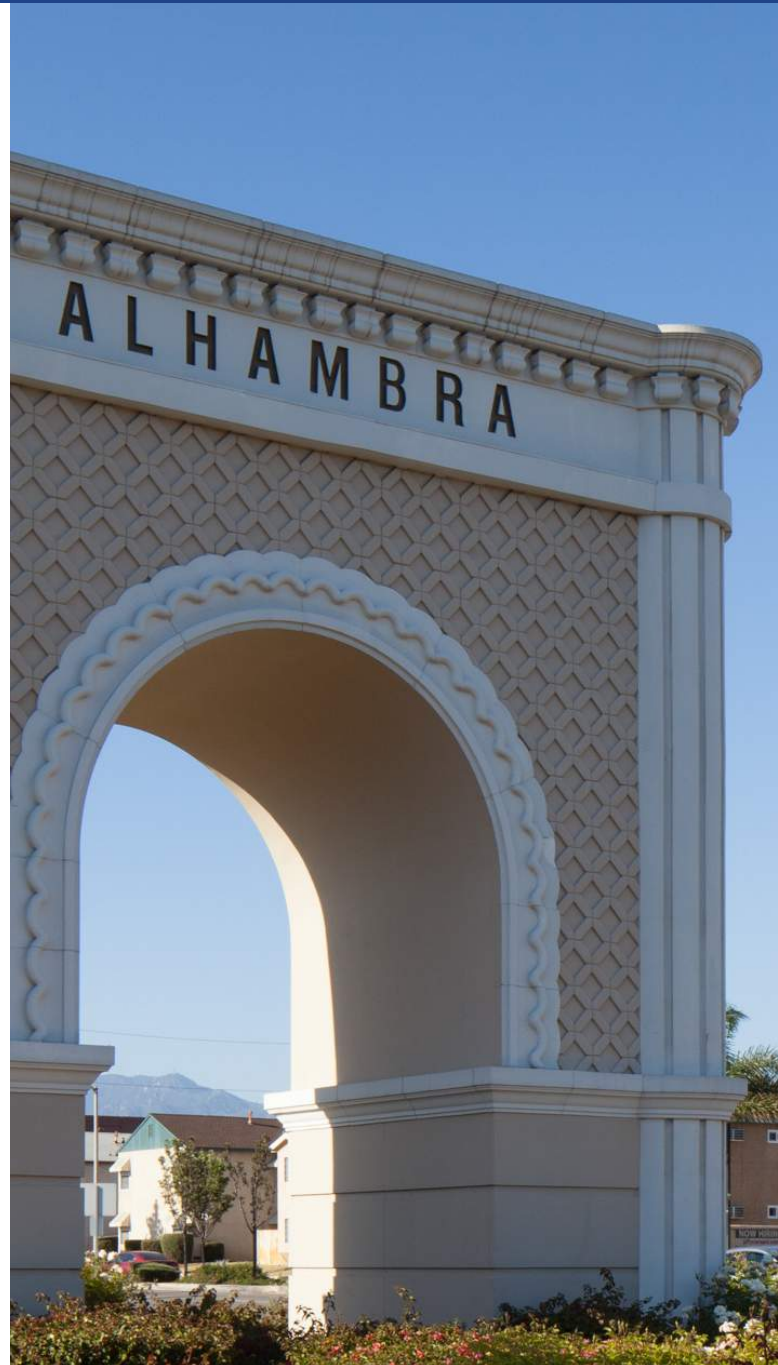
- *Regional Housing Trust*
- *Homeless Plan Implementation*
- *Shared Housing Navigator*
- *Prevention and Diversion*
- *Landlord Outreach and Incentive*
- *Hygiene Program*

PREVENTION AND DIVERSION

- Los Angeles Centers for Alcohol and Drug Abuse (L.A. CADA) and the City will provide street outreach services and vouchers for overnight stays, transitional housing, or permanent housing,

HOMELESS PLAN IMPLEMENTATION

- Funding allocated to shared housing navigator and housing vouchers
- Officer/Corporal will participate on the Homeless Outreach Mental Evaluation (HOME) Team along with the Alhambra School District and Union Station to connect people experiencing homelessness to resources.



UPDATED ACCOMPLISHMENTS



151 individuals served and/or placed into behavioral health care treatment centers



1000 hygiene kits purchased and distributed

City of Arcadia

ENROLLED IN:

- *Regional Housing Trust*
- *Homeless Plan Implementation*
- *Prevention and Diversion*
- *Pilot Program*
- *Landlord Outreach and Incentive*
- *Hygiene Program*

PREVENTION AND DIVERSION

- Union Station housing navigator and City staff to implement program, conduct problem-solving conversations, and determine resources, both financial and non-financial, to prevent clients from becoming homeless.

HOMELESS PLAN IMPLEMENTATION

- City-dedicated housing navigator through SGVCOG contract with Union Station Homeless Services
- Housing vouchers for housing navigator to place clients into housing
- Emergency resources (housing, meals, etc.) for City staff to provide people experiencing homelessness
- Homeless Education and Liaison Program (HELP) team and Police and Fire Department outreach

UPDATED ACCOMPLISHMENTS

PILOT PROGRAM - HOMELESS RESOURCE HUB

The Resource Hub provides services to those experiencing homelessness, including **mobile showers**, **a laundry facility**, **restrooms**, **case managers/housing navigators**, and **medical support** from the City Fire Department. The program **launched in November 2020** and operates once per week.



501 unduplicated individuals provided services



City of Azusa

ENROLLED IN:

- *Regional Housing Trust*
- *Homeless Plan Implementation*
- *Prevention and Diversion*
- *Landlord Outreach and Incentive*
- *Hygiene Program*

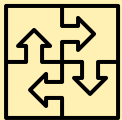
PREVENTION AND DIVERSION

- Expand existing City Library Neighborhood Connections program and create a housing displacement response plan, including creating an application process and eligibility requirements and tracking services provided and the outcomes.

HOMELESS PLAN IMPLEMENTATION

- Expand the Neighborhood Connections program to March 2022 to provide food, clothing, hygiene supplies, and other basic needs, conduct care coordination screening and provide problem solving-solving assistance.
 - **Goal to enroll 75 unduplicated and 200 duplicated individuals or family members**
- Homeless Assistance Liaison Officer (HALO) and Code Enforcement outreach to provide resource guides and referrals to case management services.

UPDATED ACCOMPLISHMENTS



Integrated new programming into existing library-based Neighborhood Connections program.



17 families provided rental assistance and 98 individuals provided case management and housing navigation services



City of Baldwin Park

ENROLLED IN:

- *Regional Housing Trust*
- *Tiny Home Pilot Program*
- *Homeless Plan Implementation*
- *Shared Housing Navigation*
- *Prevention and Diversion*
- *Green Path Career Pilot Program*
- *Landlord Outreach and Incentive*
- *Hygiene Program*

HOMELESS PLAN IMPLEMENTATION

- Funding allocated to shared housing navigator and housing vouchers
- Funding allocated to tiny home pilot program

PREVENTION AND DIVERSION

- Emergency housing response program under the Baldwin Park Housing Division and Recreation and Community Services to support individuals and families who are newly homeless or are at risk of becoming homeless by providing rental and mortgage assistance
- Focus on strategies to assist lower-income households in gaining self-sufficiency
- Focus on specific populations, such as highly vulnerable populations who experience homelessness at higher rates, and those affected by emergency situations such as the COVID-19 pandemic that have resulted in a loss of income

UPDATED ACCOMPLISHMENTS



Esperanza Villa Tiny Homes grand opening November 2021



Placed 1 family in shelter and provided 3 families and 3 individuals motel voucher and rental assistance



Served 380 individuals with hygiene kits



City of Claremont

ENROLLED IN:

- *Regional Housing Trust*
- *Homeless Plan Implementation*
- *Prevention and Diversion*
- *Pilot Program*
- *Landlord Outreach and Incentive*
- *Hygiene Program*

PREVENTION AND DIVERSION

- Supplement City's existing Senior Case Management Program which provides senior residents and families at risk of homelessness with comprehensive resources for social services..

