



AGENDA/NOTICE OF THE SPECIAL JOINT MEETING OF THE SAN GABRIEL VALLEY COUNCIL OF GOVERNMENTS CAPITAL PROJECTS AND CONSTRUCTION COMMITTEE, EXECUTIVE COMMITTEE, ENERGY, ENVIRONMENT, AND NATURAL RESOURCES COMMITTEE, GOVERNING BOARD AND TRANSPORTATION COMMITTEE AND AGENDA/NOTICE OF THE SPECIAL MEETING OF THE GOVERNING BOARD

**Thursday, March 10, 2022 - 4:00 P.M.\***

**Zoom Link: <https://zoom.us/j/94370146127>**

**Livestream Available at: [https://youtu.be/ Mhi5LYUD9w](https://youtu.be/Mhi5LYUD9w)**

**SGVCOG Officers**

President  
**Becky Shevlin**

1<sup>st</sup> Vice President  
**Tim Hepburn**

2<sup>nd</sup> Vice President  
**Ed Reece**

3<sup>rd</sup> Vice President  
**April Verlato**

**Members**

*Alhambra*

*Arcadia*

*Azusa*

*Baldwin Park*

*Bradbury*

*Claremont*

*Covina*

*Diamond Bar*

*Duarte*

*El Monte*

*Glendora*

*Industry*

*Irwindale*

*La Cañada Flintridge*

*La Puente*

*La Verne*

*Monrovia*

*Montebello*

*Monterey Park*

*Pasadena*

*Pomona*

*Rosemead*

*San Dimas*

*San Gabriel*

*San Marino*

*Sierra Madre*

*South El Monte*

*South Pasadena*

*Temple City*

*Walnut*

*West Covina*

*First District, LA County  
Unincorporated Communities*

*Fourth District, LA County  
Unincorporated Communities*

*Fifth District, LA County  
Unincorporated Communities*

*SGV Water Districts*

Thank you for participating in tonight's meeting. The SGVCOG encourages public participation and invites you to share your views on agenda items.

**MEETINGS:** *Regular Meetings of the Governing Board are held on the third Thursday of each month at 4:00 PM at the Foothill Transit Office (100 South Vincent Avenue, West Covina, CA 91790).* The agenda packet is available at the San Gabriel Valley Council of Government's (SGVCOG) Office, 4900 Rivergrade Road, Suite A120, Irwindale, CA, and on the website, [www.sgvco.org](http://www.sgvco.org). A copy of the agenda is also viewable at Alhambra City Hall, 111 S 1st St, Alhambra, CA. Copies are available via email upon request ([sgv@sgvco.org](mailto:sgv@sgvco.org)). Documents distributed to a majority of the Board after the posting will be available for review in the SGVCOG office and on the SGVCOG website. Your attendance at this public meeting may result in the recording of your voice.\*

**PUBLIC PARTICIPATION:** Your participation is welcomed and invited at all Governing Board meetings. Time is reserved at each regular meeting for those who wish to address the Board. SGVCOG requests that persons addressing the meeting refrain from making personal, slanderous, profane or disruptive remarks.

**TO ADDRESS THE GOVERNING BOARD OR COMMITTEE:** At a regular meeting, the public may comment on any matter within the jurisdiction of the Board during the public comment period and may also comment on any agenda item at the time it is discussed. At a special meeting, the public may only comment on items that are on the agenda. We ask that members of the public state their name for the record and keep their remarks brief. There is a three-minute limit on all public comments. Proxies are not permitted, and individuals may not cede their comment time to other members of the public. **The Governing Board or Committee may not discuss or vote on items not on the agenda.**

**AGENDA ITEMS:** The Agenda contains the regular order of business of the Governing Board. Items on the Agenda have generally been reviewed and investigated by the staff in advance of the meeting so that the Governing Board can be fully informed about a matter before making its decision.

**CONSENT CALENDAR:** Items listed on the Consent Calendar are considered to be routine and will be acted upon by one motion. There will be no separate discussion on these items unless a Board member or citizen so requests. In this event, the item will be removed from the Consent Calendar and considered after the Consent Calendar. If you would like an item on the Consent Calendar discussed, simply tell Staff or a member of the Governing Board.



In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the SGVCOG office at (626) 457-1800. Notification 48 hours prior to the meeting will enable the SGVCOG to make reasonable arrangement to ensure accessibility to this meeting.



**\*MEETING MODIFICATIONS DUE TO THE STATE AND LOCAL EMERGENCY RESULTING FROM THE THREAT OF COVID-19:** AB 361 (Rivas), signed by California Governor Gavin Newsom on September 16, 2021, authorizes local agencies to hold public meetings via teleconferencing and allows for members of the public to observe and address the meeting telephonically or electronically to promote social distancing due to the state and local emergency resulting from the threat of the Novel Coronavirus (COVID-19).

To follow the new provisions in AB 361 and ensure the safety of Board Members and staff for the purpose of limiting the risk of COVID-19, in-person public participation at the Governing Board meeting will not be allowed. To allow for public participation, the Governing Board will conduct its meeting through Zoom Video Communications. To participate in the meeting, download Zoom on any phone or computer device and copy and paste the following link into your browser to access the live meeting: <https://zoom.us/j/94370146127>. You may also access the meeting via the livestream link on the front of the agenda page.

Instructions for Public Comments: For those wishing to make public comments on agenda and non-agenda items, but within the SGVCOG's subject matter jurisdiction, you may submit written comments via email or provide a verbal comment by participating through Zoom.

- Written Comments (Email): If you wish to submit written public comments to be distributed to the Governing Board members prior to or during the meeting, please submit these materials via email to Katie Ward at [kward@sgvcog.org](mailto:kward@sgvcog.org) at least 1 hour prior to the scheduled meeting time. Please indicate in the Subject Line of the email "FOR PUBLIC COMMENT." Emailed public comments will be read into the record and will be part of the recorded meeting minutes. Written public comments may include, but are not limited to letters, reports, and presentations. While there is no page or word count limit for written comments, the time for reading written public comments into the record will be limited to three minutes, which is the same time allotted for verbal comments.
- Verbal Comments (Zoom): Through Zoom, you may provide a verbal comment by using the web interface "Raise Hand" feature. Wait to be called upon by staff, and then you may provide verbal comments for up to 3 minutes. Public comment is taken at the beginning of the meeting for items not on the agenda. Public comment is also accepted at the beginning of each agenda item.

Any member of the public requiring a reasonable accommodation to participate in this meeting should contact Katie Ward at least 48 hours prior to the meeting at (626) 214-8160 or at [kward@sgvcog.org](mailto:kward@sgvcog.org).

---

**PRELIMINARY BUSINESS**

**5 MINUTES**

1. Call to Order
2. Pledge of Allegiance
3. Roll Call
4. Public Comment (*If necessary, the President may place reasonable time limits on all comments*)

**JOINT MEETING BUSINESS/ACTION ITEM**

**5 MINUTES**

5. Adopt Joint Resolution 22-14 of the Capital Projects and Construction Committee, Executive Committee, Energy, Environment, and Natural Resources Committee, Governing Board, and Transportation Committee Making Findings to Enable Them to Continue to Hold Meetings Via Teleconferencing -- [Page 1](#)  
*Recommendation Action: Adopt Joint Resolution 22-14 making certain findings that the existence of a local and state of emergency in California exists, that social distancing being mandated or recommended by state or local officials due to the ongoing COVID-19 pandemic and that meeting in person presents an imminent risk to the health and safety of attendees.*

**ADJOURN JOINT MEETING**

**CONVENE SPECIAL MEETING OF THE SGVCOG GOVERNING BOARD**

**5 MINUTES**

6. Public Comment (*If necessary, the President may place reasonable time limits on all comments*)
7. Changes to Agenda Order: Identify emergency items arising after agenda posting and requiring action prior to next regular meeting

**CONSENT CALENDAR**

**5 MINUTES**

*(It is anticipated that the SGVCOG Governing Board may take action on the following matters)*

8. Governing Board Meeting Minutes -- [Page 3](#)  
*Recommended Action: Adopt Governing Board minutes.*
9. Committee/TAC/Governing Board Attendance -- [Page 10](#)  
*Recommended Action: Receive and file.*
10. SGVCOG Committee and TAC Appointments -- [Page 20](#)  
*Recommended Action: Appoint members to the following standing SGVCOG Policy Committees, and Technical Advisory Committees:*
  - *City Managers' Steering Committee:*
    - *At-Large Representative: Armine Chaparyan (South Pasadena)*
  - *Water Policy Committee:*
    - *City of Temple City*
11. 2022 SGVCOG Strategic Plan Update -- [Page 21](#)  
*Recommended Action: Adopt resolution 22-15 approving the 2022 SGVCOG Strategic Plan Update.*
12. FY 2017-2021 Measure M Subregional Program Active Transportation, Bus System Improvements, and First/Last Mile Funding Reprogramming Requests -- [Page 38](#)  
*Recommended Action: Approve the received FY 2017-2021 Measure M Subregional Program Active Transportation, Bus System Improvements, and First/Last Mile Funding Reprogramming Requests.*
13. SB 45 (Portantino) – Support -- [Page 40](#)  
*Recommended Action: Adopt Resolution 22-16 to support SB 45 (Portantino).*
14. Housing Incubator Technical Assistance Consultant Bench -- [Page 42](#)

---

*Recommended Action: Authorize Executive Director to negotiate and execute agreements with the selected vendors for the housing incubator technical assistance consultant bench for a total overall not-to-exceed amount of \$800,000.*

**ACTION ITEM** **15 MINUTES**

15. Blue Ribbon Commission on Homelessness Governance Options -- [Page 44](#)  
*Recommended Action: Direct staff to submit a comment letter on the recommendations for the Blue Ribbon Commission on Homelessness (BRCH).*

**PRESENTATION** **15 MINUTES**

16. Monterey Park Rewards App – Joseph Torres, Economic Development Manager, City of Monterey Park and Michael Mazur, Vice President of Business Development and Operations, Colu Technologies -- [Page 61](#)  
*Recommended Action: For information only.*

**UPDATE ITEMS** **10 MINUTES**

*(It is anticipated that the SGVCOG Governing Board may take action on the following matters)*

17. President’s Report
18. Executive Director’s Report
19. General Counsel’s Report
20. REAP Update -- [Page 62](#)

**COMMITTEE/BOARD REPORTS** **10 MINUTES**

21. [Capital Projects and Construction Committee](#)
22. [Energy, Environment and Natural Resources Committee](#)
23. [Homelessness Committee](#)
24. [San Gabriel Valley Regional Housing Trust Board](#)
25. [Transportation Committee](#)
26. [Water Committee](#)

**LIAISON REPORTS** **10 MINUTES**

27. Foothill Transit
28. [Gold Line Foothill Extension Construction Authority](#)
29. [League of California Cities](#)
30. [Los Angeles County Metropolitan Transportation Authority](#)
31. San Gabriel and Lower Los Angeles Rivers and Mountains Conservancy
32. San Gabriel Valley Economic Partnership
33. San Gabriel Valley Mosquito & Vector Control District
34. South Coast Air Quality Management District
35. [Southern California Association of Governments](#)

**ANNOUNCEMENTS**

36. Next Special Governing Board Meeting – March 24, 2022

**GOVERNING BOARD MEMBER COMMENTS**

**ADJOURN**

# REPORT

---

DATE: March 10, 2022

TO: Capital Projects and Construction Committee  
Energy, Environment, and Natural Resources Committee  
Executive Committee  
Governing Board  
Transportation Committee

FROM: Marisa Creter, Executive Director

**RE: ADOPT JOINT RESOLUTION 22-14 OF THE CAPITAL PROJECTS AND CONSTRUCTION COMMITTEE, EXECUTIVE COMMITTEE, ENERGY, ENVIRONMENT, AND NATURAL RESOURCES COMMITTEE, GOVERNING BOARD, AND TRANSPORTATION COMMITTEE MAKING FINDINGS TO ENABLE THEM TO CONTINUE TO HOLD MEETINGS VIA TELECONFERENCING**

## **RECOMMENDED ACTION**

Adopt Joint Resolution 22-14 making certain findings that the existence of a local and state of emergency in California exists, that social distancing being mandated or recommended by state or local officials due to the ongoing COVID-19 pandemic and that meeting in person presents an imminent risk to the health and safety of attendees.

## **BACKGROUND**

Introduced by Assemblymember Robert Rivas (D-Hollister) on February 1, 2021, AB 361 codifies portions of Governor Gavin Newsom's prior order suspending certain teleconferencing requirements under the Ralph M. Brown Act. It permits a local agency to continue to teleconference with fewer limitations if a local agency makes specified findings, and upon making such findings for the first time, makes the findings every 30 days thereafter. Specifically, the AB 361 exempts a local agency from Brown Act requirements to post agendas and make accessible to the public every location from which a member of a Brown Act body teleconferences. The legislation expires in December 2024. On September 16, 2021, California Governor Gavin Newsom signed AB 361 into law, effective immediately.

A local agency wishing to rely on the provisions of AB 361 must meet one of the following criteria:

1. The local agency holds a meeting during a proclaimed state of emergency, and state or local officials have imposed or recommended measures to promote social distancing; or
2. The local agency holds a meeting during a proclaimed state of emergency and has determined, by majority vote, that, as a result of the emergency, meeting in person would present imminent risks to the health or safety of attendees.

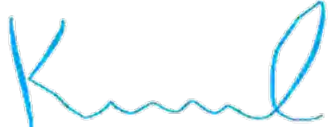
On March 4, 2020, Governor Newsom proclaimed a State of Emergency in California due to the threat of COVID-19 and shortly thereafter issued Executive Order N-29-20 suspending certain

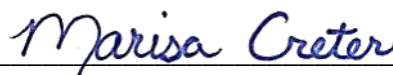
Brown Act provisions relating to teleconferencing as public meetings began to be held online.<sup>1</sup> However, this Executive Order expired on September 30, 2021, despite the State of Emergency remaining in place.

The threat that COVID-19 has presented continues to directly impact the ability of the SGVCOG to conduct Governing Board/committee meetings safely in person. The Centers for Disease Control and Los Angeles Department of Public Health (LADPH) continue to advise governmental entities to refrain from conducting indoor meetings and consider moving operations outdoors, where feasible, to prevent transmission. Additionally, LADPH continues to recommend social distancing measures throughout Los Angeles County in all settings.

In order to continue to conduct meetings in a safe manner and to prevent unnecessary COVID-19 exposure to members, staff and the public, staff is recommending that the Capital Projects and Construction Committee, Energy, Environment, and Natural Resources Committee, Executive Committee, Governing Board, and Transportation Committee adopt a resolution making certain findings in order to be able to continue teleconferencing for its meetings.