HOMELESS PLAN IMPLEMENTATION

- Secure family rooms at Inland Valley Hope Partners' (IVHP) Our House Family Shelter in Pomona
- Coordinate with IVHP to provide services such as weekly case management, life skills classes, psychosocial counseling, and weekly support groups

PILOT PROGRAM

- Engage landlords and homeowners to create a network of vacant rentals within city boundaries
- Engage tenants and develop a roommate matching process
- House individuals, execute tenant-roommate contracts, and execute tenant-NPO contracts

UPDATED ACCOMPLISHMENTS



1 family referred to IVHP, moved into shelter, and 2 months later, moved into an affordable apartment



2 individuals and 1 family provided prevention and diversion assistance



Affordable housing project awarded SGVRHT funding



Launched pilot program, searching for unit to rent, placed 2 individuals into housing, and engaged 21 individuals

ENROLLED IN:

- *Regional Housing Trust*
- *Homeless Plan Implementation*
- *Prevention and Diversion*
- *Pilot Program*
- *Landlord Outreach and Incentive*

PREVENTION AND DIVERSION

- Assist low-income eligible residents who need utility bill and financial assistance due to a temporary set-back/crisis (e.g. termination from employer, furlough/reduction in hours/pay, illness/disability, unexpected family emergency, eviction notice, etc.)

HOMELESS PLAN IMPLEMENTATION

- Support YWCA's Women in Need Growing Strong (WINGS) program to house women and children escaping domestic violence
- Support 29:11 to sustain and expand their food bank that provide meals to homeless and at-risk individuals
- Prevent 3-4 families from becoming homeless and rapidly rehouse 4 families and 7 individuals experiencing homelessness
- Develop bicycle outreach program to help make officers more approachable

PILOT PROGRAM

- Provide funding to Support Solutions to purchase a used truck to tow mobile showers to service areas within the City
- Fund an on-site case manager to assist those accessing mobile shower, connecting individuals to shelter and housing, mental health support, job training, and other services

UPDATED ACCOMPLISHMENTS



Secured additional Los Angeles Homeless Services Authority (LAHSA) grant funding to launch mobile shower pilot program



Executed contract with Support Solutions for mobile showers



1 individual and 5 families provided prevention and diversion assistance

City of Diamond Bar

ENROLLED IN:

- *Regional Housing Trust*
- *Homeless Plan Development*
- *Landlord Outreach and Incentive*

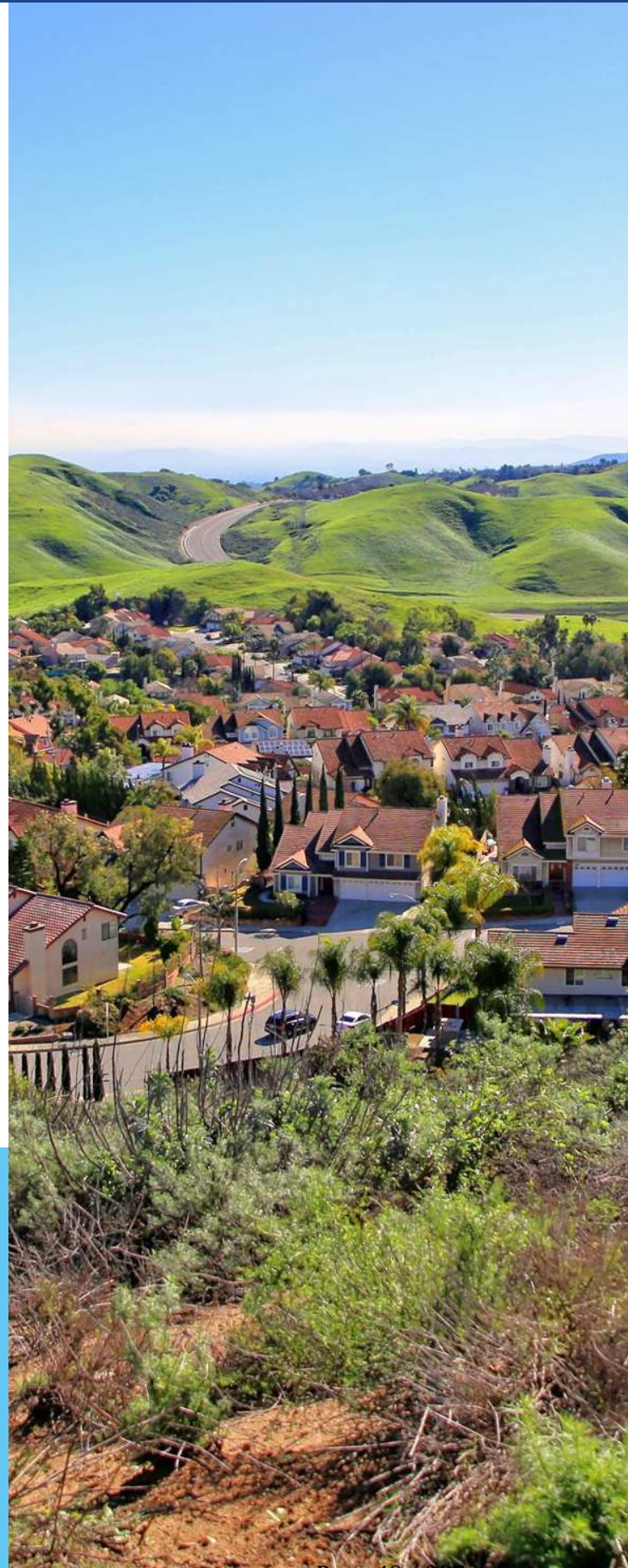
HOMELESS PLAN DEVELOPMENT

- Conducted internal and external stakeholder engagement to assess current resources and needs. Interviews and input sessions were held with City staff members, County homelessness response system leaders, and non-profit and faith-based service providers.
- The following key findings emerged through the stakeholder engagement process:
 - lack of available, accessible homelessness response resources
 - insufficient supply of affordable housing
- City staff identified key goals to respond to these key findings and concerns related to homelessness and align with broader regional system strategies and efforts
- City staff held study session with City Council in February to review plan and brought plan to Council for adoption in early March

ACCOMPLISHMENTS



Council adopted a homelessness response plan



City of Duarte

ENROLLED IN:

- *Regional Housing Trust*
- *Homeless Plan Implementation*
- *Prevention and Diversion*
- *Green Path Career Pilot Program*
- *Landlord Outreach and Incentive*
- *Hygiene Program*

PREVENTION AND DIVERSION

- Union Station housing navigator and City staff to implement program, conduct problem-solving conversations, and determine resources, both financial and non-financial, to prevent clients from becoming homeless.

HOMELESS PLAN IMPLEMENTATION

- Duarte Public Safety Outreach Coordinator to connect those experiencing homelessness by building street-level relationships..
- Housing rights assistance by providing housing counseling for both tenants and landlords.
- Provide portable bathroom and handwashing facility for at-risk and vulnerable homeless persons.

UPDATED ACCOMPLISHMENTS

PLAN IMPLEMENTATION



**6 individuals
outreached to by
Public Safety**

HYGIENE PROGRAM



1,319 services provided

174 individuals served



City of El Monte

ENROLLED IN:

- *Regional Housing Trust*
- *Homeless Plan Implementation*
- *Prevention and Diversion*
- *Landlord Outreach and Incentive*
- *Hygiene Program*

PREVENTION AND DIVERSION

- Implement a prevention, diversion, and rapid rehousing program that incorporates problem-solving conversations with clients in order to develop an approach towards preventing clients from falling into homelessness or minimizing the amount of time from which clients are facing homelessness.

HOMELESS PLAN IMPLEMENTATION

- Utilize Police Department's TOUCH (Transient Outreach Using Community Hands) Team to conduct outreach to connect homeless population to resources and temporary housing.
- Partner with TriCity Homelessness Cohort to implement the City's homeless plan, including developing a communications implementation plan, and developing and administering surveys to identify core principles.



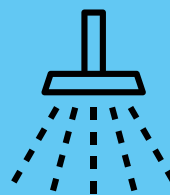
ACCOMPLISHMENTS

PREVENTION AND DIVERSION



**2 families provided
rental assistance**

HYGIENE PROGRAM



**10 portable shower
events held
400 showers offered to
unhoused community**

City of Glendora

ENROLLED IN:

- *Regional Housing Trust*
- *Homeless Plan Implementation*
- *Prevention and Diversion*
- *Landlord Outreach and Incentive*

PREVENTION AND DIVERSION

- Implement a prevention, diversion, and rapid rehousing program that incorporates problem-solving conversations with clients in order to develop an approach towards preventing clients from falling into homelessness or minimizing the amount of time from which clients are facing homelessness.

HOMELESS PLAN IMPLEMENTATION

- Homeless Outreach Services. Teams and the Community Impact Team provide outreach to the City's homeless population by providing assistance, including motel vouchers, hygiene kits, clothing, shoes, food, and gift cards.
- Partner with Glendora Unified and Charter Oak School Districts to help identify families and youth experiencing homelessness or at-risk of homelessness.



UPDATED ACCOMPLISHMENTS



23 individuals and 1 family sheltered in motel rooms during the pandemic

City of Irwindale

ENROLLED IN:

- *Regional Housing Trust*
- *Homeless Plan Implementation*
- *Prevention and Diversion*
- *Green Path Career Pilot Program*
- *Landlord Outreach and Incentive*

PREVENTION AND DIVERSION

- Union Station housing navigator and City staff to implement program, conduct problem-solving conversations, and determine resources, both financial and non-financial, to prevent clients from becoming homeless.

HOMELESS PLAN IMPLEMENTATION

- Outreach by Irwindale Police Department Homeless Outreach Coordinator to connect those experiencing homelessness to the cities' Union Station Housing Navigators and LAHSA, in addition to other direct services, such as motel vouchers.
- Housing rights assistance by providing housing counseling for both tenants and landlords.

UPDATED ACCOMPLISHMENTS



122 individuals and 13 families outreached to by Public Safety

2 individuals referred to housing navigation program



City of La Puente

ENROLLED IN:

- *Homeless Plan Implementation*
- *Shared Housing Navigation*
- *Prevention and Diversion*

HOMELESS PLAN IMPLEMENTATION

- Participate in the Shared Housing Navigator program by providing input and support to the assigned housing navigator as needed. City will receive an allocation of housing vouchers that will be used by the housing navigator to house homeless clients within the City.
- Direct resources for Sheriff's Department to provide to people experiencing homelessness, including housing or motel vouchers, food, and other services.

PREVENTION AND DIVERSION

- Union Station housing navigator will implement a prevention and diversion program in the City

ACCOMPLISHMENTS



Referred 4 individuals to housing navigation program and in process of referring 40 additional individuals and families



City of La Verne

ENROLLED IN:

- *Regional Housing Trust*
- *Homeless Plan Implementation*
- *Shared Housing Navigation*
- *Prevention and Diversion*
- *Green Path Career Pilot Program*
- *Landlord Outreach and Incentive*

HOMELESS PLAN IMPLEMENTATION/ PREVENTION AND DIVERSION

- Union Station housing navigator will provide rapid re-housing, prevention, and diversion interventions, and case management for La Verne residents at risk of homelessness.
- Goal of serving 6 households under the rapid re-housing program, 16 households under the prevention and diversion rental/deposit interventions, and 40 households under the prevention and diversion low-cost interventions.

ACCOMPLISHMENTS



**Leveraged existing
Housing Navigator from
Union Station to provide
rapid re-housing,
prevention and diversion
interventions**



City of Monrovia

ENROLLED IN:

- *Regional Housing Trust*
- *Homeless Plan Implementation*
- *Prevention and Diversion*
- *Pilot Program*
- *Landlord Outreach and Incentive*
- *Hygiene Program*

HOMELESS PLAN IMPLEMENTATION

- Monrovia Homeless Outreach Team works with individuals experiencing homelessness to share information on local resources and services available
- Develop fundraising and public awareness campaign to benefit the Foothill Unity Center

PREVENTION AND DIVERSION

- Supplement City's existing Housing Displacement Response Program (HDRP)

PILOT PROGRAM - eCHIP

- Emergency COVID Housing Impact Program ("eCHIP") meets the immediate needs of residents who would face homelessness if intervention is not provided
- Utilizes existing HDRP advocates to administer necessary funds to residents, verify eligibility, and work through available financial relief options
- Tracks residents to ensure long term stability and housing retention. Success will be measured through metrics such as eviction avoidance, number of families receiving direct support, number of school-aged children who avoided housing displacement, among other metrics.

UPDATED ACCOMPLISHMENTS



279 individuals and 77 families provided assistance through eCHIP Pilot Program.



113 individuals outreached to by Public Safety



4 individuals and 5 families housed in emergency and permanent housing



2 additional portable toilets installed at Monrovia Community Center

City of Montebello

ENROLLED IN:

- *Regional Housing Trust*
- *Homeless Plan Implementation*
- *Prevention and Diversion*
- *Landlord Outreach and Incentive*

PREVENTION AND DIVERSION

- Montebello Community Assistance Program (MCAP) will implement the program, conduct problem solving conversations, determine eligibility requirements, execute tenant-landlord agreements, and provide rental and other financial assistance

HOMELESS PLAN IMPLEMENTATION

- Launch the Montebello Community Assistance Program (MCAP) within the fire department
- Conduct mental health training for all fire personnel
- Develop a Dashboard to End Homelessness to collect and analyze data to better identify outreach locations, improve outreach response times, increase communication among providers, evaluate the success of adopted strategies, and drive the City's strategic planning efforts
- Create partnerships with organizations that provide housing, homeless services, behavioral and other types of services that support those impacted by homelessness
- Create a "Hub" or "One-Stop" model for homeless services that will be client driven

UPDATED ACCOMPLISHMENTS



Approved tiny home pilot program to launch fall 2021



Launched Montebello Community Assistance Program (MCAP), hired a social worker supervisor and field response case coordinator who work alongside a paramedic



City of Monterey Park

ENROLLED IN:

- *Homeless Plan Development*
- *Prevention and Diversion*
- *Landlord Outreach and Incentive*
- *Hygiene Program*

PREVENTION AND DIVERSION

- Utilize existing Community Service Bureau and Problem Oriented Policing (POP) Officers to identify clients in need, conduct problem solving conversations, and provide assistance

HOMELESS PLAN DEVELOPMENT

- Conducted stakeholder engagement with members of multiple city departments, elected officials, business leaders, and community and non-profit service providers to assess current resources and needs
- The following key findings emerged through the stakeholder engagement process:
 - increases in homelessness
 - public health and safety concerns
 - lack of affordable housing
- City staff identified key goals and strategies to respond to these key findings and concerns
- City brought plan to Council for adoption in Spring 2021

UPDATED ACCOMPLISHMENTS



1 individual provided motel voucher



Opened 4 hygiene stations



City of Pomona

ENROLLED IN:

- *Regional Housing Trust*
- *Homeless Plan Implementation*
- *Prevention and Diversion*

PREVENTION AND DIVERSION

- Volunteers of America Los Angeles (VOALA) at the Hope for Home (H4H) Homeless Services Center will implement program using the problem solving model and approach.

HOMELESS PLAN IMPLEMENTATION

- Police Officers connect individuals to the Hope for Home Access Center to help individuals to gain initial access to the Coordinated Entry System.
- Provide support to Neighborhood Legal Services Los Angeles to improve the availability of legal services to residents experiencing homelessness or at risk of homelessness by providing legal help for tenants in eviction proceedings.

UPDATED ACCOMPLISHMENTS

The Neighborhood Services Department partnered with the GIS Department to design a Survey 123 tool specific to law enforcement outreach. The survey captures and collects data on the type of services the Pomona Police Department provides during outreach, the number of individuals housed, and the number of individuals directed to a Tri-City Community Navigator.



Affordable housing project awarded SGVRHT funding



1,031 individuals outreached to and offered or referred to services



City of Rosemead

ENROLLED IN:

- *Homeless Plan Development*
- *Prevention and Diversion*
- *Landlord Outreach and Incentive*

PREVENTION AND DIVERSION

- Eviction Prevention Program for renters in the City who do not qualify or receive any other form of financial or housing subsidies, and who are met with imminent eviction due to a crisis

HOMELESS PLAN DEVELOPMENT

- Conducted stakeholder engagement with elected officials, city staff members, homelessness response service provider agencies, community groups, and residents to assess current resources and needs
- The following key findings emerged through the stakeholder engagement process:
 - increases in homelessness
 - public health and safety concerns
 - lack of available, accessible homelessness response services and resources
 - lack of affordable housing
- City staff identified key goals and strategies to respond to these key findings and concerns
- Council adopted plan in January 2021

UPDATED ACCOMPLISHMENTS



Assisted 5 families with prevention, diversion, and rapid rehousing services



City of San Dimas

ENROLLED IN:

- *Prevention and Diversion*
- *Homeless Plan Implementation*
- *Landlord Outreach and Incentive*

PREVENTION AND DIVERSION

- Implement a prevention, diversion, and rapid rehousing program that incorporates problem-solving conversations with clients in order to develop an approach towards preventing clients from falling into homelessness or minimizing the amount of time from which clients are facing homelessness.