This resolution will be considered at a joint meeting of the Capital Projects and Construction Committee, Energy, Environment, and Natural Resources Committee, Executive Committee, Governing Board, and Transportation Committee. For those Governing Board delegates who are on the Board and one or more Committees, when roll call is taken and your name called, your vote will be counted toward both the Governing Board count and the Committee(s) upon which you are a member. If you desire to register a different vote for the Board and the Committee upon which you are a member, please indicate the vote for the Governing Board and for the Committee at the time your name is called. Otherwise, a single “yes” or “no” vote will be counted as a “yes” or “no” vote for both the Governing Board and the Committee(s) upon which you are a member.

Prepared by:   
Katie Ward  
Acting Administrative Services Manager

Approved by:   
Marisa Creter  
Executive Director

**ATTACHMENT**

[Attachment A – Resolution 22-14](#)

---

<sup>1</sup> Similarly, on March 4, 2020, the Los Angeles County Board of Supervisors and Los Angeles County Health Officer declared a local and health emergency due to the threat of COVID-19.

SGVCOG Special Joint Meeting of the Capital Projects and Construction Committee, Energy, Environment, and Natural Resource Committee, Executive Committee, Governing Board, and Transportation Committee Meeting

February 17, 2022

4:00 PM



**SGVCOG Capital Projects and Construction Committee, Energy, Environment, and Natural Resource Committee, Executive Committee, Governing Board, and Transportation Committee Approved Special Joint Meeting Minutes**

Date: February 17, 2022

Time: 4:00 PM

Location: Zoom Virtual Meeting

**PRELIMINARY BUSINESS**

1. Call to Order  
SGVCOG President, Becky Shevlin, called the Joint Capital Projects and Construction Committee, Energy, Environment, and Natural Resource Committee, Executive Committee, Governing Board, and Transportation Committee Meeting to order at 4:02pm.
2. Pledge of Allegiance  
City of Industry Mayor, Cory Moss, led the Pledge of Allegiance.
3. Roll Call  
**A quorum for the Capital Projects and Construction Committee, Energy, Environment, and Natural Resource Committee, Executive Committee, Governing Board, and Transportation Committee was in attendance.**

**Committee Members Present**

Alhambra	A. Andrade-Stadler
Arcadia	A. Verlato
Azusa	R. Gonzales
Baldwin Park	E. Estrada
Bradbury	R. Barakat
Claremont	E. Reece
Covina	P. Cortez
Diamond Bar	N. Lyons
Duarte	J. Schulz
El Monte	M. Morales
Glendora	M. Allawos
Industry	C. Moss
La Cañada Flintridge	R. Gunter
La Puente	G. Quiñones
La Verne	T. Hepburn
Monrovia	B. Shevlin
Montebello	S. Peralta
Monterey Park	H. Lo
Pasadena	V. Gordo
Pomona	T. Sandoval
Rosemead	S. Dang

**Absent**

Irwindale  
Sierra Madre  
L.A. County District #4

**SGVCOG Staff Present**

M. Creter, Executive Director  
D. DeBerry, General Council  
T. Egan, Lobbyist  
A. Fung, Staff  
B. Acevedo, Staff  
B. Ruano, Staff  
C. Sims, Staff  
E. Shen, Staff  
K. Ward, Staff  
M. Sharkey, Staff  
P. Hubler, Staff  
S. Hernandez, Staff  
S. Pedersen, Staff  
S. Sousa, Staff  
T. Lott, Staff  
V. Guerra, Staff

SGVCOG Special Joint Meeting of the Capital Projects and Construction Committee, Energy, Environment, and Natural Resource Committee, Executive Committee, Governing Board, and Transportation Committee Meeting

February 17, 2022

4:00 PM

San Dimas	D. Bertone	V. Urenia, Staff
San Gabriel	D. Menchaca	
San Marino	S. Jakubowski	
South El Monte	G. Olmos	
South Pasadena	D. Mahmud	
Temple City	C. Sternquist	
Walnut	N. Tragarz	
West Covina	T. Wu	
L.A. County District #1	E. Gonzalez	
L.A. County District #5	S. Croxton	
SGV Water Districts	C. Goyita	

4. Public Comment

West Covina Councilman, Tony Wu, provided a verbal comment inviting committee members to attend West Covina’s first Annual Spring Festival.

**JOINT MEETING BUSINESS/ACTION ITEM**

5. Adopt Resolution 22-12 of the Capital Projects and Construction Committee, Executive Committee, Governing Board, and Transportation Committee Making Findings to Enable Them to Continue to Hold Meetings Via Teleconferencing  
 SGVCOG President, Becky Shevlin, provided verbal remarks on this item.

**There was a motion to adopt Joint Resolution 22-12 making certain findings that the existence of a local and state of emergency in California exists, that social distancing being mandated or recommended by state or local officials due to the ongoing COVID-19 pandemic and that meeting in person presents an imminent risk to the health and safety of attendees. (M/S: R. Gonzales/C. Moss)**

**[Motion Passed]**

<b>AYES:</b>	Alhambra, Arcadia, Bradbury, Claremont, Covina, Diamond Bar, El Monte, Glendora, Industry, La Verne, Monrovia, Monterey Park, Pasadena, Pomona, Rosemead, San Dimas, San Gabriel, South El Monte, South Pasadena, Temple City, West Covina, L.A. County District #1, L.A. County District #5, SGV Water Districts
<b>NOES:</b>	
<b>ABSTAIN:</b>	
<b>NO VOTE RECORDED:</b>	Azusa, Baldwin Park, Duarte, La Cañada Flintridge, La Puente, Walnut
<b>ABSENT:</b>	Irwindale, Sierra Madre, L.A. County District #4

**ADJOURN JOINT MEETING**

SGVCOG President, Becky Shevlin, adjourned the Joint Capital Projects and Construction Committee, Executive Committee, Governing Board, and Transportation Committee Meeting at 4:12pm.

SGVCOG Special Joint Meeting of the Capital Projects and Construction Committee, Energy, Environment,  
and Natural Resource Committee, Executive Committee, Governing Board, and Transportation Committee  
Meeting

February 17, 2022

4:00 PM

**BOARD APPROVED**

---

Date

*Marisa Creter*

Marisa Creter, Secretary



**SGVCOG Governing Board Approved Regular Meeting Minutes**

Date: February 17, 2021  
Time: 4:00 PM  
Location: Zoom Virtual Meeting

**CONVENE REGULAR MEETING OF THE SGVCOG GOVERNING BOARD**

SGVCOG President, Becky Shevlin, convened the Governing Board Meeting at 4:12pm. A quorum was in attendance.

**Committee Members Present**

Alhambra	A. Andrade-Stadler
Arcadia	A. Velato
Azusa	R. Gonzales
Baldwin Park	E. Estrada
Bradbury	R. Barakat
Claremont	E. Reece
Covina	P. Cortez
Diamond Bar	N. Lyons
Duarte	J. Schulz
El Monte	M. Morales
Glendora	M. Allawos
Industry	C. Moss
La Cañada Flintridge	R. Gunter
La Puente	G. Quiñones
La Verne	T. Hepburn
Monrovia	B. Shevlin
Montebello	S. Peralta
Monterey Park	H. Lo
Pasadena	V. Gordo
Pomona	T. Sandoval
Rosemead	S. Dang
San Dimas	D. Bertone
San Gabriel	D. Menchaca
San Marino	S. Jakubowski
South El Monte	G. Olmos
South Pasadena	D. Mahmud
Temple City	C. Sternquist
Walnut	N. Tragarz
West Covina	T. Wu
L.A. County District #1	E. Gonzalez
L.A. County District #5	S. Croxton
SGV Water Districts	C. Goyita

**Absent**

Irwindale  
Sierra Madre  
L.A. County District #4

**SGVCOG Staff Present**

M. Creter, Executive Director  
D. DeBerry, General Council  
T. Egan, Lobbyist  
A. Fung, Staff  
B. Acevedo, Staff  
B. Ruano, Staff  
C. Sims, Staff  
E. Shen, Staff  
K. Ward, Staff  
M. Sharkey, Staff  
P. Hubler, Staff  
S. Hernandez, Staff  
S. Pedersen, Staff  
S. Sousa, Staff  
T. Lott, Staff  
V. Guerra, Staff  
V. Urenia, Staff

- 6. Public Comment  
 Deanna Stanley provided a verbal public comment regarding the Executive Director’s auto allowance.

**CONSENT CALENDAR**

- 7. Governing Board Meeting Minutes  
*Action: Adopt Governing Board minutes.*
- 8. Monthly Cash Disbursements/Balances/Transfers  
*Action: Approve Monthly Cash Disbursements/Balances/Transfers.*
- 9. Committee/TAC/Governing Board Attendance  
*Action: Receive and file.*
- 10. Update Salary Resolution  
*Action: Adopt Resolution 22-13 updating the SGVCOG Salary Resolution.*
- 11. SGVCOG Winter 2022 Housing and Homelessness Report  
*Action: Receive and file.*
- 12. Measure H 2022-2023 City Program Application  
*Action: Approve \$50,000 of 2022-2023 Measure H City Programs funding for the Baldwin Park Interim Housing Program.*
- 13. 1<sup>st</sup> Quarter Financial Report / Treasurer’s Report  
*Actions: Receive and file.*
- 14. SGVCOG Committee and TAC Appointments  
*Action: Appoint members to the following standing SGVCOG Policy Committees, and Technical Advisory Committees:*
  - Water Policy Committee:
    - Three Valleys Municipal Water District
  - Water TAC
    - Three Valleys Municipal Water District
- 15. Community Planning Voter Initiative  
*Action: Receive and file.*
- 16. San Gabriel Valley Metro Service Council Appointment  
*Action: Appoint Diane Velez to serve on the Metro San Gabriel Valley Service Council.*

**There was a motion to approve Consent Calendar Items 7-16.**

**(M/S: M. Allawos/N. Lyons)**

**[Motion Passed]**

<b>AYES:</b>	Alhambra, Arcadia, Baldwin Park, Bradbury, Claremont, Covina, Diamond Bar, El Monte, Glendora, Industry, La Cañada Flintridge, Monrovia, Montebello, Monterey Park, Pasadena, Pomona, Rosemead, San Dimas, San Gabriel, San Marino, South El Monte, South Pasadena, Temple City, West Covina, L.A. County District #1, L.A. County District #5, SGV Water Districts
<b>NOES:</b>	
<b>ABSTAIN:</b>	
<b>NO VOTE RECORDED:</b>	Azusa, Duarte, La Puente, La Verne, Walnut
<b>ABSENT:</b>	Irwindale, Sierra Madre, L.A. County District #4

## **PRESENTATIONS**

17. Los Angeles County Internal Services Department Update on Broadband Efforts:  
Selwyn Hollins, Director, Los Angeles County Internal Services Department provided a presentation on this item.
18. Introduction of San Gabriel Valley Economic Partnership President/CEO  
Luis Portillo, President/CEO, San Gabriel Valley Economic Partnership introduced himself to the Governing Board.

## **UPDATE ITEMS**

19. President's Report  
SGVCOG President, Becky Shevlin, provided updates.
20. Los Angeles County Blue Ribbon Commission on Homelessness  
SGVCOG President, Becky Shevlin, provided updates.
21. Executive Director's Report  
SGVCOG Executive Director, Marisa Creter, provided updates.
22. Draft 2022 SGVCPG Strategic Plan Update  
SGVCOG Senior Management Analyst, Alexander Fung, provided updates.
23. Recognition of Paul Hubler, SGVCOG Director of Government and Community Relations  
SGVCOG Executive Director, Marisa Creter, provided updates.
24. General Counsel's Report  
SGVCOG General Counsel, David DeBerry, provided updates.

## **COMMITTEE/BOARD REPORTS**

*No verbal updates provided unless specifically noted.*

25. Capital Projects and Construction Committee
26. Energy, Environment and Natural Resources Committee  
SGVCOG Energy, Environment, and Natural Resources Committee Chair, Denis Bertone, provided updates.
27. Homelessness Committee  
SGVCOG President/Homelessness Committee Chair, Becky Shevlin, provided updates.
28. San Gabriel Valley Regional Housing Trust Board  
SGVCOG President/SGVRHT Board Vice Chair, Becky Shevlin, provided updates.
29. Transportation Committee  
SGVCOG Transportation Committee Chair, Ed Reece, provided updates.
30. Water Committee

## **LIAISON REPORTS**

*No verbal updates provided unless specifically noted.*

31. Foothill Transit  
Foothill Transit Manager of Public Affairs, Yoko Igawa, provided a report.
32. Gold Line Foothill Extension Construction Authority  
Gold Line Foothill Extension Construction Authority Chair, Ed Reece, provided a report.
33. League of California Cities
34. Los Angeles County Metropolitan Transportation Authority
35. San Gabriel and Lower Los Angeles Rivers and Mountains Conservancy

36. San Gabriel Valley Economic Partnership
37. San Gabriel Valley Mosquito & Vector Control District  
San Gabriel Valley Mosquito & Vector Control District Interim District Manager, Jason Farned, provided a report.
38. South Coast Air Quality Management District
39. Southern California Association of Governments

#### **ANNOUNCEMENTS**

40. Next Regular Governing Board Meeting – March 17, 2022  
SGVCOG President, Becky Shevlin, announced that the upcoming regular Governing board meeting is scheduled for March 17, 2022.

#### **GOVERNING BOARD MEMBER COMMENTS**

#### **CLOSED SESSION**

41. Conference with Legal Counsel – Anticipated Litigation  
Significant exposure to litigation pursuant to Government Code section 54956.9(d)(2). One potential case.  
Field claim of retaliation.  
There was no reportable action out of closed session.

#### **ADJOURN**

SGVCOG President, Becky Shevlin, adjourned the Governing Board meeting at 6:54pm.