HOMELESS PLAN IMPLEMENTATION

- Offer an Emergency Rental Assistance Program designed to assist eligible residents, impacted by the COVID-19 Pandemic in hope of providing assistance to avoid homelessness.



ACCOMPLISHMENTS



Assisted 22 families with prevention and diversion services

City of San Gabriel

ENROLLED IN:

- *Regional Housing Trust*
- *Homeless Plan Development*
- *Landlord Outreach and Incentive*
- *Hygiene Program*

HOMELESS PLAN DEVELOPMENT

- Conducted internal and external stakeholder engagement with elected officials, City staff members, homelessness response service provider agencies, community groups, and residents to assess current resources and needs.
- The following key findings emerged through the stakeholder engagement process:
 - lack of available, accessible homelessness response services and resources
 - public health and safety concerns
 - lack of affordable housing
- City staff identified key goals and strategies to respond to these key findings and concerns
- City brought the plan to Council for adoption in January 2021

ACCOMPLISHMENTS



Engaged over 50 stakeholders to provide input on the City's needs and services



Received 32 responses to homeless plan community survey



Council adopted a homelessness response plan



City of South El Monte

ENROLLED IN:

- *Regional Housing Trust*
- *Landlord Outreach and Incentive*
- *Homeless Plan Implementation*
- *Prevention and Diversion*

HOMELESS PLAN IMPLEMENTATION

- Conducting a land use analysis to facilitate affordable and supportive housing.
- Law enforcement will receive training on mental health issues and will coordinate with the Department of Mental Health

PREVENTION AND DIVERSION

- Expanding existing prevention and diversion program to offer rental assistance and other resources

ACCOMPLISHMENTS



Hired City homelessness coordinator



City of South Pasadena

ENROLLED IN:

- *Regional Housing Trust*
- *Shared Housing Navigator*
- *Homeless Plan Implementation*
- *Prevention and Diversion*
- *Hygiene Program*

HOMELESS PLAN IMPLEMENTATION

- Shared Housing Navigator will have six rapid re-housing vouchers dedicated to South Pasadena.
- Law enforcement will provide referrals to community resources.
- The City will conduct a public outreach campaign with educational videos and workshops about homelessness.
- Portable bathroom and hygiene facilities will be added.

PREVENTION AND DIVERSION

- Existing Union Station Housing Navigator will provide financial assistance to those at risk of homelessness.



UPDATED ACCOMPLISHMENTS



Contacted 105 individuals and provided services to 60 PEH



Provided COVID-19 vaccines to 17 individuals experiencing homelessness



City of Temple City

ENROLLED IN:

- *Homeless Plan Development*

HOMELESS PLAN DEVELOPMENT

- Conducted internal and external stakeholder engagement with elected officials, City staff members, homelessness response service provider agencies, community groups, and residents to assess current resources and needs
- The following key findings emerged through the stakeholder engagement process:
 - lack of available, accessible homelessness response services
 - public health and safety concerns
 - insufficient supply of affordable housing
- City staff identified key goals and strategies to respond to these key findings and concerns
- City brought the plan to Council for adoption in February 2021



ACCOMPLISHMENTS



Engaged 27 stakeholders to provide input on the City's needs and services



Council adopted homelessness response plan

City of West Covina

ENROLLED IN:

- *Regional Housing Trust*
- *Shared Housing Navigator*
- *Workforce Development Pilot*
- *Landlord Outreach and Incentive*
- *Homeless Plan Implementation*
- *Prevention and Diversion*

HOMELESS PLAN IMPLEMENTATION

- Shared Housing Navigator will have four rapid re-housing vouchers dedicated to West Covina
- Law enforcement will provide referrals to housing navigation and other resources

PREVENTION AND DIVERSION

- Existing Union Station Housing Navigator will provide financial assistance to those at risk of homelessness
- Motel vouchers can act as "bridge housing" for those working with the navigator

ACCOMPLISHMENTS



Referred 2 individuals to housing navigation program

Program leverages existing Union Station staff resources to devote more funding to direct financial assistance



An aerial photograph of a city, likely Los Angeles, showing a dense urban area with various buildings and streets. In the background, a large, rugged mountain range is visible under a clear blue sky. A dark blue rectangular box is overlaid on the center of the image, containing the title text in white.

PRESS COVERAGE OF PROGRAMS

PRESS COVERAGE



The following articles are included at the end of this report:

San Gabriel Valley Tribune - San Gabriel Valley landlords who rent to homeless could get these financial incentives

LAist - San Gabriel Valley Pilots New Program To Encourage Landlords To Rent To Unhoused People

Senator Rubio Press Release - Senator Susan Rubio Delivers Millions to Increase Affordable Housing, Tackle Homelessness, and Provide Worker Training

San Gabriel Valley landlords who rent to homeless could get these financial incentives



An abandoned homeless encampment along the San Gabriel River Trail in Irwindale on Tuesday, June 4, 2019. There were about 5,000 homeless people in the San Gabriel Valley in 2020. (Photo by Sarah Reingewirtz, Pasadena Star-News/SCNG)

By **ROBERT MORALES** | rmorales@scng.com | Press Telegram

PUBLISHED: August 2, 2021 at 4:51 p.m. | UPDATED: August 2, 2021 at 10:47 p.m.

A new program to help homeless individuals puts its sights on helping landlords — to help the homeless.

There were about 5,000 homeless people in the San Gabriel Valley [in 2020](#), but the new program launched by the San Gabriel Valley Council of Governments in conjunction with Pasadena-based Union Station Homeless Services aims put a dent in that.

It is called San Gabriel Valley Landlord Incentives Program, and it will provide financial benefits and support to landlords willing to lease to those receiving financial assistance so they can exit homelessness. Participating landlords would receive guaranteed rent checks each month, along with other incentives to cover the routine costs of securing a place to live.

The incentives — generally one-time payments — include an upfront leasing bonus of \$500, a nonrefundable holding deposit of as much as one month's rent, up to \$2,000 for damage in excess of the security deposit and as much as \$3,000 to cover unpaid rent, abandoned units and eviction fees.

Caitlin Sims, principal management analyst for the council — which tackles regional issues, such as housing and transportation — said this idea began to form two years ago after state Sen. Susan Rubio in July 2019 was able to earmark \$5.6 million for the San Gabriel Valley to help support homeless programs.

“Once we received that exciting news, we really kind of dove into, ‘What programs would be the most impactful for the region?’” Sims said. “We came up with a number of program ideas. The Regional Housing Trust (which helps fund construction of affordable housing and homes for the homeless) was just up and getting started at that point, so some of the funding was allocated to that. Some of the funding was allocated toward prevention diversion programs, which basically prevent people from falling into homelessness.

“But a portion of the funding was actually allocated toward this Landlord Incentives Program really aimed at how to increase the availability of housing for those experiencing homelessness as quickly as possible.”

Keisha Hosea of Union Station believes this will make a difference in getting some of the current homeless into units.

“Every little bit helps,” Hosea said. “When you say, Is it going to make a dent? Absolutely. Albeit, it may look like a small blip on a screen compared to the numbers of homeless people that you see on the news or on the streets. And I know that the public at-large is looking at the people they see and they’re going, ‘What is going on? Where is the money? I don’t see anybody being helped.’

“It’s absolutely not true. But what has happened over time is that monies come in and they are spent. But as soon as those monies come in and they’re spent, we have more people falling into homelessness, unfortunately.”

Hosea said the current uncertainty over the [coronavirus pandemic-related](#) moratorium on evictions could make the number of homeless rise. California’s edict banning evictions is in place until Sept. 30

Moreover, housing vouchers do not cover application fees, security deposits or holding deposits. This program will do just that. A voucher from HUD or private subsidy that is working with a nonprofit is necessary for renters to participate in this program.

“A voucher is just a piece of paper, unless we have units,” Hosea said. “It’s nothing more than an empty piece of paper they give somebody in a hypothetical opportunity to get housed.

“But without those landlords who are willing to participate and without monies that go into the ancillary costs of actually housing people, it can’t be done.”