#### **BOARD APPROVED**

\_\_\_\_\_  
Date



Marisa Creter, Secretary

Governing Board Attendance

	2021										2022					
	Jul	Aug	Sep	Oct Reg	Oct Spe	Nov Spe	Nov Reg	Dec Spe	Dec Reg	Jan Spe	Jan Reg	Feb	Mar	Apr	May	Jun
Alhambra		D	D	D		D	D			D	D	D				
Arcadia		D	D	D		D	D			D	D	D				
Azusa		D	D	D	D	D	D	D	D	D	D	D				
Baldwin Park						D					D	D				
Bradbury		D	D								D	D				
Claremont		D	D	D	D	D	D			D	D	D				
Covina		D	D	D			D				D	D				
Diamond Bar		D	D	D		D	D	D	D	D	D	D				
Duarte		D		D			D					A				
El Monte			D	D		D	D	D	D		D	D				
Glendora		D	D	D	D	D	D	D	D	D	D	D				
Industry		D	D	D		D	D	D	D	D	D	D				
Irwindale		D		D	D	D	D	D	D	D	D					
La Cañada Flintridge		D	D	D	D		A			D	A	D				
La Puente		D	D	D	D	D	D	D	D	D	D	D				
La Verne		D	D	D	D	D	D	D	D	D	D	D				
Monrovia		D	D	D	D	D	D	D	D	D	D	D				
Montebello		D	D	D		D	D	D	D		D	D				
Monterey Park		D	D	D		A	A	D	D	D	A	D				
Pasadena		D	D		D		D			D	D	D				
Pomona		D	D	D		D	D	D	D	D	D	D				
Rosemead		D	D	D	A	D		D	D	D	D	D				
San Dimas		D	D	D	D	D	D	D	D	D	D	D				
San Gabriel		D	D	D	D	D	D	D	D			A				
San Marino		D	D	D		D	D	D			D	D				
Sierra Madre		D	D			D	D	D	D		D					
South El Monte		D	D	D		D	D	D	D	D	D	D				
South Pasadena		D	A	D	D	D	D	D	D	D	D	D				
Temple City		D	D				D	A	A	D	D	D				
Walnut		D	A	D	D	D	D	A	A		D	D				
West Covina		D	D	D	D	D	D	D	D		D	D				
LA County District 1		D	D		D	D	D	D	D		D	D				
LA County District 4		D	D	D		D	D									
LA County District 5		D	D	D	D	D	D	D	D	D	D	D				
SGV Water Agencies		D	D	D	A	A	D	D	D	A	D	D				

**Major Action Items and Presentations**

**July (Dark)**

**August**

- Los Angeles County Coordination Action Plan Update
- 12th Amended and Restated Bylaws
- Conflict of Interest Code Update
- FY 21-22 Budget Amendment #1
- 2022-2023 Measure H Funding Recommendations
- SB 1383 Background and Requirements

**September**

- Twelfth Amended and Restated Bylaws
- San Gabriel Valley Regional Food Recovery Program
- FY 2022-2025 Measure M Multi-Year Subregional Program Active Transportation, Bus System Improvements, and First/Last Mile Funding Guidelines for San Gabriel Valley Subregion
- California Water Supply Update
- South Pasadena Water Conservation Program

**October (Regular)**

- FY 2022-2025 MSP Highway Efficiency Program Recommendation
- San Gabriel Valley Regional Food Recovery Program Contract Amendment
- Update Salary Resolution
- Measure H 2022-2023 City Program Applications
- Supply Chain Congestion Presentation
- Glendora First/Last Mile Demonstrations

**October (Special)**

- Los Angeles County Citizens Redistricting Commission (CRC) Briefing

**November (Special)**

- Los Angeles County Men's Central Jail Briefing
- Los Angeles County Citizens Redistricting Commission (CRC) Comment Letter and Maps

**November (Regular)**

- Los Villa Esperanza Ribbon Cutting/Site Tour
- Los Angeles County Chief Executive Officer Update
- Los Angeles County Citizens Redistricting Commission Comments and Recommendations

**December (Special)**

- Adopt Joint Resolution 21-50 of the Capital Projects and Construction Committee, Executive Committee, Governing Board, and Transportation Committee Making Findings to Enable Them to Continue to Hold Meetings Via Teleconferencing

**December (Regular)**

- Updated Salary Resolution
- Amendment to ACE Projects Measure R Agreement
- Metro Open and Slow Streets Grant Program Agreements
- Governing Board Stipends

**January (Special)**

- Adopt Joint Resolution 22-01 of the Capital Projects and Construction Committee, EENR Committee, Executive Committee, Governing Board, and Transportation Committee Making Findings to Enable Them to Continue to Hold Meetings via Teleconferencing

**January (Regular)**

- Hearings to Consider Resolutions of Necessity for Parcels for the State Route 57/60 Confluence Chokepoint Relief Project in the City of Diamond Bar
- FY 2022-2025 Measure M Multi-Year Subregional Program (MSP) Active Transportation, Bus System Improvements, and First/Last Mile Programming Recommendations
- SGVCOG 2022 Legislative Agenda
- Introduction of LA Metro Chief Executive Officer Stephanie Wiggins

## Capital Projects & Construction

	2021								2022						
	Jul	Aug	Sep	Oct	Nov 15th	Nov 18th	Dec 13th	Dec 16th	Jan 13th	Jan 20th	Feb	Mar	Apr	May	Jun
Central District (El Monte)	✓			✓	✓	✓	✓	✓		✓					
COG President	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓					
Industry	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓					
LA County	✓		✓	✓											
Montebello		✓	✓		✓	✓	✓	✓		✓					
Northeast District (La Verne)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓					
Northwest District (San Marino)	✓	✓	✓	✓	✓	✓	✓	✓		✓					
Pomona	✓	✓		✓		✓		✓	✓	✓					
Southeast District (Diamond Bar)	✓	✓		✓	✓	✓	✓	✓	✓	✓					
Southwest District (South Pasadena)	✓	✓		✓	✓	✓	✓	✓	✓	✓					

### Agenda Topics

#### July

Approval of Award to Skanska USA A Construction Contract for the Fullerton Road Grade Separation Construction Completion Project

#### August

Approval of Contract with AECOM for the Construction Management Services for the Fullerton Project

#### September

Approval of Contract with Biggs Cardosa Associates, Inc. for the Fullerton Road Grade Separation Project  
Approval of Contract with KPFF for Gold Line Bridge Project (La Verne)

#### October

E-Bike Purchase

#### November 15th

Bike Share Operator Contract Update

#### November 18th

Adopt Resolution 21-48 of the Capital Projects and Construction Committee, Executive Committee, and Governing Board Making

#### December 13th

2022 Capital Projects, Construction, and Transportation Legislative Priorities

Agreement 21-30 with National Railroad Safety Services, Inc. for Railroad Flagging Services

Task Order 02 with WSP USA for Construction Management Services

Preview of The Hearings to Consider Resolutions of Necessity for Parcels for the SR 57/60 Project in Diamond Bar

Utility Relocation Agreement with SCE for SR 57/60 Project Phase 1

Task Order No. 03, Revision 9 for Final Design for At-Grade Crossing Safety Improvements

Task Order No. 04, Revision 16 for Final Design for Montebello Corridor Grade Separation Project

#### December 16th

**Transportation Attendance**

	2021								2022								
	Jul	Aug	Sep	Oct	Nov 4th	Nov 16th	Dec 9th	Dec 16th	Jan 13th (Joint)	Jan 13th (Spe)	Jan 20th	Feb 10th	Feb 17th	Mar	Apr	May	Jun
Alhambra		✓	✓		✓		✓		✓		✓		✓				
Claremont		✓	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓				
Diamond Bar		✓	✓	✓	✓	✓	✓	✓		✓		✓					
Duarte			✓	✓	✓							✓					
Glendora			✓		✓	✓	✓	✓		✓		✓					
Industry		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓				
La Cañada Flintridge			✓	✓	✓	✓			✓		✓	✓					
L.A. County District 1			✓	✓	✓		✓	✓		✓		✓					
L.A. County District 4		✓	✓	✓	✓	✓	✓			✓							
L.A. County District 5			✓	✓	✓	✓	✓	✓		✓		✓					
Monterey Park		✓	✓	✓		✓	✓	✓	✓	✓	✓		✓				
Pasadena		✓	✓	✓	✓					✓		✓					
Pomona		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓				
San Gabriel		✓	✓	✓	✓	✓	✓	✓									
South El Monte		✓	✓	✓	✓	✓		✓	✓	✓	✓	✓					
South Pasadena					✓	✓	✓	✓			✓	✓	✓				
Temple City		✓		✓		✓		✓	✓	✓		✓					
Walnut							✓										

**Agenda Topics**

**July (Dark)**

**August**

Remarks from SGVCOG President

57/60 Confluence Chokepoint Relief Project INFRA Grant Funding

Metro First/Last Mile Guidelines Updates

Review of FY 2022-2025 Measure M Multi-Year Subregional Program Active Transportation, Bus System Improvements, and First/Last Mile Funding Guidelines

AB 43 (Friedman)

Appointment of SGVCOG Delegate to the LAX Community Noise Roundtable

**September**

Metro Fareless Systems Initiative Updates

U.S. Bipartisan Infrastructure Framework Overview

Gold Line/I-210 Barrier Improvement Project

**October**

57/60 Confluence Chokepoint Relief Project Updates

Metro Transit Oriented Communities Technical Assistance Program

Measure M Multi-Year Subregional Program FY 2022-2025 Active Transportation, Bus System Improvements, and First/Last Mile Funding Application

Foothill Transit Forward

**November 4th**

2022 SGVCOG Transportation Legislative Priorities

Foothill Transit Bus Stop Enhancement Program

San Gabriel Valley Transit Feasibility Study Updates

San Gabriel Valley Regional VMT Mitigation Program Study Updates

**November 16th**

Metro Public Safety Advisory Committee's Recommendation on Metro Law Enforcement Funding

**December 9th**

FY 2022-2025 Measure M Multi-Year Subregional Program Active Transportation, Bus System Improvements, and First/Last Mile Programming Recommendations

Strategic Plan

Metro Transit Fare Collection Resumption

**December 16th**

Adopt Joint Resolution 21-50 of the Capital Projects and Construction Committee, Executive Committee, Governing Board, and Transportation Committee Making Findings to Enable Them to Continue to Hold Meetings via Teleconferencing

**January 13th (Joint)**

Adopt Joint Resolution 22-01 of the Capital Projects and Construction Committee, EENR Committee, Executive Committee, Governing Board, and Transportation Committee Making Findings to Enable Them to Continue to Hold Meetings via Teleconferencing

**January 13th (Special)**

East San Gabriel Valley Mobility Action and Area Plans

COVID-19's Impact on Aviation Activities

**January 20th**

Adopt Joint Resolution 22-02 of the Capital Projects and Construction Committee, EENR Committee, Executive Committee, Governing Board, and Transportation Committee Making Findings to Enable Them to Continue to Hold Meetings via Teleconferencing

**February 10th**

FY 2017-2021 MSP Reprogramming Requests

FY 2021-2022 Chair and Vice Chair Elections

Metro North Hollywood-to-Pasadena BRT Project Updates

Metro Transit Operations Temporary Service Reduction Updates

SGV Slower Safer Streets Updates

**February 17th**

Adopt Joint Resolution 22-12 of the Capital Projects and Construction Committee, EENR Committee, Executive Committee, Governing Board, and Transportation Committee Making Findings to Enable Them to Continue to Hold Meetings via Teleconferencing

**EENR Attendance**

	2021						2022									
	Jul	Aug	Sep	Oct	Nov	Dec	Jan 12th	Jan 13th	Jan 19th	Jan 20th	Feb 16th	Feb 17th	Mar	Apr	May	Jun
Claremont		✓	✓	✓	✓	✓	✓		✓	✓	✓					
Covina			✓	✓	✓		✓		✓		✓					
Duarte		✓	✓	✓	✓				✓		✓					
El Monte																
Pasadena		✓		✓	✓	✓	✓		✓	✓	✓					
Pomona		✓	✓	✓	✓	✓	✓		✓	✓	✓					
Rosemead		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓				
San Dimas		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓				
San Gabriel		✓		✓			✓			✓		✓				
Sierra Madre		✓	✓	✓		✓		✓	✓	✓						
Temple City (Ex-officio)																
West Covina		✓	✓	✓	✓	✓	✓		✓	✓	✓	✓				

**Agenda Topics**

**July (Dark)**

**August**

- Juan Bautista de Anza National Historic Trail
- Governor Newsom's 30x30 Initiative
- San Gabriel Valley Regional Food Recovery Program
- Solid Waste Advocacy Updates

**September**

- SoCalGas Public Direct Install Program
- Quemetco Battery Recycling Facility Overview
- Los Angeles County Climate Vulnerability Assessment
- Wildfire Prevention Planning in the San Gabriel Valley

**October**

- COVID-19 Updates
- 2021 San Gabriel Valley Energy Champion Awards Progress Updates
- SoCalREN Kits for Kids Program
- Educational Toolkit on Air Quality Sensors

**November**

- 2022 SGVCOG EENR Legislative Priorities
- Strategic Plan Update
- SB 619's Implications on SB 1383 Compliance
- SGVCOG Wildfire Adaptation and Prevention Efforts

**December**

- Regional Recycled Water Program

**January 12th**

- Adopt Resolution 22-01-EENR to Enable the EENR Committee to Continue to Hold Meetings via Teleconferencing

**January 13th**

- Adopt Joint Resolution 22-01 of the Capital Projects and Construction Committee, EENR Committee, Executive Committee, Governing Board, and Transportation Committee Making Findings to Enable Them to Continue to Hold Meetings via Teleconferencing

**January 19th**

- 2022-2023 San Gabriel Valley Energy Champion Awards Structure
- CalRecycle SB 1383 Local Assistance Grant Program
- Los Angeles County Department of Public Health COVID-19 Updates

**January 20th**

- Adopt Joint Resolution 22-02 of the Capital Projects and Construction Committee, EENR Committee, Executive Committee, Governing Board, and Transportation Committee Making Findings to Enable Them to Continue to Hold Meetings via Teleconferencing

**February 16th**

- 2022 SoCalREN Public Agency Programs Overview
- SB 45 (Portantino)
- 2022 Solid Waste Legislative Updates
- SGVCOG Wildfire Adaptation and Prevention Updates

**February 17th**

- Adopt Joint Resolution 22-12 of the Capital Projects and Construction Committee, EENR Committee, Executive Committee, Governing Board, and Transportation Committee Making Findings to Enable Them to Continue to Hold Meetings via Teleconferencing

## Water Attendance

	2021						2022					
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Claremont		✓	✓	✓	✓	✓	✓	✓				
Glendora		✓	✓	✓			✓	✓				
Monrovia		✓	✓	✓	✓	✓	✓	✓				
Rosemead			✓	✓	✓	✓	✓					
South Pasadena		✓		✓	✓	✓	✓	✓				
USGVMWD		N/A	N/A	N/A	✓		✓					