On Monday Hosea spoke in passionate tones about [homelessness](#) in general. She has grown tired of the negative assumptions toward homeless people.

“I think what the [pandemic](#) also shows is that it really can happen to just about anybody in the blink of an eye,” she said. “And it is the message that I have preached from the inception of my work in the homeless sector.

“When I’m meeting with landlords and people who really don’t understand because they’re so caught up in the midst of the stereotypes of who is homeless and what they must be like, some of it couldn’t be further from the truth. Some is, but there are a lot of different stories out there.”

She made a plea.

“And I beg of the public, please, please stop pigeon-holing and thinking you know everybody’s story, because you don’t,” Hosea said.

Paul Hubler, director of government & community relations for the Council of Governments, is very high on this new program.

“I think it’s all part of a continuum of efforts to keep people in their homes, but if they experience homelessness, to respond there as well, to help our cities respond there to the homelessness and affordable housing crisis in California,” he said.

As for the landlords wanting to participate, they will be vetted to make sure their units are considered habitable and that they actually own the units they claim to own.

“We want to make sure we’re not running into your local scam artist who thinks they’re going to rent out a unit or a place that doesn’t even belong to them,” Hosea said.

Sims said landlords will also receive wraparound services that will have case workers visiting units to ensure the tenants are abiding by the terms of the lease.

Landlords with units in Alhambra, Arcadia, Azusa, Baldwin Park, Claremont, Covina, Diamond Bar, Duarte, El Monte, Glendora, Irwindale, La Verne, Monrovia, Montebello, Monterey Park, Rosemead, San Dimas, San Gabriel, South El Monte or West Covina are eligible for the program. Landlords without a unit in one of these cities could still be eligible. More information is available at <https://landlordincentives.org/>.

Editor’s note: This article was edited to correct the name of Union Station Homeless Services.

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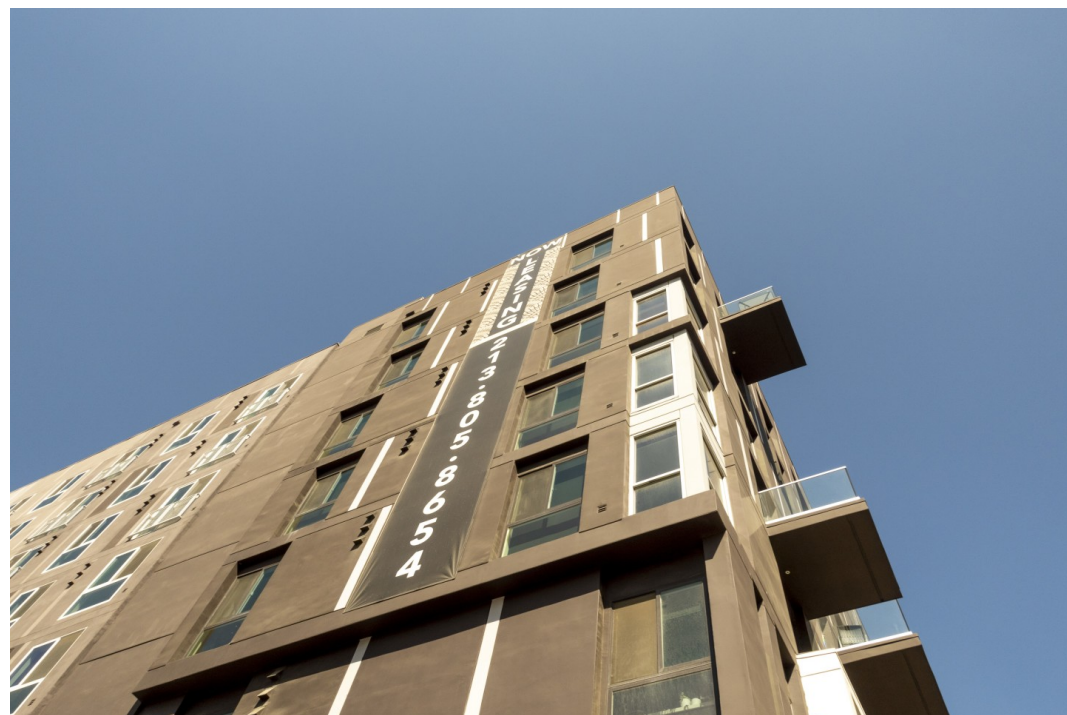
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HOUSING AND HOMELESSNESS

San Gabriel Valley Pilots New Program To Encourage Landlords To Rent To Unhoused People

By [Chris Greenspon](#)

Published Aug 6, 2021 2:33 PM



Landlords who rent to the unhoused in San Gabriel Valley can qualify for incentives through a new program.

(Chava Sanchez/LAist)

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San Gabriel Valley landlords who rent to the unhoused can qualify for incentives through a program with the SGV Council of Governments and Union Station Homeless Services.

Landlords can be reimbursed for application fees, leasing bonuses, deposits and even for lost revenue due to unpaid rent, eviction and abandonment.

It's meant to encourage landlords to accept tenants who pay rent using vouchers from the county and local housing authorities, according to Keisha Hosea, housing consultant with Union Station, who's overseeing the incentive program.

"Many times, people with vouchers are not selected for various reasons. So, perhaps it is based on some discrimination from using the voucher, perhaps not," Hosea said.

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Hosea told KPCC that with the cost of housing outpacing incomes in the SGV, the unhoused need help from landlords in addition to cities and non-profits.

"Many of them are not aware of how vouchers work," she said, "or they've heard less than positive things and stories from people about collecting their rent or issues that don't necessarily have to be the case."

The program ends in May of 2022. Interested renters and landlords can visit the [project website](#) or contact the project manager Caitlin Sims at csims@sgvcog.org for more information.

What questions do you have about Southern California?

ASK A QUESTION

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HOUSING AND HOMELESSNESS

What Happened To The Unhoused Residents Of Echo Park Following The March Sween?



Senator Susan Rubio Delivers Millions to Increase Affordable Housing, Tackle Homelessness, and Provide Worker Training

August 4, 2021

Monterey Park, CA – Senator Susan Rubio (D-Baldwin Park), Assemblywoman Blanca E. Rubio (D-Baldwin Park), and local leaders today unveiled plans for \$21 million in state funds that will help increase affordable housing, tackle the homelessness crisis, and provide worker training in the San Gabriel Valley.

“Alleviating the housing and homelessness crisis in the San Gabriel Valley remains a top priority,” said Senator Susan Rubio. “Over the past two years, in collaboration with local leaders, we have laid the ground work for an innovative private-public partnership. With the \$5.6 million I successfully secured previously, this \$20 million grant will expand projects that empower our local service providers to address this crisis in the way that best fits our regional needs. In addition, \$1 million will be going toward training for workers.”

“I am proud to support Senator Susan Rubio in bringing this much needed funding back to the San Gabriel Valley,” said Assemblywoman Blanca Rubio. “The lack of affordable housing and homelessness are crucial issues facing our communities and it is imperative that we act quickly to increase the supply of housing. This funding, along with money for workforce development, is a huge step in the right direction and I look forward to continuing our partnership with local leaders to ensure that sufficient resources are brought to the San Gabriel Valley.”

“The significant state funding secured by Senator Rubio will help jumpstart our efforts to fund the construction of low-income housing projects and homeless shelters supported by host cities across the San Gabriel Valley. We truly appreciate Senator Rubio’s leadership in sponsoring the state legislation establishing the housing trust and her ongoing strong support for its critically important efforts to respond regionally to the housing shortage,” said Claremont Mayor Pro Tem Jed Leano, who serves as Chair of the Board of Directors of the San Gabriel Valley Regional Housing Trust.

“San Gabriel Valley cities last year joined together to establish a housing trust to fund and finance affordable housing developments and homeless shelters in our region,” said Becky Shevlin, President of the San Gabriel Valley Council of Governments (SGVCOG) and Vice Chair, San Gabriel Valley Regional Housing Trust. “The \$20 million in state funding secured by Senator Rubio with the support of her San Gabriel Valley legislative colleagues will be the catalyst for the construction of affordable housing developments with funding shortfalls across our region from among the pipeline of more than 1,000 affordable housing units in various stages of entitlement in the San Gabriel Valley.”

In 2019, Senator Rubio passed Senate Bill 751. It authorized the creation of the San Gabriel Valley Regional Housing Trust, a joint powers authority, and allows communities within the jurisdiction of the SGVCOG to fund housing to assist the homeless and persons of extremely low, very low, and low income. It also allowed the trust to receive public and private financing and funds for this purpose.

#

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West Covina District Office

100 S. Vincent Ave, Ste. 401
West Covina, CA 91790

DATE: December 8, 2021

TO: Homelessness Committee

FROM: Marisa Creter, Executive Director

RE: **2022 STRATEGIC PLAN UPDATE**

RECOMMENDED ACTION

Discuss and provide direction to staff.

BACKGROUND

The SGVCOG Strategic Plan serves as a roadmap for the agency and identifies the priorities and actions that the agency undertakes. The previous comprehensive update to the SGVCOG Strategic Plan was adopted in March 2019. Since 2019, the SGVCOG has achieved numerous major milestones, including the establishment of the San Gabriel Valley Regional Housing Trust, the securing of additional funds to implement regional homelessness, water, energy, and transportation projects, and the creation of a regional coyote management framework.

As this year concludes, staff proposes to review the Strategic Plan, evaluate the Mission Statement, Core Values, and Vision Statement, and update the priorities and actions to best serve the SGVCOG and its member agencies at this time. The Homelessness Committee is being asked to provide input on the goal and objectives related to homelessness.

It is anticipated that a draft of the Strategic Plan Update will be presented at the January 2022 Governing Board meeting for member agencies' feedback.

CURRENT STRATEGIC GOALS

The current strategic plan identifies goals across five different areas as follows:

- **Transportation**
Goal: Secure funding for and ensure the timely implementation of regional priority transportation projects and support regional transportation planning efforts.
- **Homelessness**
Goal: Support member agencies' efforts to implement programs and projects related to homelessness and advocate for resources to address homelessness in the San Gabriel Valley.
- **Water**
Goal: Support regional water resiliency and assist cities in addressing stormwater MS-4 permit requirements, with an emphasis on Measure W implementation and identification of regional solutions.
- **Environment**
Goal: Support environmental efforts in the region, specifically related to energy, open space, and air quality.
- **Member Support & Communications**

Goal: Strengthen Board and partner agency commitment to the SGVCOG and provide leadership on emerging issues.

Over the past two and half years, enormous progress has occurred on all of these goals. Key highlights related to homelessness are as follows:

- Successfully secured \$5,625,000 in State funding and \$1,541,876 in Los Angeles County Measure H Innovation funding for homeless programs in the San Gabriel Valley.
- Sponsored SB 751 (Rubio), which authorized the creation of the San Gabriel Valley Regional Housing Trust (SGVRHT), allowing cities in the San Gabriel Valley to form a joint powers authority (JPA) for the purposes of funding the planning and construction of homeless, extremely low-, very low-, and low-income housing, receive public and private financing and funds, and authorize and issue bonds.
- Established the SGVRHT JPA, which now includes 22 member agencies.
- Assisted the SGVRHT JPA in securing a \$20 million budget earmark in the FY 2021-22 State Budget for the production of homeless housing and affordable housing.
- Successfully secured a \$1,000,000 budget earmark in the FY 2021-22 State budget to support workforce development programs for people experiencing homelessness (PEH).
- Designed and launched a multifaceted homeless services program, which includes 9 different sub-programs.
- Developed a White Paper on LAHSA Governance to establish cities' common concerns and stances regarding homelessness and homeless solutions.
- The County ultimately established a Blue Ribbon Commission on Homelessness (BRCH), which is evaluating the current homeless services structure and making recommendations to improve the region's governance structure.
- Presented the White Paper at the BRCH.
- Successfully advocated for the SGVCOG representation on the County's BRCH.
- Coordinated local jurisdictions County-wide to provide meaningful input to representatives from the council of governments that serve on the BRCH.

PROPOSED UPDATED STRATEGIC GOALS

Staff is recommending some minor modifications to the existing goals in two of the Strategic Plan areas. There are no changes recommended in the other Strategic Plan areas. The proposed changes, to the Homelessness and Member Support Categories, are as follows (changes are underlined).

- **Homelessness and Housing**
 - *Goal:* Support member agencies' efforts to implement programs and projects that end homelessness, address mental illness and substance abuse issues, ensure local land use control, and advocate for resources to support affordable and homeless housing development while in the San Gabriel Valley.
 - *Explanation:* Staff recommends expanding this goal to include housing-related issues given that the San Gabriel Valley Regional Housing Trust was established in 2020. This goal has also been expanded to acknowledge the SGVCOG's growing involvement and interest in expanding the mental health and substance abuse services for individuals. This goal has been made more specific to reflect these new opportunities.

PROCESS AND SCHEDULE

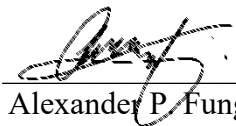
Staff recommends gathering initial input on the proposed revised goals and proposed areas of focus via an online survey. This survey will be shared with all Governing Board members and San Gabriel Valley city managers. Staff anticipates distributing this survey after the November Governing Board meeting.

Based on the results of the survey, staff will prepare and present a draft revised Strategic Plan at the January Governing Board meeting for a final review. The 2022 Strategic Plan Update is anticipated to be adopted in February 2022. The following timeline provides a summary of the timeline for the proposed Strategic Plan update:

Date	Activity
November 2021	Distribute survey to Governing Board members and San Gabriel Valley city managers to gather input on revised strategic goals.
November 2021 – December 2021	Obtain feedback and recommendations from SGVCOG policy committees.
January 2022	Draft Strategic Plan Update presented at January Governing Board meeting. Incorporate feedback and develop the final Strategic Plan Update.
February 2022	Present the final Strategic Plan Update for adoption at the February Governing Board meeting.
May 2022	Adopt FY 2022-2023 budget that includes elements and strategic goals outlined in 2022 Strategic Plan Update.

SGVCOG staff will provide a presentation on this item.

Prepared by:



Alexander P. Fung
Senior Management Analyst

Approved by:



Marisa Creter
Executive Director

REPORT

DATE: December 8, 2021

TO: SGVCOG Homelessness Committee

FROM: Marisa Creter, Executive Director

RE: **2022 LEGISLATIVE PRIORITIES**

RECOMMENDED ACTION

Discuss and provide direction to staff.

BACKGROUND

The SGVCOG Governing Board annually adopts a comprehensive legislative platform consistent with the Strategic Plan and in furtherance of the interests of the region and our member agencies. The platform helps guide and inform the legislative, policy, and programmatic actions and positions taken by the SGVCOG over the course of the calendar year. This report reviews the accomplishments in the area of homelessness policy in 2021 and presents proposed objectives for 2022.

The proposed legislative priorities build upon those adopted in previous years. To that end, items that have been updated from the 2021 Legislative Priorities are italicized.

Accomplishments

State:

- Received a \$1 million budget earmark from the California Workforce Development Board to implement regional workforce development programs. This funding was included in the 2021 Budget Trailer bill thanks to State Senator Susan Rubio.
- Continued to administer a previously-received \$5.625 million budget earmark, which provides direct allocations of funds to cities to implement local homeless programs and implements several regional programs, including a landlord incentive program and the feasibility study for the establishment of an alternative mobile crisis response program.
- Advocated for a \$20 million budget earmark, championed by Senator Rubio and the San Gabriel Valley State Legislative Caucus and received by the San Gabriel Valley Regional Housing Trust (SGVRHT) in the FY 2021-22 State Budget to produce homeless housing and affordable housing.
- Helped the SGVRHT secure \$1 million in matching funds through the State's Local Housing Trust Fund (LHTF) program. This funding will support the development of 71 affordable housing units in two projects.

- Executed an agreement with the Southern California Association of Governments (SCAG) for completion of SGVCOG Regional Energy Action Planning (REAP) projects for an amount not-to-exceed \$1,582,000. The projects that will be completed with this funding include the development of a surplus land inventory, implementation of various funding mechanisms for the SGVRHT, technical assistance to cities to support the development of housing, partnership with SCAG on the implementation of a housing leadership academy, and establishment of a SGV Regional Housing Land Trust.
- Supported AB 1340 (Santiago), which would expand the definition of “gravely disabled” and provide funding to ensure that homeless persons with serious mental illnesses receive medical treatment and other services urgently needed to avoid imminent and serious harm to their health.
- Submitted a letter to Senator Dianne Feinstein in support of the Affordable Housing Redevelopment Act to provide \$1.5 billion annually in federal grant funds to acquire and convert existing buildings for use as affordable housing.