### Agenda Topics

#### ***July (Dark)***

#### ***August (Joint Meeting with Water TAC)***

Water Supply/Drought Update Presentation from MWD

MS4 Permit

Safe Clean Water Program Updates

#### ***September (Joint Meeting with Water TAC)***

Biotic Ligand Model for Zinc presentation

Water supply update

MS4 Permit

#### ***October (Joint Meeting with Water TAC)***

2022 Legislative Platform

MS4 Permit

Safe Clean Water Program Updates

#### ***November (Joint Meeting with Water TAC)***

2022 Legislative Platform

Recycled Water in SGV

Litigation updates

#### ***December (Joint Meeting with Water TAC)***

AB 361 Resolution

#### ***January (Joint Meeting with Water TAC)***

Strategic Plan Update

State Water Project Updates

#### ***February (Joint Meeting with Water TAC)***

State Water Board Conservation Mandates

## Water TAC Attendance

	2021						2022					
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Alhambra	✓	✓		✓	✓	✓	✓	✓				
Bradbury	✓	✓	✓	✓			✓	✓				
Covina	✓	✓	✓	✓	✓	✓	✓	✓				
Glendora	✓	✓		✓	✓			✓				
Monrovia	✓	✓	✓		✓	✓	✓	✓				
Pomona	✓	✓	✓				✓	✓				
Sierra Madre			✓	✓	✓		✓					
South Pasadena			✓	✓		✓	✓	✓				
LA County DPW	✓	✓	✓	✓	✓	✓	✓	✓				
San Gabriel Valley Municipal Water District			✓	✓	✓	✓	✓					
Upper San Gabriel Valley Municipal Water District	✓	✓	✓		✓	✓	✓	✓				
<i>Ex-Officio</i>												
LA County Sanitation Districts			✓	✓	✓			✓				
Main San Gabriel Basin Watermaster	✓		✓	✓	✓	✓	✓	✓				

### Agenda Topics

#### *July (Dark)*

#### *August (Joint Meeting with Water Committee)*

Water Supply/Drought Update Presentation from MWD

MS4 Permit

Safe Clean Water Program Updates

#### *September (Joint Meeting with Water Committee)*

Biotic Ligand Model for Zinc presentation

Water supply update

MS4 Permit

#### *October (Joint Meeting with Water TAC)*

2022 Legislative Platform

MS4 Permit

Safe Clean Water Program Updates

#### *November (Joint Meeting with Water TAC)*

2022 Legislative Platform

Recycled Water in SGV

Litigation updates

#### *December (Joint Meeting with Water TAC)*

AB 361 Resolution

#### *January (Joint Meeting with Water TAC)*

Strategic Plan Update

State Water Project Updates

#### *February (Joint Meeting with Water TAC)*

State Water Board Conservation Mandates

**City Managers' Steering Com.**

	2021						2022					
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Alhambra		✓	✓		✓	✓		✓				
Arcadia		✓	✓		✓	✓	✓	✓				
Azusa		✓	✓		✓	✓	✓	✓				
Bradbury		✓	✓			✓	✓	✓				
Diamond Bar		✓	✓		✓	✓	✓	✓				
Glendora		✓	✓		✓	✓	✓	✓				
La Canada Flintridge		✓			✓	✓	✓					
La Verne		✓			✓	✓	✓	✓				
Montebello			✓		✓	✓	✓					
Monterey Park			✓					✓				
Rosemead		✓	✓		✓		✓	✓				
San Dimas		✓	✓		✓		✓					
San Gabriel		✓	✓		✓	✓	✓					
San Marino		✓			✓	✓	✓	✓				
South El Monte		✓			✓	✓	✓					
Temple City			✓		✓		✓					

**Agenda Topics**

**July (Dark)**

**August**

- Alhambra Homeless Outreach Services Presentation
- Update on SGVCOG Policy and Program Projects
- Review MSP Guidelines
- Review Measure H Recommendations

**September**

- New SGVCOG President Becky Shevlin Welcome Remarks
- Measure H Local Return Advocacy
- Update on Future Teleconference Meetings

**October (Dark)**

**November**

- FY 2022-2025 Measure M MSP
- Statewide Redistricting Update
- Wildlife Outreach Coordination

**December**

- SGVCOG Strategic Plan Update
- Regional Crisis Response Update
- Statewide Redistricting Update

**January**

- Statewide Redistricting Update
- Regional Food Recovery Expansion
- Update on Broadband Efforts

**February**

AB 361 Resolution

## Homelessness Attendance

	2021							2022					
	Jul	Aug	Sep	Oct	Nov	Nov Spe	Dec	Jan	Feb	Mar	Apr	May	Jun
Arcadia		✓	✓	✓	✓		✓	✓	✓				
Azusa		✓		✓		✓	✓	✓	✓	✓			
Baldwin Park		✓	✓	✓	✓		✓	✓	✓	✓			
Claremont		✓	✓	✓	✓		✓	✓	✓	✓			
Duarte		✓	✓	✓	✓	✓	✓	✓	✓	✓			
Glendora		✓	✓	✓	✓	✓	✓	✓	✓	✓			
Irwindale		✓	✓	✓	✓		✓	✓	✓	✓			
Monrovia		✓	✓	✓	✓	✓	✓	✓	✓	✓			
Pasadena			✓	✓	✓		✓	✓	✓				
Pomona		✓		✓	✓	✓	✓		✓				
Rosemead			✓	✓	✓		✓	✓	✓	✓			
South El Monte		✓	✓	✓	✓		✓	✓	✓	✓			
South Pasadena			✓	✓	✓	✓	✓	✓	✓	✓			
LA County Dist 1		✓	✓	✓	✓				✓	✓			
USGVMWD		✓	✓	✓					✓				
West Covina				✓	✓	✓		✓					

### Agenda Topics

#### July (Dark)

#### August

City of Alhambra Homeless Outreach Services Presentation

City of Huntington Beach HOPE Mobile Crisis Response Presentation

SGVCOG Measure H Funding Recommendations Action Item

#### September

LAHSA 2021 Housing Inventory Count (HIC) and Shelter Count Presentation

LAHSA Project Roomkey and Homekey Updates Presentation

#### October (9/29)

LA County DMH Psychiatric Mobile Response Team, Therapeutic Teams, and Mobile Engagement Teams Presentation

LA County DMH Assisted Outpatient Treatment- Laura's Law Presentation

SGVCOG Measure H City Program Application Action Item

#### November (10/27)

Mental Health Services in Supervisorial District 5 Presentation

Advocacy for Homeless Services Funding Discussion Item

#### November Special Meeting (11/22)

Adopted AB 361 Resolution

#### December

2022 Strategic Plan

2022 Legislative Priorities

2022 Greater Los Angeles Homeless Count

Caltrans and Homeless Coordinating Financing Council Encampment Resolution Grant Program

#### January

State Homeless Funds Action Item

LA County's Specialty Substance Use Disorder Treatment System Presentation

#### February

Housing for Health

#### March

Blue Ribbon Commission on Homelessness Presentation and Action Item

## Planners TAC Attendance

	2021						2022					
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Alhambra		✓	✓	✓	✓	✓	✓	✓				
Arcadia			✓		✓		✓	✓				
Azusa		✓	✓	✓		✓		✓				
Baldwin Park		✓	✓		✓		✓	✓				
Claremont			✓	✓	✓		✓	✓				
Covina		✓	✓	✓	✓	✓		✓				
Diamond Bar		✓	✓	✓	✓		✓	✓				
Duarte		✓	✓	✓	✓	✓	✓	✓				
El Monte		✓		✓	✓		✓	✓				
Glendora		✓	✓	✓	✓		✓	✓				
Irwindale		✓	✓	✓	✓		✓	✓				
La Verne		✓		✓	✓	✓	✓					
Monrovia		✓	✓	✓	✓		✓	✓				
Montebello		✓	✓	✓	✓	✓		✓				
Monterey Park			✓				✓	✓				
Pasadena			✓	✓	✓			✓				
Pomona		✓	✓		✓							
Rosemead		✓	✓		✓	✓	✓	✓				
San Dimas			✓	✓	✓		✓	✓				
San Gabriel		✓	✓	✓	✓		✓	✓				
Sierra Madre		✓	✓	✓	✓	✓	✓	✓				
South El Monte		✓	✓	✓	✓	✓		✓				
South Pasadena						✓	✓					
Temple City		✓	✓	✓	✓	✓	✓	✓				
L.A. County DRP		✓	✓	✓			✓	✓				

**Agenda Topics**

**July (Dark)**

**August**

San Gabriel Valley Regional Food Recovery Program  
 FY 2022-2025 MSP Active Transportation, Bus System Improvements, and First/Last Mile Guidelines  
 2021 Energy Champion Awards Progress Updates

**September**

SGVCOG Regional Early Action Planning Projects  
 Legislative Updates: SB 9 (Atkins)  
 Los Angeles County Climate Vulnerability Assessment  
 Wildfire Prevention Planning in the San Gabriel Valley

**October**

SB 9 Discussion  
 Legislative Updates

**November**

MSP Recommendations  
 Tiny Home Virtual Tour

**December**

AB 361 Resolution

**January**

Esat San Gabriel Valley Transportation Plan  
 SGVCOG Transit Feasibility Study

**February**

Housing Element Discussion  
 REAP Updates

**Public Works TAC Attendance**

	2021						2022					
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Arcadia		✓	✓	✓	✓	✓		✓				
Azusa		✓	✓	✓	✓		✓					
Baldwin Park			✓	✓				✓				
Diamond Bar		✓	✓	✓	✓	✓	✓	✓				
El Monte		✓	✓	✓	✓	✓	✓	✓				
Glendora		✓		✓	✓		✓					
Industry		✓	✓		✓		✓					
Irwindale		✓	✓	✓	✓	✓	✓	✓				
La Verne		✓	✓	✓	✓	✓	✓					
Monrovia		✓	✓	✓	✓	✓	✓	✓				
Monterey Park		✓	✓		✓		✓	✓				
Pasadena			✓				✓					
Pomona		✓	✓	✓	✓	✓		✓				
Rosemead		✓	✓	✓	✓	✓	✓	✓				
San Dimas		✓			✓			✓				
San Marino		✓			✓	✓		✓				
South El Monte		✓	✓		✓	✓						
South Pasadena		✓	✓		✓	✓	✓					
Temple City		✓	✓	✓		✓	✓					
Walnut		✓	✓	✓	✓		✓	✓				
L.A. County DPW		✓	✓	✓	✓	✓	✓	✓				

**Agenda Topics**

**July (Dark)**

**August**

- Remarks from SGVCOG President
- SoCalGas Energy Efficiency Project Presentation
- San Gabriel Valley Regional Food Recovery Program
- Review of FY 2022-2025 MSP Active Transportation, Bus System Improvements, and First/Last Mile Funding Guidelines
- Legislative Updates: AB 43 (Friedman)
- 2021 San Gabriel Valley Energy Champion Awards Progress Updates

**September**

- Caltrans District 7 Quarterly Updates
- Measure M Multi-Year Subregional Program FY 2022-2021 Active Transportation, Bus System Improvements, and First/Last Mile Funding Application
- San Gabriel Valley Regional Food Recovery Program
- Review of FY 2022-2025 MSP Active Transportation, Bus System Improvements, and First/Last Mile Funding Guidelines
- Legislative Updates: AB 43 (Friedman)
- 2021 San Gabriel Valley Energy Champion Awards Progress Updates

**October**

- Legislative Updates: SB 619 (Laird)
- 2021 SGVCOG Energy Champion Awards Progress Updates
- SGVCOG Capital Projects Updates

**November**

- FY 2022-2025 Measure M Multi-Year Subregional Program (MSP) Active Transportation, Bus System Improvements, and First/Last Mile Programming Recommendations
- Broadband Resource Guide

**December**

- "Dark" (30 day resolution and approval of November meeting minutes)

**January**

- SGVCOG Transit Feasibility Study
- Caltrans District 7 Quarterly Updates
- SGVCOG Broadband 101 Guide

**February**

- FY 2017-2021 Measure M MSP Reprogramming Request
- 2022 SoCalREN Public Agency Programs
- 2022-2023 Energy Champion Awards
- SGV Slower Safer Streets Application

# REPORT

---

DATE: March 10, 2022  
TO: Governing Board Delegates and Alternates  
FROM: Marisa Creter, Executive Director  
RE: **SGVCOG COMMITTEE AND TAC APPOINTMENTS**

## **RECOMMENDED ACTION**

Appoint members to the following standing SGVCOG Policy Committees, and Technical Advisory Committees:

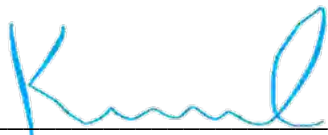
- City Managers' Steering Committee:
  - At-Large Representative: Armine Chaparyan (South Pasadena)
- Water Policy Committee:
  - City of Temple City

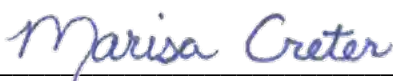
## **BACKGROUND**

The SGVCOG Bylaws provide for the creation of technical advisory committees (TACs) and policy committees to provide technical support and policy recommendations to the Governing Board.

## **APPOINTMENTS**

In the month of March, the SGVCOG received interest from the City of Temple City to serve as a voting member on the SGVCOG Water Policy Committee. Additionally, the City Managers' Steering Committee recommended the Governing Board appoint the City Manager of South Pasadena Armine Chaparyan as an At-Large Representative on the City Managers' Steering Committee.

Prepared by:   
Katie Ward  
Administrative Services Manager

Approved by:   
Marisa Creter  
Executive Director

# REPORT

---

DATE: March 10, 2022  
TO: Governing Board Delegates and Alternates  
FROM: Marisa Creter, Executive Director  
RE: **2022 SGVCOG STRATEGIC PLAN UPDATE**

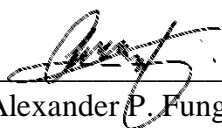
## **RECOMMENDED ACTION**

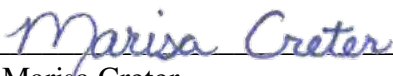
Adopt Resolution 22-15 approving the 2022 SGVCOG Strategic Plan Update.

## **BACKGROUND**

The previous comprehensive update to the SGVCOG Strategic Plan was adopted in March 2019. The Strategic Plan serves as a roadmap for the agency and identifies the priorities and actions that the agency undertakes. Since 2019, the SGVCOG has achieved numerous major milestones, including the establishment of the San Gabriel Valley Regional Housing Trust, the securing of additional funds to implement regional homelessness, water, energy, and transportation projects, the creation of regional coyote management, food recovery, and wildfire adaptation frameworks.

In this new year, staff proposes to update the Strategic Plan to identify priorities and actions that are more relevant for the agency to undertake to support member agencies. Throughout the past several months, staff approached SGVCOG policy committees to receive feedback and inputs from member agencies. Stakeholders of the SGVCOG were also provided with the opportunity to submit comments via a survey. Additionally, staff presented the final draft of the 2022 Strategic Plan Update at the February Governing Board meeting. Staff now recommends the Governing Board to adopt the finalized 2022 Strategic Plan Update. A copy of the document can be found in Attachment A.