Local:

- Successfully advocated for additional Measure H funding for councils of governments (COGs) and cities to implement local homeless services programs. In July 2021, the Los Angeles County Board of Supervisors approved an allocation of \$5 million in Measure H Innovation Funds for the COGs – allocated based on each region’s point-in-time (PIT) count – with an intention to allocate an additional \$10 million – again based on each region’s PIT – in FY 2022-23.
- Administered previously allocated Measure H Innovation Funds. The SGVCOG allocated this funding to cities to administer prevention/diversion programs to prevent residents from falling into homelessness and to operate unique pilot programs and to provide additional operational and capital support to the SGVRHT.
- Successfully advocated for additional allocations of funding for local jurisdictions to implement local homeless services programs. As a result of this advocacy, the Los Angeles County Board of Supervisors adopted a motion in November 2021, directing the Homeless Initiative to implement a program that provides \$10 million to COGs and cities to support the operation of interim housing program.
- Unanimously approved the White Paper on Los Angeles Homeless Services Authority (LAHSA) Governance, which provides recommendations to improve the effectiveness of LAHSA. The County of Los Angeles subsequently created a Blue Ribbon Commission on Homelessness (BRCH) to evaluate the homeless services system and make recommendations to improve the governance of LAHSA, and SGVCOG staff presented the White Paper to that Commission.
- Advocated for SGVCOG representation on LA County’s BRCH, which is evaluating the current homeless services structure and making recommendations to improve the region’s governance structure. SGVCOG President and Monrovia Councilmember Becky Shevlin is serving on the Commission as a council of governments representative.
- Partnered with the City of Baldwin Park and the SGVRHT to establish and operate a 25-unit tiny home village called "Esperanza Villa" to provide temporary housing for

individuals experiencing homelessness in Baldwin Park. The project is the first tiny home site in the San Gabriel Valley.

- Submitted a letter to Chair Hilda Solis advocating for additional mental health resources for the San Gabriel Valley from the Los Angeles County Department of Mental Health (DMH).

2022 HOMELESSNESS LEGISLATIVE PRIORITIES

Based on these accomplishments and developments, staff recommends adoption of the following legislative priorities for calendar year 2022. Many of these recommendations are identical to those that were approved in 2021. Any additions are italicized, and other modifications are indicated in the text below as well.

State and Federal:

- Support legislation that promotes solutions to homelessness for those facing mental health and/or substance abuse challenges.
- Support funding for programs that provide additional resources for homeless persons facing mental health and/or substance abuse challenges.
- Support funding, particularly direct, non- discretionary funding, for the SGVRHT and other entities that will create affordable housing for the region.
- Support funding for the creation of housing units – especially very low, low, and moderate income – while respecting cities’ local control of land use decisions.
- Support legislation and funding for programs that encourage workforce development activities for homeless persons.
- Support funding for homeless prevention programs, including innovative local programs instituted by local cities.
- Support legislation and funding for projects and programs that address quality of life issues, including public safety and water quality for all residents, including homeless persons.
- Support funding for homelessness programs administered by COG and its member agencies.
- Advocate for regional approaches that allow cities to comply with their Regional Housing Needs Assessment (RHNA) requirements.
- Support funding for capital projects rather than planning activities and consider reallocating funding for planning activities to capital projects.
- Support for financial incentives and tax advantages (such as the waiver of property value reassessments) for the construction of accessory dwelling units, particularly when they are restricted to house low-income individuals.

REPORT

- Advocate for funding for permanent supportive housing (PSH) resources dedicated to those with mental illness, including through project-based housing, tenant based rental assistance, and Los Angeles County's "restorative care village" model.
- Support efforts to better meet the needs of those who require a higher level of care than PSH, including by increasing the State payment rate for licensed board and care homes, as well as one-time funding necessary to prevent the closure of such facilities.
- *Advocate for the direct allocation of State funding, including but not limited to the Homeless Housing Assistance and Prevention (HHAP) Program, to sub-regional entities in addition to continuums of care (CoCs) and jurisdictions greater than 300,000 people.*

Local:

- Promote the allocation of Measure H resources towards cities' projects and programs – as well as regional projects and programs – that work to solve the homelessness crisis in the San Gabriel Valley.
- Support funding for prevention programs that stop the flow of residents into homelessness, including innovative local programs instituted by local cities.
- Promote collaboration between the County of Los Angeles and the San Gabriel Valley cities in implementing projects, policies, and programs that work to solve the homelessness crisis in the San Gabriel Valley.
- Support reforms to the structure and function of LAHSA and/or elements of the County homeless services system to better meet the needs of the San Gabriel Valley.
- Support ~~for~~ efforts, *funding, and partnerships with the Los Angeles County Department of Mental Health (DMH) to implement locally-based* alternative crisis response models, particularly as relates to non-violent crises by people experiencing homelessness.
- Support enhanced data gathering and sharing to advance understanding of and response to homelessness among all regional public and non-profit agencies to supplement the annual Point-in-Time count.
- Recommend the County of Los Angeles Board of Supervisors and other public entities, such as the State, community college districts, and school districts evaluate the use of surplus or underutilized public facilities for mental health treatment and housing for mental illness.

2022 HOUSING LEGISLATIVE PRIORITIES

- *Continue to advocate and support initiatives, legislation and policy that restores or maintains local control of land-use and housing development policies.*

The Executive Committee has been primarily tasked with advocating for housing issues, but given the linkage to the homelessness priorities, staff wanted to provide to the Homelessness Committee as well.

Staff recommends the adoption of these legislative priorities intended to advance the SGVCOG's homelessness goals and initiatives. These priorities will be presented to the Governing Board for consideration at their January 2022 meeting.

REPORT

Prepared by: Victoria Urenia
Victoria Urenia
Management Analyst

Approved by: Marisa Creter
Marisa Creter
Executive Director

DATE: December 8, 2021

TO: Homelessness Committee

FROM: Marisa Creter, Executive Director

RE: **2022 GREATER LOS ANGELES HOMELESS COUNT**

RECOMMENDED ACTION

For information only.

BACKGROUND

The Greater Los Angeles Homeless Count is an annual point-in-time (PIT) count that is mandated by the federal Department of Housing and Urban Development (HUD). The count covers the entire continuum of care (COC) – which includes all LA County except the cities of Glendale, Pasadena, and Long Beach, which operate as their own COCs and conduct their own counts. Taking place over 3 nights in January, volunteers will assist in counting unsheltered people experiencing homelessness (PEH). Volunteers count individuals, vehicles, tents, and makeshift shelters, gathering data to recognize progress, trends, and shifts among PEH. Government agencies, such as LAHSA, use the data collected during the count to develop strategies to end homelessness and determine where funding and resources should be allocated.

In 2021, a waiver was granted to LAHSA as the Continuum of Care Lead by HUD to forego the Street Count, Youth Count, and Demographic Surveying due to the risk of the COVID-19 pandemic. In 2021, LAHSA only conducted the Shelter Count and Housing Inventory Count to ensure the safety of volunteers, key partners' staff, and people experiencing homelessness.

For the upcoming 2022 count, paper tally sheets will be replaced by the Akido Connect mobile application. This aims to improve data gathering and quality assurance processes. The application gives volunteers the ability to verify key information, plan and navigate their route, and submit data digitally. LAHSA staff will be available at deployment sites to help with technical assistance. LAHSA will also be hosting monthly information sessions on the Count to provide updates and respond to community questions.

Due to the ongoing COVID-19 pandemic, protective measures will be utilized in accordance with current Department of Public Health guidelines.

2022 Greater Los Angeles Homeless Count Dates by Service Planning Areas (SPAs):

- Tuesday, January 25
 - SPA 2 San Fernando Valley/Santa Clarita Valley
 - SPA 3 San Gabriel Valley
- Wednesday, January 26
 - SPA 5 West Los Angeles

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- SPA 7 East Los Angeles County
 - SPA 8 South Bay
- Thursday, January 27
 - SPA 1 Antelope Valley (morning)
 - SPA 4 Metro Los Angeles
 - SPA 6 South Los Angeles

Pablo De Lara, Community Relations Coordinator, and SPA 3 point-of-contact will be providing a presentation overview of the 2022 Greater Los Angeles Homeless Count during our December 8, 2021, meeting.

Prepared by: Victoria Urenia
Victoria Urenia
Management Analyst

Approved by: Marisa Creter
Marisa Creter
Executive Director

DATE: December 8, 2021

TO: Homelessness Committee

FROM: Marisa Creter, Executive Director

RE: **CALTRANS AND HOMELESS COORDINATING AND FINANCING COUNCIL ENCAMPMENT RESOLUTION GRANT PROGRAM**

RECOMMENDED ACTION

For information only.

BACKGROUND

The Fiscal Year 2021-22 budget package included several funding programs designed to support local governments' efforts to house persons experiencing homelessness (PEH) in their communities and to beautify their communities. Funding guidelines for two of these programs – the Encampment Resolution Grant Program and the Clean California Program – have either already been released or will be released in the coming days. An overview of these two programs can be found below.

Encampment Resolution Grant Program

On October 29, 2021, Governor Gavin Newsom announced that the California Homeless Coordinating and Financing Council (HCFC) had released the application for \$50 million in funding for the brand-new Encampment Resolution Grant program. These funds will be available on a competitive basis to local governments that commit to addressing specific, persistent encampments by using these resources to provide pathways to permanent housing for individuals experiencing unsheltered homelessness. Eligible applicants include cities, counties, and continuums of care (CoCs). The objective of the program is to fund local demonstration projects that provide innovative service delivery models and cross-systems collaborations that support individuals experiencing homelessness in encampments towards a meaningful path to safe and stable housing – using non-punitive, low-barrier, person-centered, Housing First approaches, and projects that evaluate activities and outcomes that may be scalable.

The service categories in which grant funds may be used are the following:

- **Direct Services and Housing Options:** Activities to address immediate crisis needs and paths towards safe and stable housing (including street outreach and engagement, housing and/or systems navigation, interim housing, and permanent housing);
- **Capacity Building:** Enhance the systems carrying out the demonstration project by establishing and strengthening cross-system partnerships, and workforce development, including specialized training and contracting with providers of culturally specific interventions.

- **Sustainable Outcomes:** Activities and interventions to ensure sustained outcomes for the people served and to support sustained restoration of encampment sites to their intended or original state.

A grant must focus on a single encampment.

A total of \$47.5 million is available as part of Governor Newsom's broader \$12 billion homeless package.

HCFC designed the program to fund projects across the state that:

- Prioritize the most unsafe and/or persistent encampments around the state, per the Governor's direction to focus on high priority encampments that pose the greatest threat to health and safety.
- Provide services for people in those encampments to address the immediate crisis of unsheltered homelessness and provide a path to permanent housing.
- Support the sustainable restoration of public spaces to their intended uses while safeguarding the needs of unhoused people seeking shelter.

Eligible local entities are encouraged to submit their concepts for innovative, efficient service delivery models to assist persons experiencing unsheltered homelessness in encampments, including proposals for new partnership opportunities with the state and with philanthropic organizations. HCFC aims to use this program to fund multiple projects throughout the state, serving the full range of California's diverse geographic communities. Applications for the complete grants are due on December 31, 2021, 5:00 p.m. HCFC intends to announce awards for the first projects in the spring of 2022.

Clean California Program

In addition, the Governor created a new \$1.1 billion Clean California program, which provides matching grants to local governments to assist them in their efforts to address encampments and restore public rights-of-way. The Clean California program will make significant investments in litter collection, community engagement and education to ultimately transform unsightly roadsides into spaces of pride for all Californians. This is a statewide effort with potential projects in all 58 counties and with nearly a third of the funds going directly to cities, counties, tribes, and transit agencies to clean local streets and public spaces. Caltrans will increase trash collection efforts and incorporate sustainable landscapes along state highways. Caltrans will fund projects on local streets and roads, tribal lands, parks, pathways, and transit centers through a new grant program to clean up and enhance public spaces. Caltrans is currently developing the criteria to equitably award the local grants to underserved, rural and urban communities throughout the state. Communities with unique and significant projects that meet the program's criteria will be eligible to receive funds based on need, population, and the number of proposals. Caltrans will match local investments using a need-based formula that provides additional state support to underserved communities with a goal of funding 100 local projects throughout California a year.

Jeffrey Newman, Chief of Staff for Caltrans District 7, will be providing a presentation on the HCFC Encampment Resolution Grant program for our December 8, 2021, meeting.

REPORT

Prepared by: Victoria Urenia
Victoria Urenia
Management Analyst

Approved by: Marisa Creter
Marisa Creter
Executive Director

REPORT

DATE: December 8, 2021

TO: Homelessness Committee

FROM: Marisa Creter, Executive Director

RE: **L.A. COUNTY HOMELESSNESS GOVERNANCE REFORM AND BLUE-RIBBON COMMISSION ON HOMELESSNESS**

RECOMMENDED ACTION

For information only.

RECENT UPDATES

November 3, 2021 Meeting

The fifth meeting was held on November 3, 2021. The meeting included continued presentations on the homeless strategies and programs funded by Measure H and presentations from various stakeholders - including the Faith Collaborative to End Homelessness, participants with lived experience, and service providers including Helpline Youth Counseling, Shower of Hope, Union Station Homeless Services, and Downtown Women's Center - on their experiences and recommendations on the homeless services system. Reba Stevens, Systemic Change Advocate and Person with Lived Experience, provided her perspective on the current homeless crisis in LA County, urgent homelessness issues and proposed solutions. The presentation also emphasized the importance of including equal representation of populations with lived experience in addressing homelessness, in addition to the importance of educating on the root causes of homelessness and investing in the unhoused community. Chief Executive Officer (CEO) Anne Miskey and Senior Director of Advocacy and Community Engagement Shawn Morrissey provided their comments on the need to re-focus providing homeless services that utilize proven best practices – housing first, trauma-informed care, harm reduction – rather than providing funding to other city-run programs that they feel do not use best practices. They also emphasized the need for more housing. Glendora City Manager Adam Raymond and Assistant City Manager Moises Lopez also presented on the City of Glendora's efforts to combat homelessness, the challenges they face with the current system, and recommendations for improvements.

November 17, 2021 Meeting

The sixth meeting was held on November 17, 2021. The meeting included presentations from various stakeholders – including The Whole Child, Bridge to Home, The People Concern- on their experiences and recommendations on the homeless services system. Additionally, Gary Tsai, M.D, Director, Department of Public Health presented an overview of LA County's Specialty SUD Treatment System, and shared approaches to increase access to and improve the effectiveness of substance abuse services. Jonathan E. Sherin, M.D., Ph.D., Director, Department of Mental Health discussed approaches to increase access to and improve the effectiveness of mental health services,

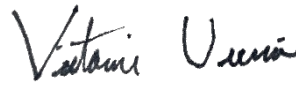
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while also emphasizing the need for LAHSA to have a more unified approach. Miguel Santana, Chair of The Committee for Greater Los Angeles, and Raphael J. Sonenshein, Ph.D., Executive Director of the Pat Brown Institute for Public Affairs California State Los Angeles presented their report, “We’re Not Giving Up: A Plan for Homelessness Governance in Los Angeles”. The report recognizes the need for a new independent entity, the Center, to serve as the home base of the community-wide commitment to addressing homelessness in Los Angeles. Donyielle Holley, Homeless Programs Supervisor for the City of Pomona shared an overview of the City’s progress in addressing homelessness, in addition to recommendations for LAHSA. Ken Craft, Founder and Chief Executive Officer of Hope of the Valley Rescue Mission, a faith-based independent 501(c)(3) nonprofit organization, spoke in support of interim housing and provided an update on the 6 Tiny Home interim housing sites they will be running throughout Los Angeles.

Upcoming meetings will be held on a modified schedule with the next meeting scheduled for Wednesday, December 8 at 6 p.m. Meetings will be held at the following dates and times:

- Wednesday, December 8, 2021, at 6 p.m.
- Wednesday, December 15, 2021, at 9 a.m.
- Wednesday, January 5, 2022, at 6 p.m.
- Wednesday, January 12, 2022, at 6 p.m.
- Wednesday, January 19, 2021, at 9 a.m.
- Wednesday, February 2, 2022, at 9 a.m.
- Wednesday, February 16, 2022, at 9 a.m.

Prepared by:



Victoria Urenia
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Approved by:



Marisa Creter
Executive Director