Prepared by:   
\_\_\_\_\_  
Alexander P. Fung  
Senior Management Analyst

Approved by:   
\_\_\_\_\_  
Marisa Creter  
Executive Director

## **ATTACHMENTS**

Attachment A – 2022 SGVCOG Strategic Plan Update  
[Attachment B – Resolution 22-15](#)



# 2022 STRATEGIC PLAN UPDATE

VISIT US AT [SGVCOG.ORG](http://SGVCOG.ORG)

# TABLE OF CONTENTS

<b>STRATEGIC PLANNING PROCESS</b>	<b>2</b>
<b>VISION STATEMENT</b>	<b>3</b>
<b>MISSION STATEMENT</b>	<b>4</b>
<b>CORE VALUES</b>	<b>5</b>
<b>STRATEGIC GOALS</b>	
TRANSPORTATION	6
HOMELESSNESS AND HOUSING	8
WATER	10
ENVIRONMENT	12
COLLABORATION	14

# STRATEGIC PLANNING PROCESS

## What is the San Gabriel Valley Council of Governments?

The San Gabriel Valley Council of Governments (SGVCOG) is a joint powers authority that is consisted of 31 incorporated cities, unincorporated communities in Los Angeles County that are located in the San Gabriel Valley, and three San Gabriel Valley Municipal Water Districts (San Gabriel Valley Municipal Water District, Three Valleys Municipal Water District, and Upper San Gabriel Valley Municipal Water District). The SGVCOG is the largest and most diverse sub-regional council of governments in Los Angeles County. It encompasses more than 374 square miles and has more than 2 million residents.

## Strategic Plan Update

The previous comprehensive update to the SGVCOG Strategic Plan was adopted in March 2019. The Strategic Plan serves as a roadmap for the agency and identifies the priorities and actions that the agency undertakes. Since 2019, the SGVCOG has achieved numerous major milestones, including the establishment of the San Gabriel Valley Regional Housing Trust, the securing of additional funds to implement regional homelessness, water, energy, capital improvements, and transportation projects, and the creation of regional coyote management, food recovery, and wildfire adaptation frameworks.

Through the use of organized discussions and a survey, a Strategic Plan Update was developed to identify five key strategic goals including Transportation, Homelessness and Housing, Water, Environment, and Collaboration. Each goal identifies overarching strategies and performance indicators to track successes.

The Strategic Plan is intended to be specific enough to allow the SGVCOG to assess progress and identify challenges, while maintaining the flexibility needed to allow the agency to adjust its actions given the changing external and internal circumstances.





## **VISION STATEMENT**

**The SGVCOG will serve as a model subregional government agency in Southern California that is committed to enhancing the quality of life in the San Gabriel Valley by supporting member agency goals, promoting regional collaboration, and delivering exceptional government services, programs, and capital projects across the membership.**



## **MISSION STATEMENT**

**The SGVCOG serves as a sub-regional government agency that maximizes resources and promotes regional and member interests to improve the quality of life in the San Gabriel Valley.**

An aerial photograph of a city, likely San Gabriel Valley, with a large mountain range in the background under a clear blue sky. The city buildings and streets are visible in the foreground and middle ground, partially obscured by a semi-transparent white box containing text.

## **CORE VALUES**

**Unity of Common Goals & Objectives**

**Embracing of Diversity**

**Upholding of Highest Ethical Standards**

**Collaboration & Mutual Respect**

**Fiscal Responsibility**

# STRATEGIC GOAL: TRANSPORTATION

## Goal Description:

Secure funding for and ensure the timely implementation of regional and local priority transportation projects and support regional transportation planning efforts, especially for those projects for which partial funding has been secured.

## Strategies:

- Serve as a resource to member agencies to coordinate and deliver regional capital infrastructure and transportation projects.
- Advocate for and develop innovative financing and other tools to expedite the delivery of projects.
- Monitor potential funding sources and secure funding for regional transportation priorities and capital projects.
- Support member agencies in managing new transportation technologies in manners that balance mobility and safety.

## Performance Indicators:

- Transportation planning and capital projects completed.
- Funding secured for projects.





# STRATEGIC GOAL: HOMELESSNESS & HOUSING

## Goal Description:

Support member agencies' efforts to implement programs and projects that end homelessness, restore local land use control, and advocate for resources to support affordable and homeless housing development while addressing mental illness and drug addiction issues in the San Gabriel Valley.

## Strategies:

- Advocate regionally for flexibility in developing projects and programs that fit within the context of each community.
- Secure funding for local and regional projects and programs that can end homelessness.
- Support member agencies in implementing homelessness solutions.
- Serve as a forum for member agencies to share best practices related to homelessness.
- Facilitate local coordination of service delivery among member agencies.

## Performance Indicators:

- Number of individuals experiencing homelessness assisted and/or housed.
- Funding secured for projects.





# STRATEGIC GOAL: WATER

## Goal Description:

**Support regional water resiliency and assist cities in addressing stormwater MS-4 permit requirements, with an emphasis on Safe Clean Water Program implementation and identification of regional solutions.**

## Strategies:

- Advocate for regulatory and legislative changes that facilitate member agencies' ability to comply with water and stormwater regulations and reduce costs.
- Secure funding for regional projects that promote water resiliency.
- Provide regional leadership in the implementation of the Safe Clean Water Program.
- Serve as a resources to member agencies to deliver large capital projects.

## Performance Indicators:

- Modifications to regulations that favor member agencies.
- Projects completed.
- Funding secured for projects.





# STRATEGIC GOAL: ENVIRONMENT

## Goal Description:

Support environmental efforts in the region, specifically related to energy, open space, air quality, solid waste, and wildfire prevention, to promote sustainability and prevent depletion of natural resources.

## Strategies:

- Secure funding to implement environmental projects.
- Continue to implement and coordinate programs for member agencies through regional partnerships that support environmental goals.
- Support member agencies in implementing clean energy, open space, air quality, solid waste, and wildfire prevention projects.

## Performance Indicators:

- Funding secured for projects.
- Projects completed.





# STRATEGIC GOAL: COLLABORATION

## Goal Description:

**Strengthen Board and partner agency commitment to the SGVCOG, provide continued guidance on current issues, and promote leadership on emerging issues.**

## Strategies:

- Serve as a forum to develop and promote regional strategies to address current and emerging issues.
- Communicate the values and accomplishments of the SGVCOG and its member agencies.
- Provide clear and consistent communications, media, and promotional campaigns that exemplify agency values.
- Enhance the SGVCOG's brand as a respected and influential voice for the region by increasing awareness of the agency's work and purpose.
- Advocate for behalf of member agencies for issues of regional significance.

## Performance Indicators:

- Regional networking events hosted and supported.
- Traditional and social media outreach initiatives (e.g. Newsletter, website, weekly recaps, podcast, twitterchats, marketing campaigns, etc.)





## CONTACT INFORMATION

### **ALHAMBRA OFFICE**

1000 S. Fremont Avenue, Unit 42  
Building A-10N, Suite 10-210  
Alhambra, CA 91803

Phone: (626) 457-1800

### **IRVINDALE OFFICE**

4900 Rivergrade Road  
Suite A120  
Irwindale, CA 91706

Phone: (626) 962-9292

DATE: March 10, 2022

TO: Governing Board Delegates and Alternates

FROM: Marisa Creter, Executive Director

**RE: FY 2017-2021 MEASURE M SUBREGIONAL PROGRAM ACTIVE TRANSPORTATION, BUS SYSTEM IMPROVEMENTS, AND FIRST/LAST MILE FUNDING REPROGRAMMING REQUESTS**

## **RECOMMENDED ACTION**

Approve the received FY 2017-2021 Measure M Subregional Program Active Transportation, Bus System Improvements, and First/Last Mile Funding Reprogramming Requests.

## **BACKGROUND**


In June 2018, the Los Angeles County Metropolitan Transportation Authority (Metro) adopted the Measure M Guidelines to establish a process by which subregional funds under Measure M would be programmed by the subregions' respective entities. The SGVCOG was subsequently tasked with programming and administering the Measure M Subregional Program (MSP) funds through the development of multi-year subregional fund programming plans in the San Gabriel Valley. After implementing a comprehensive outreach and project selection process, the SGVCOG awarded a total of \$37,338,550.00 in Measure M funds to 20 eligible active transportation, first/last mile, complete streets, highway efficiency, and bus system improvement projects in the San Gabriel Valley. The funds were scheduled to be distributed between FY 2017 and FY 2021. A list of awarded projects can be found on <https://www.sgvco.org/msp-projects>.


Prior to submitting a request for project funding, cities and agencies that were interested in applying for MSP funds were required to submit project readiness plans and funding allocation schedules to the SGVCOG. Funds awarded to selected projects were programmed to be distributed to their respective cities and agencies in accordance with the submitted funding allocation schedules. Each selected project's funding allocation schedule can be changed, or "reprogrammed," at the approvals of both the SGVCOG Governing Board and the Metro Board of Directors; however, the Metro Board of Directors only reviews and approves MSP funding reprogramming requests once a year in May. Prior to submitting any relevant MSP funding reprogramming requests to the Metro Board for approval, the SGVCOG Governing Board must approve such requests at least two months in advance.

This year, all MSP funding reprogramming requests must be approved by the SGVCOG Governing Board at its March 2022 meeting in order for the requests to be forwarded to the Metro Board for consideration. Only the County of Los Angeles and City of Monrovia had submitted reprogramming requests for their awarded projects. Both entities reported that the scope and awarded amount of their projects remain unchanged and requested the distribution of the awarded funds to be postponed due to the COVID-19 Pandemic as follows:

Jurisdiction	Project	FY 21-22	FY 22-23	FY 23-24	FY 24-25	TOTAL
Monrovia	Active Community Travel Vinculum	\$0.00	\$0.00	\$388,000.00	\$3,492,000.00	\$3,880,000.00
County of Los Angeles	Huntington Drive Bike Lanes	\$2,139,250.00	\$2,139,250.00	\$0.00	\$0.00	\$4,278,500.00

The SGVCOG Transportation Committee, Public Works Technical Advisory Committee, Planning Directors' Technical Advisory Committee, and City Managers' Steering Committee previously had reviewed such requests and voted to recommend the Governing Board to approve the received requests.

Prepared by:   
 Alexander P. Fung  
 Senior Management Analyst

Approved by:   
 Marisa Creter  
 Executive Director

# REPORT

---

DATE: March 10, 2022  
TO: Governing Board Delegates and Alternates  
FROM: Marisa Creter, Executive Director  
RE: **SB 45 (PORTANTINO) – SUPPORT**

## **RECOMMENDED ACTION**


Adopt Resolution 22-16 supporting SB 45 (Portantino).


## **BACKGROUND**

Both current law and the 2021-2022 Budget Act contain significant new directives and funding for the circular economy, including organic waste reduction efforts. Specifically, the Budget Act appropriated \$195 million for organics recycling, with \$60 million alone for local government recycling grants. The Budget also included \$105 million for organics infrastructure grants an additional \$5 million for composting organic waste.

SB 45, as amended on January 3, 2022, expressly directs the California Department of Resources Recycling and Recovery (CalRecycle) to consult with the State Air Resources Board and provide assistance to local jurisdictions including, but not limited to, any funding appropriated by the California Legislature in the annual Budget Act, for the purpose of assisting local agencies to comply with existing laws.

Earlier this year, the Governing Board adopted the 2022 Legislative Priorities, which direct staff to advocate for state appropriations for solid waste management programs. The SGVCOG Energy, Environment, and Natural Resources (EENR) Committee also reviewed the legislation and voted to recommend the Governing Board to support the bill. As a result, staff recommends the Governing Board to adopt a resolution supporting SB 45. Copies of the bill's language and analysis can be found in Attachments A and B, respectively.

Prepared by:   
Alexander P. Fung  
Senior Management Analyst

Approved by:   
Marisa Creter  
Executive Director

## **ATTACHMENTS**

[Attachment A – SB 45 Bill Language](#)

[Attachment B – SB 45 Bill Analysis](#)

[Attachment C – Resolution 22-16](#)

DATE: March 10, 2022

TO: Planning Directors' Technical Advisory Committee

FROM: Marisa Creter, Executive Director

RE: **HOUSING INCUBATOR TECHNICAL ASSISTANCE CONSULTANT BENCH**

## **RECOMMENDED ACTION**

Authorize Executive Director to negotiate and execute agreements with selected vendors for the housing incubator technical assistance consultant bench for a total overall not-to-exceed amount of \$800,000.

## **BACKGROUND**

The SGVCOG was awarded funding through the Southern California Association of Government (SCAG) Regional Early Action Program (REAP) Subregional Partnership Program. REAP is intended to help accelerate housing production throughout the SCAG region, which includes the San Gabriel Valley, and have a net-positive effect on housing supply by increasing housing planning, meeting the sixth cycle regional housing needs assessment (RHNA). The planning activities are to accommodate the development of housing and infrastructure that will accelerate housing production in a way that aligns with state planning priorities, housing, transportation, equity, and climate goals and regional priorities. The SGVCOG developed and submitted an application, which was subsequently approved by SCAG, that defined the programs that would be undertaken as part of the program. Based on discussion with the SGVCOG Homelessness Policy Committee, Homelessness Working Group, and San Gabriel Valley Regional Housing Trust (SGVRHT), one of the programs that was included as part of that application was an “Affordable Housing Incubator.” This project will create a bench of consultants in a variety of disciplines which can be accessed by all member cities that can provide the technical resources they need to develop housing, especially at affordable levels. The disciplines for the bench are as follows:

- Financial Analysis & Technical Support
- Land Use & Environmental Analysis
- Land Acquisition & Real Estate Development
- Public Outreach & Engagement
- Grant Writing & Grant Administration

In February 2022, the SGVCOG released a request for proposals (RFP) to solicit consultants for the technical bench. The evaluation process is currently underway, and the SGVCOG anticipates executing master agreements with multiple consultants.

SCAG requires that consultant kick-off meetings for all of the REAP projects be held by April 1, 2022, or it may retract the project funding. As such, to ensure that the SGVCOG can meet this deadline, staff recommends that the Governing Board authorize the Executive Director to negotiate and execute master agreements with the vendors selected through the evaluation process for a total


# REPORT

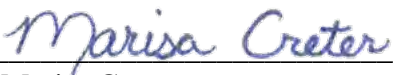
---

overall not-to-exceed amount of \$800,000. As individual projects are identified, consultants will be selected from the technical bench, and the SGVCOG will issue individual tasks orders against the master agreements in order to complete individual projects. Any individual task orders that exceed \$250,000 will return to the Governing Board for approval.

## **NEXT STEPS**

The SGVCOG is currently soliciting interest from cities on projects that may benefit from technical support through the Incubator program. Interested cities are asked to utilize this [form](#) to submit their potential projects by March 14, 2022. If cities are specifically in need of technical assistance to facilitate the development of a project site, that information can be submitted [here](#).

Prepared by:   
Brianne Logasa  
Management Analyst

Approved by:   
Marisa Creter  
Executive Director

# REPORT

---

DATE: March 10, 2022

TO: Governing Board Delegates and Alternates

FROM: Marisa Creter, Executive Director

RE: **BLUE RIBBON COMMISSION ON HOMELESSNESS GOVERNANCE OPTIONS**

## **RECOMMENDED ACTION**

Direct staff to submit a comment letter on the recommendations for the Blue Ribbon Commission on Homelessness (BRCH).

## **INTRODUCTION**

Over the last several years, there has been increased attention on the challenges within the homeless services system, including how the Los Angeles Homeless Services Authority (LAHSA) operates within the system. In response, the Los Angeles County Board of Supervisors (LACBOS) established the Blue-Ribbon Commission on Homelessness (BRCH) to review LAHSA and the existing homeless services structure and to make recommendations for improvements. Over the last six months, the BRCH has met and heard presentations from a variety of stakeholders. Based on this feedback collected from stakeholders, several potential governance options have been developed, and the BRCH has deliberated - and will continue to deliberate - on these options in order to form a recommendation. The BRCH is anticipated to conclude its work by the end of March 2022 and make a recommendation to the LACBOS. The options that have been identified and that are currently being discussed are as follows:

- Establish a County Department for Homelessness (Stand-alone option);
- Streamline LAHSA's roles and responsibilities;
- Maintain LAHSA's Existing Roles and Expand Regional Representation;
- Create smaller CoCs;
- Dissolve LAHSA.

These options will continue to be modified over the next several weeks as the BRCH continues to deliberate in order to make its recommendation. As such, staff recommends that the following recommendations be integrated into the final recommendation of the BRCH to the LACBOS.

- The County should establish a stand-alone department that oversees and administers the homeless services system in the County. This department should be delegated appropriate authority and flexibility to make programming and funding decisions that
- The County should work with all stakeholders to establish a consensus simplified vision and goals that guide the County's program, policy, and funding decisions. It is essential that stakeholders be meaningfully engaged to ensure that there is consensus around working towards this shared vision.
- COGs and cities should have increased representation on the decision-making body(ies) that oversee the homeless services system.

- Subregions should have increased programmatic autonomy and funding discretion to allow for the implementation of locally-based and locally-supported solutions.
- Input from subregions should be a driver of programmatic, policy, and funding decisions for the County.
- The homeless services system should increase access to data for all stakeholders within the system - including those employed by a local government - and enhance data sharing and data tracking in order to better evaluate the system. This includes establishing clear metrics against which data can be tracked.

Staff recommends that the Governing Board direct staff to submit a comment letter, consistent with these principles, to the Blue-Ribbon Commission on Homelessness. This recommendation was affirmed by the Homelessness Committee and the City Managers' Steering Committee at their respective March meetings.

## **BACKGROUND**

The following sections provide a background and overview of BRCH and LAHSA.

### **Blue Ribbon Commission on Homelessness**

On July 27, 2021, the LACBOS considered a motion introduced by Supervisor Barger "Establishing a Blue-Ribbon Commission on Homelessness". This motion aimed to bring together municipal stakeholders across the County to analyze existing efforts to ensure that an ideal governance structure is in place to address the homelessness crisis.

The mission of the Blue-Ribbon Commission on Homelessness (BRCH) is to "conduct a comprehensive study of the Los Angeles Homeless Services Authority's (LAHSA) governance structure by reviewing existing reports and recommendations, identify and analyze the challenges inherent to the existing system, and to provide recommendations to change and improve its efficiency." The BRCH was convened to study homelessness governance models nationwide and provide feedback to the Board regarding the most relevant and effective models with the intention of implementing governance reform to help solve the homelessness crisis in Los Angeles County. BRCH was directed to provide a report that includes recommendations for a new governance model that is appropriate for Los Angeles County within 6 months.

The motion approved by the Board of Supervisors establishing the BRCH provided that the Commission would have 12 members, 4 representatives from the City of Los Angeles, 5 representatives from the County of Los Angeles, 2 representatives from the County's councils of governments (COGs), and 1 representative from the Contract Cities Association. The following members were appointed to the BRCH:

- Sarah Dusseault, LAHSA Commission Member (appointed by Supervisor Hilda Solis);
- LaCheryl Porter, Chief Operation Officer at St. Joseph Center (Appointed by Supervisor Holly Mitchell);
- Wendy Greuel, LAHSA Commission Vice Chair (appointed by Supervisor Sheila Kuehl);
- Vanessa Sedano, Housing Program Managing Director at The Whole Child (appointed by Supervisor Janice Hahn);

- Theane Evangelis, Partner at Gibson Dunn (appointed by Supervisor Kathryn Barger);
- Marcel Rodarte, Executive Director at the Contract Cities Association (nominated by the Contract Cities Association);
- Christian Horvath, City Councilmember for the City of Redondo Beach (nominated by the COGs);
- Becky Shevlin, President for the San Gabriel Valley Council of Governments (nominated by the COGs).

The City of Los Angeles had four seats on the BRCH – one nominated by Mayor Eric Garcetti and three nominated by City Council President Nury Martinez. The City declined to nominate any members, citing the need for action over additional discussion.

The BRCH held its first meeting on September 8, 2021, and, since that time, has held fifteen additional meetings, featuring presentations and discussions on items that support its purpose. Specifically, the BRCH has heard more than 60 presentations from a wide variety of stakeholders, highlighting different components of the homeless services system. The following stakeholder groups have presented:

- LAHSA;
- HUD;
- Chief Executive Office’s Homeless Initiative (CEO-HI);
- Cities, including from the cities of Glendora, Pomona, and South El Monte;
- SGVCOG;
- LA County Departments, including the Department of Public Health, Department of Mental Health, Department of Public Works, and the Department of Regional Planning;
- People with lived experience;
- Homeless service providers, including Union Station Homeless Services (USHS), Downtown Women’s Center, LA Family Housing, and Homeless Outreach Program Integrated Care System (HOPICS);
- CoC case studies from other areas, including Houston, Santa Clara County, Glendale, Pasadena and Long Beach;

These topics have covered data and analysis, program overviews and progress in addressing homelessness, or acknowledgement of current system challenges and recommendations for improvement. Attachment A provides a more detailed synopsis of the BRCH presentations.

The BRCH is expected to make its final recommendation for presentation to the Board of Supervisors by the end of March 2022.

## **LAHSA**

LAHSA was established in 1993 as a joint-powers authority (JPA) of the City and County of Los Angeles, as part of a settlement of a lawsuit by the City, civil rights groups, and homeless advocates alleging the County failed to comply with Welfare and Institutions Code section 17000. As dictated by the JPA agreement, it is governed by a 10-member board - 5 appointed by the County of Los Angeles (one by each supervisor) and 5 appointed by the City of Los Angeles. Any changes to the JPA agreement would require the approval of both the City and County of Los Angeles, as members of the JPA.

Since 1994, LAHSA has served as the continuum of care (CoC) for 85 cities in Los Angeles County, designated by the Department of Housing and Urban Development (HUD).<sup>1</sup> As the HUD-designated CoC, LAHSA is responsible for submitting the region's annual application for federal funding, managing the region's Homeless Management Information System (HMIS), conduct the region's bi-annual point-in-time (PIT) count, and managing the system's data.

A CoC is required to have a CoC Board that is representative of the CoC and includes at least 1 member who is currently or formerly homeless. LAHSA administers the CoC Board for Los Angeles County, which includes 17 members, including a representative from each of the County's eight service planning areas (SPAs) and 9 at-large members, including 2 representatives with lived experience. A map of the SPAs is included as Attachment B. While some of the responsibilities of the CoC Board are unclear in implementation, the CoC Board's delegated responsibilities include establishing performance targets for CoC projects, overseeing the CoC program annual application that must be submitted to HUD each year to receive the region's federal funding, establishing and following written standards, and establishing funding priorities. The CoC Board's decisions are advisory to the LAHSA Commission. In addition, LAHSA coordinates the Coordinated Entry System (CES) Policy Council, which provides guidance and direction on CES policies and procedures around access, assessment, prioritization, and referral. The CES Policy Council is made up of representatives from CES service providers, persons with lived experience, CoCs, public agencies, and public housing authorities, and those with lived experience.

In recent years, several other non-federal funding sources have been directed towards LAHSA, which has greatly expanded its role and its budget. From FY 2015-16 to FY 2021-22, LAHSA's annual budget grew 700%, from approximately \$100 million annually to more than \$700 million. The number of staff employed at LAHSA has grown from approximately 150 to 600. This growth can largely be attributed to the passage of Measure H and the availability of State funds through the Homeless Housing Assistance and Prevention (HHAP) program. Since FY 2019-2020, the State has allocated \$760 million to CoCs through the HHAP program. The City of Los Angeles and County of Los Angeles also receive direct allocations of HHAP funding, and they both allocate a portion of their HHAP funds to LAHSA. LAHSA subcontracts out nearly 90% of its funding to service providers and other subrecipients and retains the remaining approximately 11% for administration and direct service provision, including for outreach, the coordinated entry system, and interim housing. An overview of LAHSA's funding sources and investments is included in Figure 1, which can be found on the next page.

Measure H is another primary funding source for LAHSA. While Measure H funding is administered by the County of Los Angeles, on an annual basis, approximately 50% of Measure H funds are directed to LAHSA to implement or administer a variety of strategies. The majority of this funding is subcontracted with subrecipients; however, some funding is retained by LAHSA for administration and the provision of direct services, including outreach.

---

<sup>1</sup> The cities of Glendale, Long Beach, and Pasadena have their own CoCs.

Figure 1. LAHSA Funding and Investments<sup>2</sup>



With the expansion of funding and responsibilities, LAHSA now serves as the CoC lead, the system administrator, a direct service provider, and the JPA for the City and the County. An overview of LAHSA’s roles and responsibilities can be found below:

Table 1. LAHSA’s Roles and Responsibilities

CoC Responsibilities	Additional Roles
<ul style="list-style-type: none"> <li>• Submit region’s annual application for federal funding</li> <li>• Manage the region’s Homeless Management Information System (HMIS)</li> <li>• Conduct region’s bi-annual point-in-time (PIT) count</li> <li>• Manage system data</li> <li>• Staff the CoC Board and CES Policy Council</li> </ul>	<ul style="list-style-type: none"> <li>• Direct service provider (including outreach)</li> <li>• Administrator of Measure H funding</li> <li>• System administrator</li> </ul>

One unique element about LAHSA - what the BRCH has called the “LAHSA Conundrum” – is that the Agency does not direct its own funding but is instead allocated funding from other entities - HUD, the State, the City, and the County - to implement specific projects and programs. Figures 2 and 3 (below) demonstrate the LAHSA organizational structure and how different funding sources direct its work. Attachment C provides a specific overview of the flow of Measure H funds.

<sup>2</sup> Source: [LAHSA Presentation](#) at Blue Ribbon Commission on Homelessness (BRCH) given October 6, 2021.

Figure 2. LAHSA Organizational Structure<sup>3</sup>

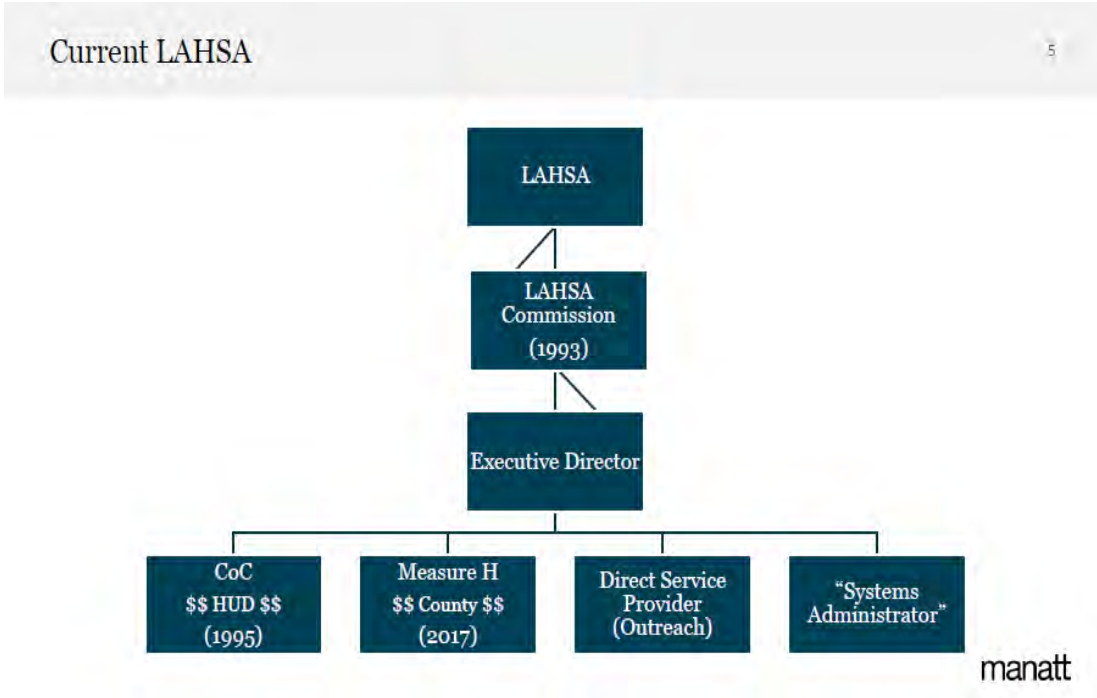


Figure 3. Funding Flow to LAHSA<sup>4</sup>



<sup>3</sup> [Presentation on the role of LAHSA and LAHSA's Governance](#) at the January 12, 2022, BRCH Meeting - Brandon Young, Partner at Manatt, Phelps, and Phillips, LLP

<sup>4</sup> Ibid

## DISCUSSION

Over the course of its meetings and discussions, BRCH Executive Director Mary Wickham and her staff have identified a list of key themes and potential options for governance. These items are still being discussed at length at the BRCH and, over the next several weeks, the Commission is expected to continue to refine the key themes and potential options in order to develop a recommendation. Staff from the BRCH presented on the key themes and potential governance options identified to date at the March meeting of the Homelessness Committee.

### Key Themes

Over the last five months, several key themes have emerged, and these have been identified as the main priorities to be addressed by BRCH as they discuss a governance recommendation:

- **Filling system voids:** Potential governance recommendations aim to address current system voids. Some options address the need for subregional leadership, more direct inclusion of persons with lived experience, and inclusion of representatives of diversity, equity and inclusion.
- **Simplification and streamlining:** Some potential governance recommendations emphasize the need for a more streamlined or simplified LAHSA and/or Continuum of Care.
- **Governance and accountability:** With the current framework, it is unclear who is accountable. The roles, missions and responsibilities of County government, the County's Homeless Initiative and LAHSA and individual cities overlap or leave gaps. Discussion has also emphasized the need for a shot-caller, an entity that can make decisions and issue directives.
- **Local innovation and regional strengths:** There is a need for an increased emphasis on local innovation and regional strengths. County and LAHSA programs would be more effective if they built on the close relationship that city governments have with their communities and their knowledge of local conditions. Additionally, Measure H local return can provide a predictable revenue source to cities and subregions.
- **Transparency and access to data:** Providers have expressed the lack of transparency and meaningful access to data. Potential recommendations propose increased access to data and the adoption of policies to enhance data sharing and breaking down barriers to data sharing.
- **Diversity, equity, and inclusion:** There is a need for more diverse voices at the table. Equity acknowledges the different circumstances and challenges PEH experience and recognizes the need to make changes to the imbalances. A multi-faceted approach is needed to meet varied needs of PEH.
- **Voices of those with lived experience:** The need for incorporating lived experience expertise in decision-making has been expressed in presentations and public comment. People who have experienced homelessness are the true experts that know firsthand the specific challenges in being homeless and navigating the homeless services system.

Another point of consensus between Commissioners is that LAHSA currently has too many responsibilities to operate successfully. In deviating from its original design and purpose, changes may be necessary for LAHSA to be able efficiently serve its role.

## **Governance Options**

The BRCH staff has considered these primary themes and identified several potential options for governance structures for the County's homeless services system, which are described in more detail below. They have reviewed the following 5 governance options:

- Establish a County Department for Homelessness (Stand-alone option);
- Streamline LAHSA's roles and responsibilities;
- Maintain LAHSA's Existing Roles and Expand Regional Representation;
- Create smaller CoCs;
- Dissolve LAHSA.

Over the last several months, the BRCH has discussed these options and made modifications to these recommendations. There have even been slight modifications to the recommendations since the item was presented to the SGVCOG's Homelessness Committee and City Managers' Steering Committee. These slight modifications do not substantively change the proposed recommendations from BRCH staff; however, they are reflected in this staff report. The attached presentation (Attachment D) reflects the modifications that were presented to BRCH at its meeting on March 2, 2022.

The BRCH will continue to meet throughout March for additional discussion and modification, in order to develop a recommendation to the Board of Supervisors by the end of March 2022.

### **Establish a County Department for Homelessness**

Currently, numerous County departments have some responsibility and role related to homelessness. This includes, but is not limited to, the following:

- Department of Health Services;
- Department of Public Health;
- Department of Mental Health; and
- Sheriff's Department

Additionally, there are limited staff that work directly for the Homeless Initiative, which is housed within the County Chief Executive Officer's (CEO's) Office and which is primarily responsible for the administration of Measure H funding. This disparate system had led to overlapping responsibilities, challenges in coordinating efforts, and lack of a clear, unified strategy.

The proposed new County Department would be tasked with overseeing the entire homeless services system for the County. This would include managing the implementation of the homeless services system and Measure H, managing strategy and policy development, collecting and evaluating data in order to provide oversight over the continuum of services, and serving as the convener/communicator of the homeless services system. It could also potentially serve as the coordinator of the County's homelessness efforts across all departments involved in the homeless services system.

BRCH staff has also identified several key components that would support the work of the new County Department:

- **Establishment of Regional Committees:** These regional committees could function similar to the LA County Sanitation Districts, with organization by service planning area (SPA) or by COG. A key consideration for the establishment of the Regional Committees would be representation from a variety of stakeholders within the subregions, including local governments and service providers. One alternative would be to provide that governance could be determined at the discretion of the subregion. In addition to their advisory role to the newly-established County department, the Regional Committees could be delegated with some program authority and funding discretion. It could also provide a forum for input on Measure H funding recommendations and for CoC-related matters.
- **Establishment of Coordinating Advisory Council:** This Council would bring together stakeholders from County departments, LAHSA, the regional committees, CES leads, and those with lived experience, and it could provide a forum for input to the County Department.
- **Establishment of Executive-Level Convening:** This convening could be managed by the new County department or a third-party non-profit and could bring together decision-makers from the City, the County, LAHSA, the State, and other entities to focus on common interested relating to policy, funding, operations, diversity, equity, and inclusion, and ensuring that resources are being distributed equitably.

This option is a standalone option that could be implemented with or without any changes to LAHSA.

### Streamline LAHSA's Role and Responsibilities

One identified option is to streamline the role of LAHSA. As discussed previously, while LAHSA's historical role has been that of the County's CoC, the growth in funding has resulted in an expansion of LAHSA's roles, to include that of a funding administrator and of a direct service provider. This option would simplify the role of LAHSA to be only that of a CoC. As a part of this effort, there would be a need to evaluate the allocation of Measure H funding between LAHSA, County departments, and, if established, the newly-established County entity. LAHSA would also no longer provide direct services. This change would require the agreement of both the City and the County of Los Angeles.

The currently-discussed option for LAHSA governance for this option would not change the number of LAHSA Commissioners – which is currently 10, with 5 appointees from both the City and the County of Los Angeles – but could change the representatives sitting in those seats. Potential representatives could include department heads, those with lived experience, a COG representative. Depending on the representatives, this could require a change to the JPA agreement.

### Maintain LAHSA's Existing Roles and Expand Regional Representation

This option would maintain LAHSA's roles as the CoC lead, a system administrator, a primary administrator of Measure H, and direct service provider, but would expand the LAHSA Commission to include subregional representation on the Commission board. The Commission could include representation by regional elected officials, similar to that of the Los Angeles

Metropolitan Transportation Authority (Metro). This would require changes to the JPA agreement, which would need to be approved by both the County and the City of Los Angeles.

## Create Smaller CoCs

In this approach, several smaller CoCs would be created, each of which would be responsible for complying with federal requirements for a CoC. It is important to note that the overall amount of funding for the County would not change, even with the creation of smaller CoCs.

## Dissolve LAHSA

Another potential approach would be for the County of Los Angeles to withdraw from LAHSA. This approach, which would likely take approximately 2 to 4 years, would require the creation of CoCs – or the shift of CoC responsibilities to an existing entity – to comply with federally-mandated HUD requirements and be eligible for federal CoC funding. Potential alternatives could be for multiple CoCs that served the County of Los Angeles, City of Los Angeles, and potentially other smaller city/subregional CoCs. As a part of this ramp-down, key considerations would include how to coordinate efforts among multiple CoCs, the division of LAHSA’s property and other assets, facilitating the sharing of HMIS, preventing the loss of federal funds in the transition process, and the distribution of Measure H funds.

## Subregional Considerations

In January 2022, the SGVCOG, in collaboration with Gateway Cities Council of Governments, City of Lancaster, Las Virgenes-Malibu Council of Governments, City of Palmdale, and South Bay Council of Governments submitted a letter to BRCH sharing input on concerns with the current homelessness services system and recommendations to improve this system. The letter is provided in Attachment E. The main concerns presented in the letter, which are described in more detail in the letter, included the following:

- Lack of Collaborative Relationship with LAHSA and the County;
- Insufficient Funding for Locally-based and Supported Initiatives and Programs;
- Insufficient Locally-based Planning and Inflexible Program Design;
- Poor Communication;
- Lack of Access to Quality Data;
- Lack of Accountability.

To address these issues, the subregions proposed the following changes to the homeless services governance system:

- Expand the LAHSA Commission to include representatives from cities beyond the City or County of Los Angeles;
- Provide funding to establish subregional-level command centers to build actionable shared authority for the council of governments;
- Improve collaboration and communication by increasing face-to-face interaction and relationship building with local city partners;
- Improve the quality of data provided to subregions and release it monthly;
- Require evidence-based interventions with all County funds;

- Incentivize targeted homeless housing development strategies in response to actual data;
- Streamline program design parameters to allow for programs that holistically address the needs of PEH and allowing for more flexibility in funding caps to allow for this.

Since the letter was completed, the subregions have continued to meet and discuss the deliberations of the BRCH and have identified the following additional needs within the system:

- **Need for agreement around fundamental system goals:** There is no agreed-upon common vision for the system and agreed-upon common goals that drive funding, program, and policy recommendations. This was elevated as a best practice, based on the performance of other CoCs, in Houston, Texas, and Santa Rosa County, California.
- **Need for a homeless systems administrator:** There is no central person or entity that is responsible for overall system oversight and evaluation that makes policy, program, and funding recommendations to advance the success of the system.

Based on these subregional considerations and considerations of the SGVCOG, Table 2 (below) provides an analysis of each potential BRCH governance option, as well as the pros and cons of each option.

Table 2. BRCH Governance Options

Recommendation	Analysis	Pros	Cons
<p>Create a County Department</p>	<ul style="list-style-type: none"> <li>• Expands upon what is existing (i.e. Homeless Initiative office)</li> <li>• LAHSA would still perform State and Federally mandated functions and manage funds that are distributed to them as the COC for the LA region</li> <li>• Would require an evaluation of Measure H to determine the allocation of funds between existing County Departments, the new County Department, and LAHSA</li> <li>• Creates framework for subregional input (subregional councils) and subject matter expert input</li> <li>• Lacks clarity on the scope of the department and whether existing programs and/or contracts would transition from LAHSA to the new Department.</li> </ul>	<ul style="list-style-type: none"> <li>• Does not require changes to the LAHSA JPA, and therefore does not require approval of City of Los Angeles</li> <li>• Would expand an existing office (HI) and could provide more autonomy for its work</li> <li>• Could consolidate and streamline homeless services that are being managed by numerous County departments</li> <li>• Would allow for a more clear line of accountability for Measure H funds</li> <li>• Creates a framework for subregional decision-making and potential funding discretion</li> <li>• Could address outsized role City of Los Angeles has in controlling homeless funding by having more decision making authority retained by the LACBOS</li> </ul>	<ul style="list-style-type: none"> <li>• Could be viewed as creating more bureaucracy</li> <li>• Moves away from some best-practice models that have all homeless services consolidated under a single agency (i.e. Houston model)</li> <li>• Would require funding to support the establishment and operation of the Department</li> </ul>
<p>To best serve the SGVCOG, this option would require that the Department truly served as the administrator of the homeless services system in the County, consolidating and</p>			

	<p>streamlining services provided by County Departments. It would not serve the SGVCOG if it merely created an additional layer of County bureaucracy. This option would also require that the regional committees be formed and that there be adequate representation from local jurisdictions on the regional committees and that these regional committees be delegated with programmatic and funding authority. To ensure that these regional committees provided true representation, this option would require that the Board of Supervisors establish clear expectations and requirements establishing how the newly-created Department must collaborate with the regional committees. Finally, with input and guidance from the regional committees and other stakeholders, the role of the newly-created Department - including the scope of the department and the programs it manages - should also be clearly defined and delegated with sufficient authority to flexibly respond to challenges and opportunities as they arise.</p>		
<p>Streamline LAHSA</p>	<ul style="list-style-type: none"> <li>• Returns LAHSA to its primary role as the LA County CoC</li> <li>• Ceases LAHSA’s role as a direct service provider</li> <li>• Would require an evaluation of Measure H funding allocations, to determine the split between LAHSA, County departments, and any new County infrastructure (e.g. new County Department)</li> <li>• Could establish new appointees (e.g. COG representatives, people with lived experience, County Department heads) on the LAHSA Commission</li> <li>• Would require new entity/service provider to provide direct services</li> </ul>	<ul style="list-style-type: none"> <li>• Would allow LAHSA to focus predominantly on its administrative responsibilities as the LA County CoC</li> <li>• Could expand the representation on the LAHSA Commission</li> <li>• Could allow for more thoughtful approaches on how to provide direct services (e.g. expanding successful County outreach programs; supporting service providers)</li> </ul>	<ul style="list-style-type: none"> <li>• Would require agreement from the City of Los Angeles to eliminate direct service provision</li> <li>• Would not necessarily result in more representation - representation for COGs could require a change to the JPA agreement</li> <li>• By itself, would not address the fundamental issues within the homeless services system</li> </ul>
	<p>To best serve the SGVCOG, this option would require that the level of direct services provided to local jurisdictions be greater than that provided by LAHSA’s direct teams. It would also require that representation on the LAHSA Commission be expanded to include that from local jurisdictions.</p>		
<p>Maintain LAHSA responsibilities and expand subregional representation</p>	<ul style="list-style-type: none"> <li>• Maintains the status quo, with regards to the provision of homeless services</li> <li>• Would provide additional seats and subregional representation on the LAHSA Commission</li> </ul>	<ul style="list-style-type: none"> <li>• Would provide representation for local governments outside of the City and County of Los Angeles.</li> </ul>	<ul style="list-style-type: none"> <li>• Would require changes to the JPA agreement, which would require the approval of the City and County of Los Angeles.</li> <li>• Would not necessarily address existing issues within the system/with LAHSA</li> </ul>

	To best serve the SGVCOG, this option would require that the JPA agreement were truly amended by both parties to the JPA and there was adequate subregional representation for the cities of the San Gabriel Valley.
Create more, smaller COCs	<p><b>This approach is not recommended for the following reasons:</b></p> <ul style="list-style-type: none"> <li>• It would minimize economies of scale and duplicate efforts, as all CoCs would be responsible for the same requirements. Since no new funding would be available, there would likely not be sufficient funding to fully financially support these new CoCs.</li> <li>• To minimize duplication of efforts (e.g. HMIS-administration, homeless count, CES policy development), there would likely still need to be an additional umbrella organization managing all of these efforts.</li> <li>• It creates the potential for a fragmented network of services, with arbitrary boundaries, that would likely make it more difficult for persons experiencing homelessness to receive services.</li> <li>• It would create competition between CoCs for resources, and the City and County of Los Angeles would have structural advantages that could result in resources being more consolidated with these entities.</li> </ul>
Dissolve LAHSA	<p><b>This approach is not recommended for the following reasons:</b></p> <ul style="list-style-type: none"> <li>• Would require the creation of a new CoC (or multiple CoCs) to fulfill the federal requirements for Los Angeles County.</li> <li>• Would require a complex decommissioning of LAHSA’s assets and assignments, with no entity designated to absorb that work.</li> <li>• Unlikely to result in additional resources or input for subregions, as smaller cities would either continue to work with the City or the County in a CoC or would be competing with the City and County of Los Angeles for funding and resources. Could serve to further consolidate resources and funding in the City and County of Los Angeles</li> </ul>

SGVCOG Staff Recommendation

Based on the analysis above, SGVCOG staff recommends that the option that would best-serve the interests of San Gabriel Valley cities is the option to create a new County department to administer and oversee the County’s homeless services system, with the associated subregional leadership and regional committees, and to streamline LAHSA’s responsibilities.

However, there are several assurances that would need to be built into this option to ensure that this option would truly better serve San Gabriel Valley cities.

- **The newly-created County Department should be delegated the authority to truly oversee the County’s homeless services system.** If done correctly, a single County entity could coordinate the County’s homeless services efforts across all departments, overseeing the provision of services, establishing and overseeing the establishment of policies and programs, creating and overseeing system metrics, standardizing data collection, and maintaining and evaluating data to develop recommendations. Without sufficient authority in relationship to other departments in the system, the Department could merely create an additional layer of County bureaucracy.
- **The Board of Supervisors should delegate sufficient decision-making authority to the Department.** As is currently the case, the LA County Board of Supervisors is responsible for making policy decisions on systems goals; however, to be impactful, the Department

head would need to be empowered enough to direct resources based on these systems goals.

- **Regional committees should be formed and should have the flexibility to determine their own governance structure.** Each subregion is different, so each subregion should have the flexibility to determine its own governance - including the representation from service providers, nonprofits, local governments, persons with lived experience, and other stakeholders – that would best address the needs of persons experiencing homelessness within the region. For the purposes of the SGVCOG, this should include adequate representation for local jurisdictions.
- **Regional committees should be delegated programmatic and funding authority.** Regional committees should have the flexibility and authority to evaluate and develop their own programs and funding recommendations to support locally-based and locally-supported programs.
- **The Board of Supervisors should mandate certain levels of engagement between the County department and regional committees to ensure their input is integrated into the decision-making process.** The regional committees should be included as an integral part of the decision-making process for the new County department, providing meaningful input and advice to the Department before decisions are made.
- **COG/City Representation should be built into the decision-making process at the new County department.** Whether through the regional committees or another venue, COGs and cities should be able to provide meaningful input to the County department before decisions are made. One potential approach for doing this is to establish an additional body, advisory to the Board of Supervisors, consisting of COGs and other representatives from the regional committees, County department heads, CES service providers/content experts, and other identified stakeholders, to provide direction to the new County Department and the Board of Supervisors. Several other measures that have been passed by the County use variations of this approach to ensure subregional engagement and input, including the Metro Policy Advisory Committee (PAC) for Measure M (transportation) and the Regional Oversight Committee (ROC) for Measure W (stormwater).
- **The County should establish a clear, agreed-upon set of goals that drive the program, policy, and funding decisions in the homeless services system.** The County currently has more than 50 adopted strategies to which funding is allocated to support the homeless services system. Some of these strategies are unclear and duplicative. Other regions that have made significant strides in addressing homelessness have a simpler version and goals. For example, for the CoC in the Houston, Texas, region, there are just three goals:
  - Design and manage an optimal homelessness response system where homelessness is rare, brief, and one-time.
  - Substantially reduce chronic unsheltered homelessness.
  - Achieve/maintain and end homelessness for veterans, persons experiencing chronic homelessness, families, and youth.

To achieve these goals, there are work groups dedicated to six priority areas: 1) higher levels of care; 2) access to treatment; 3) encampment closures; 4) discharge planning; 5) criminal justice system; and 6) prevention and diversion. Los Angeles County could have a set of goals that was as clearly-articulated and understandable. However, this would require true engagement and consensus-building with a wide swath of stakeholders to

create a shared set of goals that everyone was committed to working towards and funding and programming decisions were directed towards this shared set of goals.

## Additional Considerations

In addition to the governance recommendations discussed at the BRCH, several other issues have been identified as key system issues that should be addressed to improve the function of the County's homeless services system.

- **Establish a “local solutions” fund within Measure H:** The Commission has discussed creating a “local solutions” fund to provide ongoing funding for locally-based and locally-supported initiatives, including making available the option for local jurisdictions to provide in-kind or matching contributions for the development of service programs and housing.
- **Modify CoC leadership by collapsing existing boards/commissions:** The Commission has discussed addressing the inefficiencies and lack of clarity between the CoC Board, CES Policy Council, and the LAHSA Commission: These three different bodies are made up of three different groups of stakeholders; however, there isn't clarity on the roles and responsibilities of each. The BRCH has discussed collapsing these bodies into a single board.
- **Ensure that representatives with appropriate decision-making authority are represented on board and commissions:** For example, the BRCH Commission has discussed an option to require County Department heads to serve as the Department's representatives on the CES Policy Council.
- **Increase operational efficiencies at LAHSA:** Within LAHSA, there are opportunities to more clearly define decision-making responsibilities, engage a strike team - or similar body - focused on improving certain aspects of LAHSA's operation (e.g. contracting, improving communications, ensuring that staffing levels are consistent with what is needed when), and provide adequate resources and support to the LAHSA Executive Team to effectively operate the organization.
- **Establish clear, agreed-upon vision with simple goals:** The system does not have an agreed-upon vision, with simple and actionable goals, that drives policy, program, and funding decisions.
- **Improve data and metrics:** The BRCH has discussed the need to increase access to data, adopting policies to enhance and break down barriers to data sharing, define metrics of success for programs, and develop formulas for tracking data.
- **Establish an Executive Level Action team:** The Commission has discussed the need to bring together decision-makers in order to improve coordination and decision-making.

Among these additional considerations, it is critically important to provide Measure H funding for locally-based and locally-supported solutions and improve data and metrics.

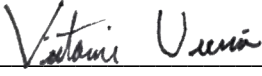
## NEXT STEPS

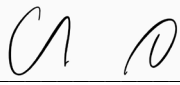
Over the next four weeks, the BRCH will continue to meet to discuss and refine the options presented and to ultimately make a recommendation that will be presented to the Board of Supervisors. The BRCH is expected to conclude its work by the end of March 2022. The “SGVCOG Staff Recommendations” section of this report is based on the options as currently

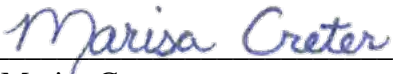
presented to the BRCH. However, since the BRCH will continue to deliberate over the next several weeks, there may be modifications to the governance options that have been presented in the previous sections. As such, staff recommends that the SGVCOG adopt a set of principles that should be incorporated into the BRCH's final report. The proposed principles are as follows:

1. The County should establish a stand-alone department that oversees and administers the homeless services system in the County. This department should be delegated appropriate authority and flexibility to make programming and funding decisions that advance the system's shared goals.
2. The County should work with all stakeholders to establish a consensus simplified vision and goals that guide the County's program, policy, and funding decisions. It is essential that stakeholders be meaningfully engaged to ensure that there is consensus around working towards this shared vision.
3. COGs and cities should have increased representation on the decision-making body(ies) that oversee the homeless services system.
4. Subregions should have increased programmatic autonomy and funding discretion to allow for the implementation of locally-based and locally-supported solutions.
5. Input from subregions should be a driver of programmatic, policy, and funding decisions for the County.
6. The homeless services system should increase access to data for all stakeholders within the system - including those employed by a local government - and enhance data sharing and data tracking in order to better evaluate the system. This includes establishing clear metrics against which data can be tracked.

Staff recommends that the Governing Board direct staff to submit a comment letter, consistent with these principles, to the Blue Ribbon Commission on Homelessness. This recommendation was affirmed by the Homelessness Committee and the City Managers' Steering Committee at their respective March meetings.

Prepared by:   
Victoria Urenia  
Management Analyst

  
Caitlin Sims  
Principal Management Analyst

Approved by:   
Marisa Creter  
Executive Director

## **ATTACHMENTS**

[Attachment A – BRCH Presentation Summary](#)

[Attachment B – LA County SPAs Map](#)

[Attachment C – Flow of Measure H Funds](#)

[Attachment D – BRCH Presentation](#)

[Attachment E – Multi-City and COG letter to BRCH](#)

# REPORT

---

DATE: March 10, 2022  
TO: Governing Board Delegates and Alternates  
FROM: Marisa Creter, Executive Director  
RE: **MONTEREY PARK REWARDS APP**

## **RECOMMENDED ACTION**

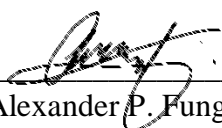
For information only.

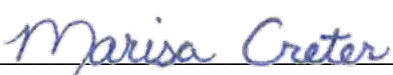
## **BACKGROUND**

Several months ago, the City of Monterey Park became the first municipality in Los Angeles County to launch a “Shop Local Rewards Program.” The Program, known as Monterey Park Rewards, serves as a free and innovative local rewards mobile application designed to reward residents and visitors with points for shopping and dining at local businesses in Monterey Park.

Each point earned is equivalent to a dollar, funded by the City of Monterey Park and easily redeemed at local participating businesses. The Program aims to reward new and existing customers for shopping and dining locally while assisting small businesses to recover and thrive. The app also provides businesses a platform to publish, market, and communicate directly with Monterey Park residents and visitors.

The City’s Economic Development Manager, Joseph Torres, will provide a detailed presentation on this item.

Prepared by:   
\_\_\_\_\_  
Alexander P. Fung  
Senior Management Analyst

Approved by:   
\_\_\_\_\_  
Marisa Creter  
Executive Director

# REPORT

---

DATE: March 10, 2022  
TO: Governing Board  
FROM: Marisa Creter, Executive Director  
**RE: REAP UPDATE**

## **RECOMMENDED ACTION**

For information only.

## **BACKGROUND**

SGVCOG was awarded funding from the Southern California Association of Government (SCAG) Regional Early Action Program (REAP) Subregional Partnership Program. REAP is intended to help accelerate housing production throughout the SCAG region, which includes the San Gabriel Valley, and have a net-positive effect on housing supply by increasing housing planning, meeting the sixth cycle regional housing needs assessment (RHNA). The planning activities are to accommodate the development of housing and infrastructure that will accelerate housing production in a way that aligns with state planning priorities, housing, transportation, equity, and climate goals and regional priorities.

Based on research and assessments among the SGVCOG Homelessness Policy Committee, Homelessness Working Group, and San Gabriel Valley Regional Housing Trust (SGVRHT), the following five programs received funding:

1. Affordable Housing Incubator Program
2. SGVRHT Funding & Implementation Strategy
3. SGV Surplus Land Inventory
4. SGV Regional Land Trust Feasibility Study
5. Housing Leadership Academy

The following section provides an update on the status of each of the programs.

### **Affordable Housing Incubator**

The first program listed, the Affordable Housing Incubator Program, will create a bench of consultants which can be accessed by all member cities that can provide the technical resources they need to more easily, quickly, and efficiently develop housing, especially at affordable levels. The consultant bench will be established in March 2022. The disciplines for the bench are as follows:

- Financial Analysis & Technical Support: Focus on various forms of financing for housing and community development, which could include focus on affordable housing development, revolving loan funds, housing trust funds, community facilities districts and various forms of tax increment financing districts.
- Real Estate Development & Acquisition: Focus on providing technical support and

assistance with land acquisition and real estate development.

- Land Use & Environmental Analysis: Focus on land use policy, projects, and implementation around single-family housing, multi-family housing, affordable housing, and mixed-use housing.
- Public Outreach & Engagement: Focus on implementing meaningful communications and engagement programs for communities related to housing production and affordability.
- Grant Writing & Grant Administration: Focus on grant funding research and grant writing in 1) Affordable Housing; 2) Community Development; and 3) Land Use Planning.

SGVCOG staff previously distributed a request to member cities, asking for information about potential projects on which cities would like technical assistance. Based on that feedback, the following potential projects have been identified:

1. Inclusionary Zoning;
2. Accessory Dwelling Unit (ADU) Pre-Approved Plans;
3. Project/Site Feasibility Analysis; and
4. Community-based engagement.

The SGVCOG does have limited funding, so, in the implementation of these incubator projects, staff will do what it can to support as many cities and projects as possible. If cities have additional projects in the areas outlined above, please contact SGVCOG staff. This program will officially launch in April 2022.

## **SGVRHT Funding & Implementation Strategy**

This program will set up and operate a revolving loan fund that will be administered by the San Gabriel Valley Regional Housing Trust (SGVRHT). In the FY 21-22 budget, the SGVRHT received a \$20 million earmark for its work, and the SGVRHT Board of Directors allocated \$8 million of that earmark to establish a revolving loan fund. This revolving loan fund, which will provide \$8 million for shorter-term loans – for example predevelopment, acquisition, or preconstruction – to assist cities and developers in their development of affordable housing. A consultant has been selected for this work, and the project is anticipated to begin in early June.

## **SGV Surplus Land Inventory**


The Surplus Land Inventory will establish an inventory of publicly-owned land (e.g. city-owned, County-owned, public agency-owned) and privately-owned sites (e.g. faith-based and nonprofit organizations) that could potentially serve as sites for affordable and/or homeless housing development. This project seeks to identify the most feasible sites for development – including those that have officially been designated as surplus lands and other sites (including sites owned by faith-based or nonprofit organizations) – feedback and input from stakeholders and connect these sites with resources and/or potential funding for affordable housing development. The SGVCOG will be working with LeSar Development Consultants to complete this project, which is expected to begin by the end of February.


## **SGV Regional Land Trust Feasibility Study**

SGVCOG and SGVRHT are collaborating on the Regional Land Trust Feasibility Study to 1) determine the feasibility of creating a San Gabriel Valley Regional Land Trust and 2) develop and implement an implementation plan to advance that effort. The SGV Regional Land Trust would seek to address one of the largest barriers to affordable housing development in the San Gabriel Valley: the cost of land. The Regional Land Trust would acquire vacant or underutilized properties and make them available to developers for the development of affordable multifamily and single-family housing through a long-term ground lease or other acceptable instrument. The Regional Land Trust would reduce the cost of housing by separating the value of the residential structure (apartment or house) from the value of the parcel of land on which it resides. This project is expected to start April 1st.

### **Housing Leadership Academy**

Partnering with SCAG, the Housing Leadership Academy is a 10-month program elected officials and residents on housing and the most effective approaches to providing affordable housing. Participants will also be educated on methods to support the development of additional housing, including affordable and homeless housing, in the San Gabriel Valley and serve as a space to discuss and address density concerns to support cities in developing adequate housing stock.

Prepared by:   
\_\_\_\_\_  
Brianne Logasa  
Management Analyst

Approved by:   
\_\_\_\_\_  
Marisa Creter  
Executive Director